

Ministry of Justice and Attorney General Ministry of Corrections and Policing



Plan for 2018-19

Table of Contents

Statement from the Ministers..... 1

Response to Government Direction 2

Operational Plan 3

Highlights..... 10

Financial Summary 11

Statement from the Ministers



*The Honourable
Don Morgan Q.C.*

*Minister of Justice and Attorney
General*

We are pleased to present the 2018-19 Plan for our Ministries and the justice system.

Government Direction and Budget for 2018-19 is focused on keeping Saskatchewan On Track by controlling spending, delivering high quality services for Saskatchewan people, keeping our economy strong, and returning to balance in 2019-20. In the justice system, we will do this while protecting the rights and safety of Saskatchewan citizens.

This plan outlines how our Ministries will keep Saskatchewan's communities safe and secure. We will promote effective policing by increasing rural police presence and expanding our targeted enforcement programs. We will strengthen our response to address our province's high rates of domestic violence. We will lead the provincial response to the rising presence of fentanyl as well as the legalization of cannabis. We will support local communities with their safety and well-being plans and ensure services supported by government are meeting outcomes. We will use innovation through data analytics and technology to improve service delivery to the citizens.

Our goal is for the justice system to be integrated and coordinated. With the new Saskatchewan Hospital in North Battleford, we will have integrated mental health programming with rehabilitative corrections for the first time. We will continue to promote therapeutic court approaches and support victims of crime and other people in vulnerable circumstances. We will work with the federal government to respond to and support justice-related initiatives.

We are expanding the services we provide to families and will announce the pilot of a new child support recalculation process. We will respond to the need for more affordable legal services and work with the federal government and the Saskatchewan Legal Aid Commission to improve access to justice. We are expanding our use of online services, starting with the Office of Residential Tenancies for landlords and tenants in dispute.

We are building on initiatives that are showing success. We will expand our initiative to reduce the use of short-term remand. We will implement more transitional classrooms for youth in custody. We are continuing to broaden our serious violent offender program to some northern communities. Working with municipal police, we will support the expansion of the Police and Crisis Teams that respond to people experiencing a mental health crisis.

We are dedicated to a justice system that is fair and promotes greater community safety and well-being. We will report on our progress in our 2018-19 Annual Report.



*The Honourable
Christine Tell*

*Minister of Corrections
and Policing*

Response to Government Direction

The Government of Saskatchewan is committed to keeping the province On Track through prudent fiscal management. We will succeed by spending wisely, supporting economic growth, and ensuring services are sustainable.

This focus will continue to advance Government toward the realization of Saskatchewan’s Vision and goals.

Saskatchewan’s Vision

“.. to be the best place in Canada – to live, to work, to start a business, to get an education, to raise a family and to build a life.”

Sustaining growth and opportunities for Saskatchewan people

Meeting the challenges of growth

Securing a better quality of life for all Saskatchewan people

Delivering responsive and responsible government

Saskatchewan’s Vision and goals provide the framework for ministries, agencies and partners to align their programs and services and meet the needs of Saskatchewan’s residents.

All ministries and agencies will report on progress in their 2018-19 annual reports.

Ministry of Justice and Attorney General
Ministry of Corrections and Policing

2

Plan for 2018-19

Operational Plan

Mandate Statement

The Ministry of Justice and Attorney General provides a fair justice system that upholds the law and protects the rights of all individuals in Saskatchewan; promotes safe and secure communities; and provides legal and justice policy advice to government.

The Ministry of Corrections and Policing provides a fair justice system that promotes safe and secure communities; provides supervision and rehabilitation services for adult and young offenders; and ensures that effective policing programs uphold the rule of law and protect society and the rights of individuals.

Integrated Justice Services enables the strategic integration of the justice system through the provision of joint services, processes and functions to the Ministry of Corrections and Policing and the Ministry of Justice and Attorney General.

Mission Statement

The Ministry of Justice and Attorney General and the Ministry of Corrections and Policing contribute to the economic and social well-being of all Saskatchewan residents by protecting their rights and safety, and ensuring fair and timely access to justice.

Government Goals



System Goal

Prosperous Saskatchewan economy

Strategy

Provide a framework for commercial transactions that supports business and protects the public

Key Actions

- ⇒ Implement the Common Business Identifier (CBI) program with any new system built within the Ministries' Integrated Justice Information Management Systems (IJIMS) and any other ministry that works with business in Saskatchewan.
- ⇒ Continue to work with stakeholders to develop regulations under the new *Insurance Act* to modernize the regulation of the Saskatchewan insurance industry in accordance with the regulatory frameworks in place in other Canadian jurisdictions.
- ⇒ Continue to work with provinces and territories that join the Cooperative System toward implementation of a Cooperative Capital Markets Regulatory System to better protect investors, support and foster efficiency, and manage systemic risk in national capital markets.
- ⇒ Continue to work with Alberta, British Columbia and Manitoba to implement the changes to incorporate extra-provincial registration required under the New West Partnership Trade Agreement and the Canada Free Trade Agreement.

Strategy

Improve employment outcomes for offenders

Key Actions

- ⇒ Further develop partnerships including First Nations geared for increasing education, trades, skills development and employment opportunities for offenders.



- ⇒ Partner with Regina school boards, health region, community-based organizations, education and economic partners to support and evaluate Transitional Classrooms to support youth in effectively transitioning from custody to the community and develop opportunities to extend this model provincially.
- ⇒ Pilot an adult employment support and connection process initially in Prince Albert with a view toward expansion into other key communities to target support services for maximum impact.

Performance Measures

Percentage of Offenders Provided Employment Supports

Increase the number of offenders who receive targeted employment supports by March 31, 2019.

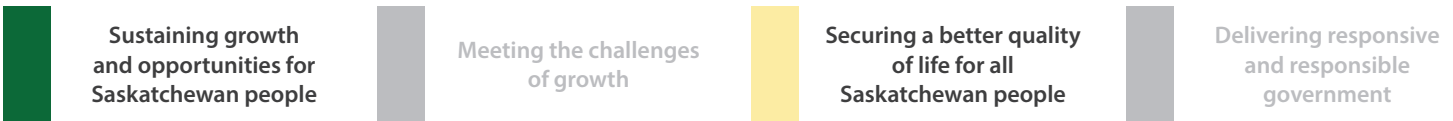
Client Engagement in Integrated Classrooms in Saskatchewan

Increase client engagement in Integrated Classrooms in Saskatchewan by March 31, 2019.

Progress in Implementing Common Business Identifier

Meet established milestones for implementation of the Common Business Identifier by March 31, 2019.

Government Goals



System Goal

Safe and Secure communities

Strategy

Promote effective policing and crime prevention and improve community safety outcomes

Key Actions

- ⇒ Decrease traffic-related collisions and fatalities in Saskatchewan through a combination of prevention, education and increases in financial penalties.
- ⇒ Deliver programs based on the recommendations of the Caucus Committee on Crime including a new Protection and Response Team to expand Combined Traffic Services Saskatchewan and Community Safety Officer programs, increase rural police presence, work with the federal government to strengthen the *Youth Criminal Justice Act*, and equip enforcement vehicles with Automatic License Plate Readers.
- ⇒ Partner with RCMP and inter-provincial counterparts to promote transparency of expenditures and performance plans.
- ⇒ Analyze data to help align community partnerships to educate youth on the hazards of crime and gangs.
- ⇒ Strengthen and coordinate our response to high rates of domestic violence in the province.
- ⇒ Establish an integrated provincial response to address the rising presence of fentanyl and other harmful drugs giving rise to health and public safety issues in the province.



Strategy

Expand community mobilization and engagement in community safety and well-being

Key Actions

- ⇒ Support local Community Safety and Well-Being Plans that help ensure safe and healthy communities and coordinate the work of all human service partners.
- ⇒ Examine outcomes for children in care referred from Hubs. Hubs are groups of human service providers who meet regularly about common clients to assess needs and coordinate services.
- ⇒ Standardize processes for tracking outcomes for services contracted with community-based organizations.

Strategy

Use targeted approaches to reduce high rates of violence across the province

Key Actions

- ⇒ Continue to broaden the Serious Violent Offender Response program that sees prosecutors, community corrections workers and police identify and provide case management to reduce serious violent offenders' risk of reoffending in Pelican Narrows, Sandy Bay and Deschambault Lake.
- ⇒ Provide increased supervision with rehabilitative programming to high risk youth and young adults in the communities of Pelican Narrows, Sandy Bay and Deschambault Lake to reduce youth violence and gang-related offending.
- ⇒ Coordinate the Ministries roles in the National Flagging System that identifies individuals who may be considered as dangerous or long-term offenders.
- ⇒ Develop a provincial therapeutic court strategy with key partners and stakeholders.

Performance Measures

Traffic Fines Collection Rate

Increase the percentage of traffic ticket fines collected by March 31, 2019.

Number of Communities adopting Community Safety Officer Models

Increase the number of communities adopting Community Safety Officer models by March 31, 2019.

Community Based Organization Outcomes

Increase number of community-based organizations who receive guidance on development of measurement frameworks and measures by 25% by March 31, 2019.

Reductions in Violent Reoffending

Reduce the severity of offences committed by offenders who have engaged in Northeast Serious Violent Offender Response programming by March 31, 2020.

Reduce involvements with violent and gang-related offending for youth engaged in supervised rehabilitative programming in identified northern communities by 25% by March 31, 2020.



Government Goals

Sustaining growth
and opportunities for
Saskatchewan people

Meeting the challenges
of growth

Securing a better quality
of life for all
Saskatchewan people

Delivering responsive
and responsible
government

System Goal

Integrated Justice System Responses

Strategy

Provide services and assistance to victims of crime and other individuals in vulnerable circumstances

Key Actions

- ⇒ Respond to recommendations arising from a multi-stakeholder review of the child protection program.
- ⇒ Continue to support adults and children who have experienced interpersonal violence and abuse by providing program services, including community and police-based domestic violence victim services programs.
- ⇒ Support justice related initiatives underway in the federal government including the Missing and Murdered Indigenous Women and Girls Inquiry and Calls to Action from the Truth and Reconciliation Commission.

Strategy

Lead an improved system-wide response for people with mental health needs and addictions who come into contact with police, courts and corrections

Key Actions

- ⇒ Continue to support police agencies in the expansion of the integrated Police and Crisis Teams (PACT) project that responds to persons experiencing a mental health crisis.
- ⇒ Promote therapeutic court approaches for those with mental health and addictions issues.
- ⇒ Pilot the use of standardized mental health screening tools with offenders in custody to measure the risk of mental health issues and suicide to reduce impacts on their safety.
- ⇒ Implement the new program model for integrated rehabilitative corrections and mental health services for offenders at Saskatchewan Hospital North Battleford.

Performance Measures

PACT Team Expansion

Increase the number of PACT teams operating in communities in the province by March 31, 2019.

Victim Satisfaction with Services

Maintain percentage of police based and domestic violence victim services clients who reported they were satisfied with services they received above 90 percent by March 31, 2019.

Standardized Screening for Mental Health and Suicide Risk

Increase adoption of standardized screening by correctional facilities for mental health and suicide risk by March 31, 2019.



Government Goals

Sustaining growth
and opportunities for
Saskatchewan people

Meeting the challenges
of growth

Securing a better quality
of life for all
Saskatchewan people

Delivering responsive
and responsible
government

System Goal

Accessible and Efficient Justice system

Strategy

Reduce demand for justice services through a coordinated justice response

Key Actions

- ⇒ Develop a validated Police Predictive Remand Risk Assessment Tool to inform police decision making for efficient use of remand. Remand is where an accused is held in custody pending the resolution of their charges.
- ⇒ Expand the remand initiative to reduce the use of short-term remand.
- ⇒ Implement processes and practices to reduce time to trial and sentencing for accused individuals who are on long-term remand.
- ⇒ Explore the root causes of Administration of Justice Offences charges that result in high remand populations.

Strategy

Provide accessible and timely resolution of civil, family, criminal and administrative matters

Key Actions

- ⇒ Respond to demand for the Family Matters program that provides early intervention and problem resolution to assist families through separation and divorce outside of court.
- ⇒ Develop and expand a range of Family Services that are accessible and affordable for citizens experiencing family law problems, which may include: a child support recalculation model, a High Conflict Mediation Program and attendance at a dispute resolution process before going to court.
- ⇒ Work with partners to develop multiple points of access, including online services, for citizens to obtain a variety of government services, including justice services.
- ⇒ Work with the federal government to support the Saskatchewan Legal Aid Commission to improve timeliness in the courts and access to justice priorities.
- ⇒ Expand video-conferencing units to more locations and for more users within the court system to reduce the amount of offender transport to court as well as improve timelier resolution of charges.
- ⇒ Review and revise Prosecutions' case management processes with an emphasis on earlier readiness for trial and the pursuit of resolution at the outset.
- ⇒ Review court fees across provincial jurisdictions to ensure alignment and effective use of resources in meeting needs across the province.
- ⇒ Respond to recommendations arising from the provincially appointed Legal Services Task Team regarding the use of alternative legal service providers including the increased use of qualified paralegals in the Ministry.
- ⇒ Research restorative justice approaches in court and sentencing processes to expand and revitalize usage and referrals and build on the work of the federal task force in partnership with other jurisdictions.
- ⇒ Develop expanded administrative sanctions for impaired driving to reduce the number of trials that proceed to court.
- ⇒ Undertake reviews of Queen's Bench and Provincial Court processes to assist in addressing increased demands on Court Services.



- ⇒ Continue to review processes for jury selection and management and identify areas for enhancements.
- ⇒ Implement the new model for offender transport between correctional facilities and the major court centres.

Strategy

Adopt and maintain appropriate IT tools and infrastructure to deliver ministry programs and services

Key Actions

- ⇒ Advance a business intelligence and data analytics framework that will enable the ministries to identify and analyze trends to improve services and inform decision making.
- ⇒ Undertake analyses of Canadian Centre for Justice Statistics and Canadian Census population data to support targeted interventions to reduce re-contact of the offenders who require a disproportionately large amount of justice and other government services.
- ⇒ Work with federal and provincial partners including Statistics Canada and the Federal Legal Aid Directorate on the development of a common set of national justice measures and develop internal capacity to collect and maintain justice measures, particularly in civil, family and administrative matters.
- ⇒ Identify and implement action to reduce overtime required to maintain appropriate staffing levels for high count volumes in correctional centres.
- ⇒ Continue to develop the IJMS framework to combine core business systems across the ministries.
- ⇒ Continue the small systems development process ensuring IT project support to those projects in order to enhance public safety and provide support for vulnerable Saskatchewan people.
- ⇒ Continue enhancements to the Criminal Justice Information Management System (CJIMS) that houses offender information for courts and corrections so that additional key business functions can be added to increase the ability to electronically track offenders through the criminal justice system.
- ⇒ Develop an interactive online application database to provide landlords and tenants information about their respective rights and responsibilities when faced with residential tenancy issues to resolve the dispute sooner and where there is a need for adjudication, tracking incidents to measure workload performance, consistency and timeliness of decisions.

Strategy

Address physical infrastructure needs of the ministries to ensure delivery of quality programs and services

Key Actions

- ⇒ Undertake tenant improvement projects in circuit court locations and court houses to address identified client service, capacity, technology and security needs.
- ⇒ Develop data analytics to better understand the workload of the courts and utilize this knowledge to inform the 10 year capital planning for court houses including client service, capacity, technology and security needs.
- ⇒ Construction of the new kitchen, loading dock and storage space at the Prince Albert Correctional Centre.
- ⇒ Enhance security in custody facilities through upgraded locks and security infrastructure.
- ⇒ Address short-term capacity issues in youth custody with new beds at the Paul Dojack Youth Centre.
- ⇒ Address Provincial Auditor and Ombudsman's recommendations regarding maintenance standards and capacity planning.



Performance Measures

Family Matters Program Participation

Increase the number of contacts with families who could benefit from the Family Matters Program by March 31, 2019.

Average Length of Remand Stay

Reduce average length of remand stay by 50% by March 31, 2020.

Court Adjournments and Delays

Reduce court adjournments and court delays in Provincial Court by March 31, 2020.

Time to Trial

Reduce time to trial/case resolution in adult criminal court by March 31, 2020.

Video Court Appearances

Increase percentage of court appearances by video-conference by March 31, 2019.

Victim Participation in Restorative Justice

Increase victim participation in restorative justice activities by 25% by March 31, 2022.

Rate of Use of Alternative Measures and Extrajudicial Sanctions

Increase current usage of Alternative Measures and Extrajudicial Sanctions provincially by March 31, 2019.

Integrated Justice Information Systems

Increase number of integrated systems within IJIMS to develop collective impact insight and forecasting models for capacity planning by March 31, 2019.

Small System Justice

Increase number of small systems developed each year within the IJIMS framework by March 31, 2019.

Overtime Compensation Costs

Reduce per cent of total compensation costs associated with overtime in adult correctional facilities by March 31, 2019.

Highlights

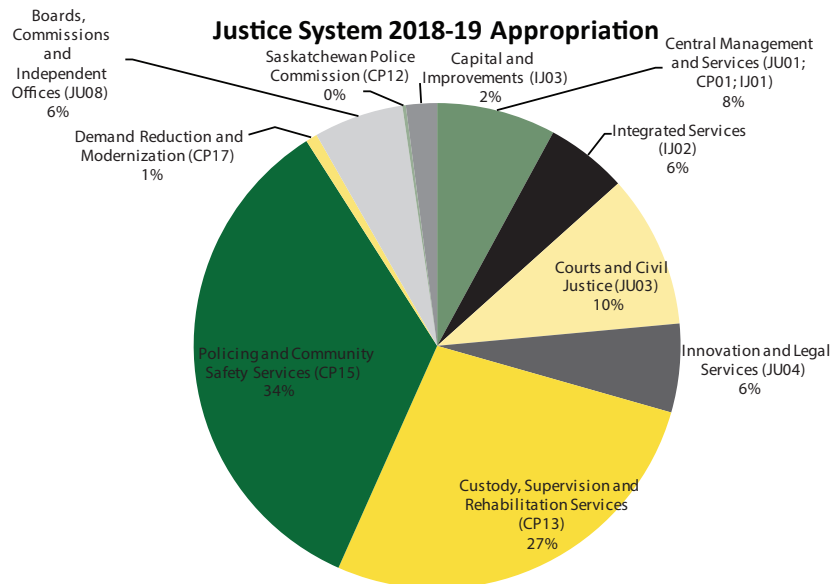
The justice system has received funding and resources in 2018-19 to address a number of items:

- ⇒ To begin implementation of integrated mental health programming at the Saskatchewan Hospital North Battleford with a phased opening of the 96 beds in the secure units;
- ⇒ To continue integration of the Integrated Justice information technology systems;
- ⇒ To implement policing and other crime reduction initiatives, especially in the rural areas of the province;
- ⇒ To address the increased use of short-term remand in the correctional system;
- ⇒ To implement a new way of supporting certain legal services with paralegals;
- ⇒ To pilot a new child support recalculation service;
- ⇒ To provide increased capacity within the youth correctional system;
- ⇒ To undertake enhancements of security features in the correctional facilities; and
- ⇒ To continue the replacement of the kitchen at the Prince Albert Correctional Centre.

Financial Summary

2018-19 Estimates	(in thousands of dollars)
Central Management and Services (JU01; CP01; IJ01)	51,132
Integrated Services (IJ02)	35,097
Courts and Civil Justice (JU03)	65,842
Innovation and Legal Services (JU04)	38,105
Custody, Supervision and Rehabilitation Services (CP13)	175,932
Policing and Community Safety Services (CP15)	221,886
Demand Reduction and Modernization (CP17)	4,982
Boards, Commissions and Independent Offices (JU08)	38,526
Saskatchewan Police Commission (CP12)	1,476
Capital and Improvements (IJ03)	13,319
Total Appropriation	646,297
Capital Asset Acquisition	-13,319
Non-Appropriated Expense Adjustment	6,483
TOTAL EXPENSE	639,461

For more information, see the Budget Estimates at: <http://www.saskatchewan.ca/budget>



For More Information

Please visit the ministry's website at <http://www.saskatchewan.ca/government/government-structure/ministries/justice>