

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Chinook School Division No. 211:

We have audited the accompanying financial statements of Chinook School Division No. 211, which comprise the statement of financial position as at August 31, 2014, the statement of operations and accumulated surplus from operations, the statement of changes in net financial assets and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Chinook School Division No. 211 as at August 31, 2014, and the results of its operations and accumulated surplus, changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Stacki Mash
Chartered Accountants, LLP

Swift Current, Saskatchewan November 24, 2014

# Chinook School Division No. 211 Statement of Financial Position as at August 31, 2014

	2014	2013
Financial Assets		· · · · · · · · · · · · · · · · · · ·
Cash and Cash Equivalents	3,896,634	15,924,722
Accounts Receivable (Note 8)	31,551,218	28,767,713
Portfolio Investments (Note 4)	82,390	240,021
Total Financial Assets	35,530,242	44,932,456
Liabilities		
Accounts Payable and Accrued Liabilities (Note 9)	6,305,524	4,739,693
Long Term Debt (Note 10)	12,068,795	12,139,039
Liability for Employee Future Benefits (Note 6)	1,630,800	1,467,900
Deferred Revenue (Note 11)	2,658,792	3,381,762
Total Liabilities	22,663,911	21,728,394
Net Financial Assets	12,866,331	23,204,062
Non-Financial Assets		
Tangible Capital Assets (Schedule C)	93,054,581	73,760,629
Inventory of Supplies for Consumption	302,891	247,664
Prepaid Expenses	325,402	631,654
Total Non-Financial Assets	93,682,874	74,639,947
Accumulated Surplus (Note 14)	106,549,205	97,844,009

Contractual Obligations and Commitments (Note 18)

Approved by the Board:	
- Keirly Dile	Chairperson
Bollin	Chief Financial Officer

## **Chinook School Division No. 211**

## Statement of Operations and Accumulated Surplus from Operations for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
REVENUES	(Note 15)		
Property Taxation	40,961,213	40,080,413	39,676,940
Grants	43,336,405	52,831,352	52,521,376
Tuition and Related Fees	565,200	585,979	549,840
School Generated Funds	2,172,000	2,247,034	2,219,860
Complementary Services (Note 12)	363,770	483,566	479,061
External Services (Note 13)	277,334	242,706	441,019
Other	669,000	835,307	895,397
Total Revenues (Schedule A)	88,344,922	97,306,357	96,783,493
EXPENSES			
Governance	478,988	479,592	467,386
Administration	3,386,874	3,644,283	3,240,596
Instruction	59,258,752	59,524,922	57,689,167
Plant	11,438,163	10,605,703	10,275,204
Transportation	9,530,247	10,037,301	9,221,077
Tuition and Related Fees	429,411	407,388	454,562
School Generated Funds	2,098,600	2,152,527	2,129,775
Complementary Services (Note 12)	387,343	464,336	458,139
External Services (Note 13)	281,567	261,420	269,749
Other Expenses	494,556	1,023,689	391,050
Total Expenses (Schedule B)	87,784,501	88,601,161	84,596,705
Operating Surplus for the Year	560,421	8,705,196	12,186,788
Accumulated Surplus from Operations, Beginning of Year	97,844,009	97,844,009	85,657,221
Accumulated Surplus from Operations, End of Year	98,404,430	106,549,205	97,844,009

## Chinook School Division No. 211

## Statement of Changes in Net Financial Assets for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
	(Note 15)		
Net Financial Assets, Beginning of Year	23,204,062	23,204,062	20,317,992
Changes During the Year:			
Operating Surplus for the Year	560,421	8,705,196	12,186,788
Acquisition of Tangible Capital Assets (Schedule C)	(20,251,507)	(24,944,735)	(13,953,227)
Proceeds on Disposal of Tangible Capital Assets (Schedule C)	-	891,738	8,871
Net Loss (Gain) on Disposal of Capital Assets (Schedule C)	-	(199,262)	117,297
Amortization of Tangible Capital Assets (Schedule C)	4,436,354	4,958,307	4,459,758
Net Acquisition of Inventory of Supplies	-	(55,227)	97,449
Net Change in Other Non-Financial Assets	-	306,252	(30,866)
Change in Net Financial Assets	(15,254,732)	(10,337,731)	2,886,070
Net Financial Assets, End of Year	7,949,330	12,866,331	23,204,062

## Chinook School Division No. 211 Statement of Cash Flows

## for the year ended August 31, 2014

	2014	2013
OPERATING ACTIVITIES		
Operating Surplus for the Year	8,705,196	12,186,788
Add Non-Cash Items Included in Surplus (Schedule D)	4,759,045	4,577,055
Net Change in Non-Cash Operating Activities (Schedule E)	(1,526,719)	(3,399,848)
Cash Provided by Operating Activities	11,937,522	13,363,995
CAPITAL ACTIVITIES		
Cash Used to Acquire Tangible Capital Assets	(24,944,735)	(13,953,227)
Proceeds on Disposal of Tangible Capital Assets	891,738	8,871
Cash Used by Capital Activities	(24,052,997)	(13,944,356)
INVESTING ACTIVITIES		
Cash Used to Acquire Portfolio Investments	(2,225)	(3,587)
Proceeds on Disposal of Portfolio Investments	159,856	400
Cash Provided (Used) by Investing Activities	157,631	(3,187)
FINANCING ACTIVITIES		
Proceeds from Issuance of Long Term Debt	1,112,330	10,493,849
Repayment of Long Term Debt	(1,182,574)	(1,084,603)
Cash Provided (Used) by Financing Activities	(70,244)	9,409,246
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(12,028,088)	8,825,698
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	15,924,722	7,099,024
CASH AND CASH EQUIVALENTS, END OF YEAR	3,896,634	15,924,722

## Chinook School Division No. 211 Schedule A: Supplementary Details of Revenue for the year ended August 31, 2014

	2014	2014 Actual	2013 Actual
	Budget		
Property Taxation Revenue			
Tax Levy Revenue:			
Property Tax Levy Revenue	40,961,213	38,015,395	38,787,372
<b>Total Property Tax Revenue</b>	40,961,213	38,015,395	38,787,372
Grants in Lieu of Taxes:			
Federal Government	-	618,579	538,427
Provincial Government	-	250,385	353,284
Railways	-	567,456	549,636
Other		311,924	127,087
Total Grants in Lieu of Taxes		1,748,344	1,568,434
Other Tax Revenues:		(201)	
House Trailer Fees		(291)	56,723
Total Other Tax Revenues		(291)	56,723
Additions to Levy:			
Penalties	-	124,047	113,663
Other		81,009	146,369
Total Additions to Levy		205,056	260,032
<b>Deletions from Levy:</b>			
Discounts	-	-	(570,419)
Cancellations	-	114,042	(401,170)
Other Deletions		(2,133)	(24,032)
Total Deletions from Levy		111,909	(995,621)
Total Property Taxation Revenue	40,961,213	40,080,413	39,676,940
Grants:			
Operating Grants			
Ministry of Education Grants:			
Operating Grant	40,276,616	41,333,475	41,463,455
Other Ministry Grants		12,224	22,675
<b>Total Ministry Grants</b>	40,276,616	41,345,699	41,486,130
Grants from Others	333,000	307,488	310,906
<b>Total Operating Grants</b>	40,609,616	41,653,187	41,797,036
Capital Grants			
Ministry of Education Capital Grants	2,726,789	11,178,165	10,724,340
Total Capital Grants	2,726,789	11,178,165	10,724,340
Total Grants	43,336,405	52,831,352	52,521,376

## Chinook School Division No. 211 Schedule A: Supplementary Details of Revenue for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
Tuition and Related Fees Revenue			
Operating Fees:			
Tuition Fees:			
School Boards	7,500	7,500	-
Federal Government and First Nations	557,700	579,479	549,840
Individuals and Other		(1,000)	-
<b>Total Tuition Fees</b>	565,200	585,979	549,840
<b>Total Tuition and Related Fees Revenue</b>	565,200	585,979	549,840
School Generated Funds Revenue			
Non-Curricular Fees:			
Commercial Sales - GST	-	1,809	6,728
Commercial Sales - Non-GST	429,000	476,243	432,274
Fundraising	640,000	701,000	684,683
Grants and Partnerships	72,000	199,518	144,993
Students Fees	455,000	213,211	397,540
Other	576,000	655,253	553,642
Total Non-Curricular Fees	2,172,000	2,247,034	2,219,860
<b>Total School Generated Funds Revenue</b>	2,172,000	2,247,034	2,219,860
Complementary Services			
Operating Grants:			
Ministry of Education Grants:			
Operating Grant	330,270	330,276	352,241
Other Provincial Grants	-	5,000	-
Federal Grants	-	37,500	-
Other Grants	26,000	980	27,120
Total Operating Grants	356,270	373,756	379,361
Fees and Other Revenue			
Tuition and Related Fees	-	95,556	68,100
Other Revenue	7,500	14,254	31,600
Total Fees and Other Revenue	7,500	109,810	99,700
Total Complementary Services Revenue	363,770	483,566	479,061

## Chinook School Division No. 211 Schedule A: Supplementary Details of Revenue for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
External Services			
Operating Grants:			
Other Provincial Grants	56,283	56,454	79,287
Other Grants	221,051	176,135	221,409
<b>Total Operating Grants</b>	277,334	232,589	300,696
Fees and Other Revenue	·		
Other Revenue	-	10,117	140,323
<b>Total Fees and Other Revenue</b>	-	10,117	140,323
Total External Services Revenue	277,334	242,706	441,019
Other Revenue			
Miscellaneous Revenue	579,000	407,338	678,938
Sales & Rentals		1,580	226
Investments	90,000	227,127	216,233
Gain on Disposal of Capital Assets	-	199,262	-
Total Other Revenue	669,000	835,307	895,397
TOTAL REVENUE FOR THE YEAR	88,344,922	97,306,357	96,783,493

## Chinook School Division No. 211 Schedule B: Supplementary Details of Expenses for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
Governance Expense			
Board Members Expense	193,362	218,359	178,738
Professional Development- Board Members	35,651	44,313	39,153
Advisory Committees	61,500	47,216	48,099
Professional Development - Advisory Committees	1,000	-	6,412
Elections	4,000	-	36,528
Other Governance Expenses	183,475	169,704	158,456
Total Governance Expense	478,988	479,592	467,386
Administration Expense			
Salaries	2,375,885	2,555,970	2,105,359
Benefits	256,128	259,984	193,979
Supplies & Services	152,917	111,380	207,367
Non-Capital Furniture & Equipment	37,723	42,295	22,732
Building Operating Expenses	93,800	87,283	177,909
Communications	99,621	97,123	92,560
Travel	105,413	105,522	106,217
Professional Development	62,075	50,108	54,160
Amortization of Tangible Capital Assets	203,312	334,618	280,313
Total Administration Expense	3,386,874	3,644,283	3,240,596
Instruction Expense			
Instructional (Teacher Contract) Salaries	38,766,416	39,487,162	38,531,379
Instructional (Teacher Contract) Benefits	1,928,100	2,005,638	1,878,148
Program Support (Non-Teacher Contract) Salaries	10,000,508	9,641,759	9,761,934
Program Support (Non-Teacher Contract) Benefits	1,819,770	1,807,370	1,765,991
Instructional Aids	2,227,449	1,993,995	1,884,856
Supplies & Services	766,919	629,197	638,436
Non-Capital Furniture & Equipment	972,845	1,298,018	545,343
Communications	191,181	195,079	188,958
Travel Professional Development	804,584 577,145	760,178 407,223	698,188 504,052
Student Related Expense	291,382	299,352	274,170
Amortization of Tangible Capital Assets	912,453	999,951	1,017,712
Total Instruction Expense	59,258,752	59,524,922	57,689,167

## Chinook School Division No. 211 Schedule B: Supplementary Details of Expenses for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
Plant Operation & Maintenance Expense			
Salaries	3,347,499	3,316,550	3,257,658
Benefits	602,115	600,527	564,656
Supplies & Services	8,630	197,034	528
Non-Capital Furniture & Equipment	30,100	57,242	59,431
Building Operating Expenses	5,213,322	3,885,294	4,131,878
Communications	23,870	13,981	11,899
Travel	163,600	169,551	164,455
Professional Development	19,380	10,902	10,443
Amortization of Tangible Capital Assets	2,029,647	2,354,622	2,074,256
Total Plant Operation & Maintenance Expense	11,438,163	10,605,703	10,275,204
Student Transportation Expense			
Salaries	3,191,973	3,635,127	3,340,271
Benefits	598,490	616,062	549,886
Supplies & Services	1,457,000	1,587,903	1,461,032
Non-Capital Furniture & Equipment	1,011,392	1,080,530	999,494
Building Operating Expenses	141,500	98,736	93,730
Communications	14,500	13,918	16,655
Travel	25,700	29,000	29,713
Professional Development	15,000	16,288	10,509
Contracted Transportation	1,794,750	1,694,008	1,643,989
Amortization of Tangible Capital Assets	1,279,942	1,265,729	1,075,798
Total Student Transportation Expense	9,530,247	10,037,301	9,221,077
Tuition and Related Fees Expense			
Tuition Fees	401,150	371,525	426,301
Transportation Fees	28,261	35,863	28,261
Total Tuition and Related Fees Expense	429,411	407,388	454,562
School Generated Funds Expense			
Supplies & Services	5,600	4,829	10,493
Cost of Sales	510,000	506,592	594,073
Non-Capital Furniture & Equipment	-	42,245	8,326
School Fund Expenses	1,572,000	1,596,154	1,506,819
Amortization of Tangible Capital Assets	11,000	2,707	10,064
Total School Generated Funds Expense	2,098,600	2,152,527	2,129,775

## Chinook School Division No. 211 Schedule B: Supplementary Details of Expenses for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
Complementary Services Expense			
Administration Salaries & Benefits	6,357	-	-
Instructional (Teacher Contract) Salaries & Benefits	266,684	256,191	273,594
Program Support (Non-Teacher Contract) Salaries & Benefits	80,780	96,886	87,598
Transportation Salaries & Benefits	-	-	1,540
Instructional Aids	800	24,769	11,151
Supplies & Services	18,100	7,179	11,208
Non-Capital Furniture & Equipment	- -	- -	9,222
Building Operating Expenses	-	-	59
Communications	3,000	16,916	10,344
Travel	3,000	22,206	5,386
Professional Development (Non-Salary Costs)	8,622	1,711	3,030
Student Related Expenses	-	1,274	12,976
Contracted Transportation & Allowances	-	36,513	30,416
Amortization of Tangible Capital Assets	-	691	1,615
Total Complementary Services Expense	387,343	464,336	458,139
External Service Expense			
Program Support (Non-Teacher Contract) Salaries & Benefits	239,692	233,230	224,701
Plant Operation & Maintenance Salaries & Benefits	· =	-	17,861
Instructional Aids	1,130	_	-
Supplies & Services	5,040	1,440	7,806
Non-Capital Furniture & Equipment	-	767	=
Communications	1,500	2,167	2,254
Travel	30,030	20,000	14,118
Professional Development (Non-Salary Costs)	3,000	3,816	3,009
Student Related Expenses	1,175	-	, -
Total External Services Expense	281,567	261,420	269,749

## **Chinook School Division No. 211**

## Schedule B: Supplementary Details of Expenses for the year ended August 31, 2014

	2014 Budget	2014 Actual	2013 Actual
Other Expense			
Interest and Bank Charges:			
Current Interest and Bank Charges	12,400	3,074	1,824
Interest on Debentures			
School Facilities	6,367	-	167,902
Other	475,789	-	90,199
Interest on Other Capital Loans and Long Term Debt			
School Facilities	-	372,407	-
Other	-	71,779	-
Total Interest and Bank Charges	494,556	447,260	259,925
Contaminated Sites	-	620,000	-
Loss on Disposal of Tangible Capital Assets	-	-	117,297
Provision for Uncollectable Taxes	-	(43,571)	13,828
Total Other Expense	494,556	1,023,689	391,050
TOTAL EXPENSES FOR THE YEAR	87,784,501	88,601,161	84,596,705

Chinook School Division No. 211 Schedule C - Supplementary Details of Tangible Capital Assets for the year ended August 31, 2014

		Land		Building	Buildings	School	Other	Furniture and	Computer Hardware and	Computer	Assets		
	Land	Improvements	Buildings	Improvements	Short term	Buses	Vehicles	Equipment	Audio Equipment	Software	Under Construction	2014	2013
Tangible Capital Assets - at Cost:													
Opening Balance as of September 1	127,048	1,286,395	79,537,218	-	9,301,443	15,043,691	1,143,016	7,978,904	4,475,640	1,427,555	12,501,495	132,822,405	120,849,354
Additions/Purchases Disposals	1,188,962 (85,010)	1,322	-	-	(314,918)	974,564 (1,484,855)	58,512 (40,122)	1,265,570	671,087 -	17,457 -	20,767,261 (447,268)	24,944,735 (2,372,173)	13,953,227 (1,980,176)
Transfers to (from)	-	720,090	23,767,660	740,711	-	-	-	-	-	-	(25,228,461)	•	-
Closing Balance as of August 31	1,231,000	2,007,807	103,304,878	740,711	8,986,525	14,533,400	1,161,406	9,244,474	5,146,727	1,445,012	7,593,027	155,394,967	132,822,405
Tangible Capital Assets - Amortization:													
Opening Balance as of September 1	N/A	896,073	35,984,556	-	2,460,986	8,765,124	891,895	5,563,251	3,320,000	1,179,891	-	59,061,776	56,456,026
Amortization of the Period Disposals	-	75,481 -	2,022,590	37,036	405,503 (314,918)	959,562 (1,324,657)	85,269 (40,122)	639,515	588,290	145,061	-	4,958,307 (1,679,697)	4,459,758 (1,854,008)
Closing Balance as of August 31	N/A	971,554	38,007,146	37,036	2,551,571	8,400,029	937,042	6,202,766	3,908,290	1,324,952	N/A	62,340,386	59,061,776
Net Book Value: Opening Balance as of September 1	127,048	390,322	43,552,662	_	6,840,457	6,278,567	251,121	2,415,653	1,155,640	247,664	12,501,495	73,760,629	64,393,328
Closing Balance as of August 31	1,231,000	1,036,253	65,297,732	703,675	6,434,954	6,133,371	224,364	3,041,708	1,238,437	120,060	7,593,027	93,054,581	73,760,629
Change in Net Book Value	1,103,952	645,931	21,745,070	703,675	(405,503)	(145,196)	(26,757)	626,055	82,797	(127,604)	(4,908,468)	19,293,952	9,367,301
Disposals:													
Historical Cost Accumulated Amortization	85,010	-	-	-	314,918 314,918	1,484,855 1,324,657	40,122 40,122	-	-	-	447,268	2,372,173 1,679,697	1,980,176 1,854,008
Net Cost	85,010	-		-	314,918	1,324,637	40,122	<u> </u>	-		447,268	692,476	1,854,008
Price of Sale	(565)	-	293,237	-	457,154	38,327	11,172	8,000	-	-	84,413	891,738	8,871
Gain/loss on Disposal	(85,575)	-	293,237	-	457,154	(121,871)	11,172	8,000	-	-	(362,855)	199,262	(117,297)

## **Chinook School Division No. 211**

## Schedule D: Non-Cash Items Included in Surplus for the year ended August 31, 2014

	2014	2013
Non-Cash Items Included in Surplus:		
Amortization of Tangible Capital Assets (Schedule C)	4,958,307	4,459,758
Net (Gain) Loss on Disposal of Tangible Capital Assets	(199,262)	117,297
Total Non-Cash Items Included in Surplus	4,759,045	4,577,055

## **Chinook School Division No. 211**

## Schedule E: Net Change in Non-Cash Operating Activities for the year ended August 31, 2014

	2014	2013
Net Change in Non-Cash Operating Activities:		
(Increase) in Accounts Receivable	(2,783,505)	(4,098,083)
(Decrease) in Provincial Grant Overpayment	-	(51,904)
Increase In Accounts Payable and Accrued Liabilities	1,565,831	987,916
Increase in Liability for Employee Future Benefits	162,900	116,500
(Decrease) in Deferred Revenue	(722,970)	(420,860)
Decrease (Increase) in Inventory of Supplies for Consumption	(55,227)	97,449
Decrease (Increase) in Prepaid Expenses	306,252	(30,866)
Total Net Change in Non-Cash Operating Activities	(1,526,719)	(3,399,848)

#### 1. AUTHORITY AND PURPOSE

The school division operates under the authority of *The Education Act, 1995* of Saskatchewan as a corporation under the name of "The Board of Education of the Chinook School Division No. 211" and operates as "the Chinook School Division No. 211". The school division provides education services to residents within its geographic region and is governed by an elected board of trustees.

The school division is funded mainly by grants from the Government of Saskatchewan and a levy on the property assessment included in the school division's boundaries at mill rates determined by the provincial government. The school division is exempt from income tax and is a registered charity under the *Income Tax Act*.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian public sector accounting standards for other government organizations as established by the Public Sector Accounting Board (PSAB) and as published by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the school division are as follows:

#### a) Adoption of New Public Sector Accounting (PSA) Standards

In 2014, the school division adopted the new PSA standard PS3260 Liability for Contaminated Sites.

Detailed information on the impact of the adoption of these new PSA standards is provided in Note 19 Accounting Changes.

#### b) Reporting Entity

The financial statements include all of the assets, liabilities, revenues and expenses of the school division reporting entity.

#### c) Trust Funds

Trust funds are properties assigned to the school division (trustee) under a trust agreement or statute to be administered for the benefit of the trust beneficiaries. As trustee, the school division merely administers the terms and conditions embodied in the agreement and has no unilateral authority to change the conditions set out in the trust indenture.

Trust funds are not included in the financial statements as they are not controlled by the school division. Details of these funds are provided in Note 17.

#### d) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting.

#### e) Measurement Uncertainty and the Use of Estimates

Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year.

Measurement uncertainty that may be material to these financial statements exists for:

- the liability for employee future benefits of \$1,630,800 (2013 \$1,467,900) because actual experience may differ significantly from actuarial estimations
- property taxation revenue of \$40,080,413 (2013 \$39,676,940) because final tax assessments may differ from initial estimates
- uncollectible taxes of \$754,030 (2013 \$797,601 ) because actual collectability may differ from valuation estimates
- accrued liabilities for contaminated sites \$620,000 (2013 \$0) because actual remediation costs may differ from valuation estimates
- useful lives of capital assets and related amortization for buildings, vehicles and equipment because these assets may become obsolete prior to the end of their estimated useful lives
- prior years tangible capital asset historical costs and related amortization for buildings, vehicles and equipment because these assets may become obsolete prior to the end of their estimated useful lives

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

While best estimates are used for reporting items subject to measurement uncertainty, it is reasonably possible that changes in future conditions, occurring within one fiscal year, could require a material change in the amounts recognized or disclosed.

#### f) Financial Instruments

Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equity instruments of another entity. A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The school division recognizes a financial instrument when it becomes a party to a financial instrument. The financial assets and financial liabilities portray these rights and obligations in

financial statements. Financial instruments of the school division include cash and cash equivalents, accounts receivable, portfolio investments, accounts payable and accrued liabilities and long-term debt.

All financial assets and financial liabilities of the school division are measured at cost or amortized cost. Transaction costs are a component of cost for financial instruments measured using cost or amortized cost. For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. Impairment losses such as write-downs or write-offs are reported in the statement of operations. Gains and losses on financial instruments measured at cost or amortized cost are recognized in the statement of operations in the period the gain or loss occurs.

Foreign currency transactions are translated at the exchange rate prevailing at the date of the transactions. Monetary assets and liabilities, and non-monetary items included in the fair value measurement category denominated in foreign currencies, are translated into Canadian dollars at the exchange rate prevailing at the financial statement date.

#### g) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Valuation allowances are used where considered necessary to reduce the amounts reported for financial assets to their net realizable value.

Cash and Cash Equivalents consist of cash, bank deposits and highly liquid investments with initial maturity terms of three months or less and held for the purpose of meeting short-term operating cash commitments rather than for investing purposes.

Accounts Receivable includes taxes receivable, provincial grants receivable and other receivables. Taxes receivable represent education property taxes assessed or estimated owing to the end of the fiscal period but not yet received. The allowance for uncollected taxes is a valuation allowance used to reduce the amount reported for taxes receivable to the estimated net recoverable amount. The allowance represents management's estimate of the amount of taxes that will not be collected taking into consideration prior years' tax collections and information provided by municipalities regarding collectability of outstanding balances. Provincial grants receivable represent operating, capital and other grants earned but not received at the end of the fiscal year, provided reasonable estimates of the amounts can be made. Grants are earned when the events giving rise to the grant have occurred, the grant is authorized and any eligibility criteria have been met.

Other receivables are recorded at cost less valuation allowances. These allowances are recorded where collectability is considered doubtful.

**Portfolio Investments** consist of Co-op and Credit Union equity values, and GIC's with a term longer than one year. The school division values its portfolio investments in accordance with its policy for financial instruments, as described in Note 2 (f).

#### h) Non-Financial Assets

Non-financial assets are assets held for consumption in the provision of services. These assets do not normally provide resources to discharge the liabilities of the school division unless they are sold.

Tangible Capital Assets have useful lives extending beyond the accounting period, are used by the school division to provide services to the public and are not intended for sale in the ordinary course of operations. Tangible capital assets include land, land improvements, buildings, school buses, other vehicles, furniture and equipment, computer hardware and software, audio visual equipment, and assets under construction. Tangible capital assets are recorded at cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, design, construction, development, installation and betterment of the tangible capital asset. The school division does not capitalize interest incurred while a tangible capital asset is under construction.

The cost of depreciable tangible capital assets, net of any residual value, is amortized on a straight line basis over their estimated useful lives as follows:

Land improvements (pavement, fencing, lighting, etc.)	20 years
Buildings	50 years
Buildings – short-term (portables, storage sheds, outbuildings,	
garages)	20 years
Building improvements	20 years
School buses	12 years
Other vehicles – passenger	5 years
Other vehicles – heavy (graders, 1 ton truck, etc.)	10 years
Furniture and equipment	10 years
Computer hardware and audio visual equipment	5 years
Computer software	5 years

Assets under construction are not amortized until completed and placed into service for use.

Assets that have a historical or cultural significance, such as works of art, monuments and other cultural artifacts, are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with these properties cannot be made.

**Inventory of Supplies for Consumption** consists of supplies held for consumption by the school division in the course of normal operations and are recorded at the lower of cost and replacement cost.

**Prepaid Expenses** are prepaid amounts for goods or services which will provide economic benefits in one or more future periods. Prepaid expenses include insurance premiums, Saskatchewan School Boards Association membership fees, Workers' Compensation premiums, software licenses and photocopier copy agreements.

#### i) Liabilities

Liabilities are present obligations arising from transactions and events occurring prior to year-end, which will be satisfied in the future through the use of assets or another form of economic settlement.

Accounts Payable and Accrued Liabilities include accounts payable and accrued liabilities owing to third parties and employees for work performed, goods supplied and services rendered, but not yet paid, at the end of the fiscal period. Amounts are payable within one year.

**Long-Term Debt** is comprised of capital loans with initial maturities of more than one year and are incurred for the purpose of financing capital expenses in accordance with the provisions of *The Education Act*, 1995.

Liability for Employee Future Benefits represents post-employment and compensated absence benefits that accrue to the school division's employees. The cost of these benefits is recorded as the benefits are earned by employees. The liability relating to these benefits is actuarially determined using the projected benefit method pro-rated on service. Actuarial valuations are performed periodically using assumptions including discount rate, inflation, salary escalation, termination and retirement rates and mortality. An actuary extrapolates these valuations when a valuation is not done in the current fiscal year. Actuarial gains and losses are amortized on a straight line basis over the expected average remaining service life of the related employee groups. Actuarial valuations are performed periodically.

**Deferred Revenue from Non-government Sources** represents fees or payments for services received in advance of the fee being earned or the services being performed, and other contributions for which the contributor has placed restrictions on the use of the resources. Revenue from tuition and related fees is recognized as the course is delivered, revenue from contractual services is recognized as the services are delivered, and revenue from other contributions is recognized in the fiscal year in which the resources are used for the purpose specified by the contributor.

#### j) Employee Pension Plans

Employees of the school division participate in the following pension plans:

#### **Multi-Employer Defined Benefit Plans**

The school division's employees participate in one of the following multiemployer defined benefit plans:

- Teachers participate in the retirement plan of the Saskatchewan Teachers' Retirement Plan (STRP) or Saskatchewan Teachers' Superannuation Plan (STSP). The school division's obligation for these plans is limited to collecting and remitting contributions of the employees at rates determined by the plans.
- ii) Other employees participate in the Municipal Employees' Pension Plan (MEPP). In accordance with PSAB, the plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

### k) Revenue Recognition

Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The school division's sources of revenues include the following:

#### i) Government Transfers (Grants):

Grants from governments are considered to be government transfers. In accordance with PS3410 standard, government transfers are recognized as revenues when the transfer is authorized, all eligibility criteria have been met, the amount can be estimated and collection is reasonably assured except when, and to the extent, stipulations by the transferor give rise to an obligation that meets the definition of a liability. For transfers with stipulations, revenue is recognized in the statement of operations and accumulated surplus from operations as the stipulation liabilities are settled.

#### ii) Property taxation:

Property tax is levied and collected on a calendar year basis. Uniform education property tax mill rates are set by the Government of Saskatchewan. Tax revenues are recognized on the basis of time with  $1/12^{th}$  of estimated total tax revenue recorded in each month of the school division's fiscal year. The tax revenue for the September to December portion of the fiscal year is based on the actual amounts reported by the municipalities for the calendar taxation year. For the January to August portion of its fiscal year, the school division estimates tax revenue based on estimate information provided by municipalities who levy and collect the property tax on behalf of the school division. The final annual taxation amounts are reported to the division by each municipality following the

conclusion of each calendar taxation year, and any difference between final amounts and the school division's estimates is recorded as an adjustment to revenue in the next fiscal year.

#### iii) Fees and Services

Revenues from tuition fees and other fees and services are recognized in the year they are earned. Amounts that are restricted pursuant to legislation, regulation or agreements with external parties that may only be used in the conduct of certain programs or in the delivery of specific services and transactions are initially recorded as deferred revenue and subsequently recognized as revenue in the fiscal year the related expenses are incurred or services are performed.

#### iv) Interest Income

Interest is recognized on an accrual basis when it is earned.

#### v) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the school division if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions that are to be held in perpetuity are recognized as revenue in the year in which they are received or committed if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions that are not held in perpetuity are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

#### 1) Statement of Remeasurement Gain and Losses

The school division has not presented a Statement of Remeasurement Gains and Losses because it does not have financial instruments that give rise to remeasurement gains or losses.

#### 3. SHORT-TERM BORROWINGS

Bank indebtedness consists of a demand operating line of credit with a maximum borrowing limit of \$23,000,000 that bears interest at RBC Royal Bank prime less 0.70%. This line of credit is authorized by a borrowing resolution by the board of education and is secured by operating and capital grants for the current year. This line of credit was approved by the Minister of Education on May 5, 2011. The balance drawn on the line of credit at August 31, 2014 was \$0 (August 31, 2013 - \$0).

#### 4. PORTFOLIO INVESTMENTS

Portfolio investments are comprised of the following:

	2014	2013
Portfolio investments in the cost and amortized cost category:	Cost	<u>Cost</u>
GICs	\$ 39,594	\$ 40,020
Debenture	-	159,430
Co-op and Credit Union Equity	42,796	40,571
Total portfolio investments reported at cost and amortized cost	\$ 82,390	\$ 240,021

#### 5. EXPENSES BY FUNCTION AND ECONOMIC CLASSIFICATION

Function	Salaries & Benefits	Goods & Services	Debt Service	Amortization of TCA	2014 Budget	2014 Actual	2013 Actual
Governance	\$ 233,155	\$ 246,437	\$ -	\$ -	\$ 478,988	\$ 479,592	\$ 467,386
Administration	2,815,954	493,711	-	334,618	3,386,874	3,644,283	3,240,596
Instruction	52,941,929	5,583,042	-	999,951	59,258,752	59,524,922	57,689,167
Plant	3,917,077	4,334,004	-	2,354,622	11,438,163	10,605,703	10,275,204
Transportation	4,251,189	4,520,383	-	1,265,729	9,530,247	10,037,301	9,221,077
Tuition and Related Fees	-	407,388	-	-	429,411	407,388	454,562
School Generated Funds	-	2,149,820	-	2,707	2,098,600	2,152,527	2,129,775
Complementary Services	353,077	110,568	-	691	387,343	464,336	458,139
External Services	233,230	28,190	-	-	281,567	261,420	269,749
Other	-	576,429	447,260	-	494,556	1,023,689	391,050
TOTAL	\$ 64,745,611	\$ 18,449,972	\$ 447,260	\$ 4,958,318	\$ 87,784,501	\$ 88,601,161	\$ 84,596,705

#### 6. EMPLOYEE FUTURE BENEFITS

The school division provides certain post-employment, compensated absence and termination benefits to its employees. These benefits include accumulating non-vested sick leave, retiring allowance/gratuity, vacation, and severance. Significant assumptions include the anticipated long-term future experience of the plan. Demographic assumptions (those that predict future employee behavior) have been harmonized where possible with the pension plan that employees belong to. Assumptions regarding the buildup and usage of certain benefits have been developed based on the experience of employees. The liability associated with these benefits is calculated as the present value of expected future payments pro-rated for service and is recorded as Liability for Employee Future Benefits in the statement of financial position. Morneau Shepell, a firm of consulting actuaries, performed an actuarial valuation as at August 31, 2013 and extrapolated it to August 31 2014.

Details of the employee future benefits are as follows:

	2014	2013
Actuarial valuation date	31-Aug-14	31-Aug-13
Long-term assumptions used:		
Salary escalation rate (percentage)	3.25	3.25
Discount rate (percentage)	2.80	3.50
Inflation rate (percentage)	2.25	2.25
Expected average remaining service life (years)	14	14

Liability for Employee Future Benefits	2014		2013
Accrued Benefit Obligation - beginning of year	\$ 1,497	7,400 \$	1,535,400
Current period benefit cost	166	5,300	179,200
Interest cost	57	7,100	44,700
Benefit payments	(64	4,300)	(121,200)
Actuarial losses (gains)	130	0,600	(140,700)
Accrued Benefit Obligation - end of year	1,787	7,100	1,497,400
Unamortized Net Actuarial Losses	(156	5,300)	(29,500)
Liability for Employee Future Benefits	\$ 1,630	),800 \$	1,467,900

Employee Future Benefits Expense	2014	2013
Current period benefit cost	\$ 166,300	\$ 179,200
Amortization of net actuarial loss	3,800	13,800
Benefit cost	170,100	193,000
Interest cost on unfunded employee future benefits obligation	57,100	44,700
Total Employee Future Benefits Expense	\$ 227,200	\$ 237,700

#### 7. PENSION PLANS

#### **Multi-Employer Defined Benefit Plans**

Information on the multi-employer pension plans to which the school division contributes is as follows:

i) Saskatchewan Teachers' Retirement Plan (STRP) or Saskatchewan Teachers' Superannuation Plan (STSP):

The STRP and STSP provide retirement benefits based on length of service and pensionable earnings.

The STRP and STSP are funded by contributions by the participating employee members and the Government of Saskatchewan. The school division's obligation to the STRP and STSP is limited to collecting and remitting contributions of the employees at rates determined by the plans. Accordingly, these financial

statements do not include any expense for employer contributions to these plans. Net pension assets or liabilities for these plans are not reflected in these financial statements as ultimate responsibility for retirement benefits rests with the Saskatchewan Teachers' Federation for the STRP and with the Government of Saskatchewan for the STSP.

Details of the contributions to these plans for the school division's employees are as follows:

		2014		2013
	STRP	STSP	TOTAL	TOTAL
Number of active School Division members	587	31	618	612
Member contribution rate (percentage of salary)	7.8%/10.0%	6.05%/7.85%	6.05%/10.0%	6.05%/10.0%
Member contributions for the year	\$ 3,183,324	\$ 75,118	\$ 3,258,442	\$ 3,221,021

#### ii) Municipal Employees' Pension Plan (MEPP)

The MEPP provides retirement benefits based on length of service and pensionable earnings.

The MEPP is funded by employer and employee contributions at rates set by the Municipal Employees' Pension Commission.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees which could affect future contribution rates and/or benefits.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. In accordance with PSAB requirements, the plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

## Details of the MEPP are as follows:

	2014		2013
Number of active School Division members	700		720
Member contribution rate (percentage of salary)	8.15%	8.15	%/7.4%
School Division contribution rate (percentage of salary)	8.15%	8.15	%/7.4%
Member contributions for the year	\$ 1,382,119	\$	1,306,979
School Division contributions for the year	\$ 1,381,480	\$	1,306,979
Actuarial valuation date	 31-Dec-13		12/31/2012 (Restated)
Plan Assets (in thousands)	\$ 1,685,167	\$	1,560,967
Plan Liabilities (in thousands)	\$ 1,498,853	\$	1,420,319
Plan (Deficit) Surplus (in thousands)	\$ 186,314	\$	140,648

## 8. ACCOUNTS RECEIVABLE

All accounts receivable presented on the statement of financial position are net of any valuation allowances for doubtful accounts. Details of account receivable balances and allowances are as follows:

		2014			2013	
	Total	Valuation	Net of	Total	Valuation	Net of
	Receivable	Allowance	Allowance	Receivable	Allowance	Allowance
Taxes Receivable	\$ 28,342,948	\$ 754,030	\$ 27,588,918	\$ 27,532,528	\$ 797,601	\$ 26,734,927
Capital Grant Receivable	2,696,215	-	2,696,215	1,499,365	-	1,499,365
Operating Grant Receivable	598,083	-	598,083	-	-	-
Receivable from First Nations	232,173	-	232,173	164,724	-	164,724
GST Receivable	357,847	-	357,847	245,069	-	245,069
Accrued Interest	559	-	559	8,771	-	8,771
Other	77,423	-	77,423	114,857	-	114,857
Total Accounts Receivable	\$ 32,305,248	\$ 754,030	\$ 31,551,218	\$ 29,565,314	\$ 797,601	\$ 28,767,713

## 9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Details of account payable and accrued liabilities are as follows:

	2014	2013
Accrued Salaries and Benefits	\$ 1,463,061	\$ 876,347
Supplier Payments	2,728,610	3,035,878
Liability for Contaminated Sites	620,000	-
Other:		
Capital Holdbacks	1,493,853	827,468
Total Accounts Payable and Accrued Liabilities	\$ 6,305,524	\$ 4,739,693

## 10. LONG-TERM DEBT

Details of long-term debt are as follows:

	2014	2013
Capital Loans:		
BMO fixed rate (4.95%) maturing April 2017. Annual blended payments of		
\$454,673.	\$ 1,202,706	\$ 1,585,307
BMO accrued interest to August 31	\$ 26,201	\$ 26,493
TD Bank fixed rate (3.58%), unsecured, maturing April 2033. Monthly		
blended payments of \$55,379	\$ 9,038,835	\$ 9,373,264
TD Bank accrued interest to August 31	\$ 15,071	\$ 15,629
TD Bank fixed rate (2.84%), unsecured, maturing December 2017.		
Monthly blended payments of \$18,061	\$ 688,473	\$ 882,645
TD Bank accrued interest to August 31	\$ 911	\$ 1,168
Scotiabank fixed rate (4.25%) maturing August 2014. Monthly principle		
payments of \$22,916 plus interest.	\$ -	\$ 254,534
Innovation CU fixed rate (2.98%), secured by general security agreement		
and assignment of book debts, maturing March 2019. Monthly blended	\$ 1,095,167	\$ -
Innovation CU accrued interest to August 31	\$ 1,431	\$ -
Total Long Term Debt	\$ 12,068,795	\$ 12,139,039

Principal repayments over the next 5 years are estimated as follows:								
	Ca	Capital Loans						
2015	\$	1,023,719	\$	1,023,719				
2016		1,016,240		1,016,240				
2017		1,012,635		1,012,635				
2018		492,401		492,401				
2019		433,206		433,206				
Thereafter		8,090,594		8,090,594				
Total	\$	12,068,795	\$	12,068,795				

Principal and interest payments on the long-term debt are as follows

	Ca	pital Loans		2014		2013
Principal Interest	\$	1,182,574 444,206	\$	1,182,574 444,206	\$	1,084,603 258,101
Total	\$	,	\$	1,626,780	\$	1,342,704

#### 11. DEFERRED REVENUE

Details of deferred revenues are as follows:

	Balance as at Aug. 31, 2013	Additions during the Year	Revenue recognized in the Year	Balance as at Aug. 31, 2014
Capital projects:	-			
Federal capital tuition	\$ 29,072	\$ 15,593	\$ -	\$ 44,665
Proceeds from sale of school buildings	293,876	-	293,238	638
Other deferred capital project revenue	950	-	-	950
Total capital projects deferred revenue	323,898	15,593	293,238	46,253
Other deferred revenue:				
Property Taxation	3,010,906	-	436,135	2,574,771
Chinook International Program	20,000	-	-	20,000
CAMPS - Fundraising	25,148	922	10,391	15,679
English as Additional Language Grant	1,590	480	-	2,070
Rentals	220	20	221	19
Total other deferred revenue	3,057,864	1,422	446,747	2,612,539
Total Deferred Revenue	\$ 3,381,762	\$ 17,015	\$ 739,985	\$ 2,658,792

#### 12. COMPLEMENTARY SERVICES

Complementary services represent those services and programs where the primary purpose is other than K-12 learning/learning support, but which have the specific objective of enhancing the school division's ability to successfully deliver its K-12 curriculum/learning programs.

Following is a summary of the revenue and expenses of the Complementary Services programs operated by the school division in 2014 and 2013:

Summary of Complementary Services Revenues and Expenses, by Program	Pre-K Programs	Prairie Learning Centre	Chinook International Program	Reading Hoshin	2014	2013
Revenue:						
Operating Grants	\$ 330,276	\$ -	\$ -	\$ -	\$ 330,276	\$ 352,241
Fees and Other Revenue		48,340	95,556	9,394	153,290	126,820
Total Revenue	330,276	48,340	95,556	9,394	483,566	479,061
Expenses:						
Salaries & Benefits	288,773	64,304	-	-	353,077	362,732
Instructional Aids	376	23,010	1,382	-	24,768	11,151
Supplies and Services	-	743	1,357	-	2,100	11,208
Non-Capital Equipment	-	-	-	-	-	9,222
Building Operating Expenses	-	-	-	-	-	59
Communications	-	2,855	14,060	-	16,915	10,344
Travel	2,364	8,041	2,408	9,394	22,207	5,386
Professional Development (Non-Salary	1,326	386	-	-	1,712	3,030
Student Related Expenses	-	-	37,787	-	37,787	41,404
Contacted Transportation & Allowances	-	5,079	-	-	5,079	1,988
Amortization of Tangible Capital Assets	345	346	-	-	691	1,615
Total Expenses	293,184	104,763	56,995	9,394	464,336	458,139
(Deficiency) Excess of Revenue over Expenses	\$ 37,092	\$ (56,423)	\$ 38,561	\$ (0)	\$ 19,230	\$ 20,922

Pre-Kindergarten Programs provide opportunity for vulnerable 3 and 4 year old children to participate in developmental programming within a school setting prior to the traditional kindergarten time frame. Chinook currently operates pre-kindergarten programs in the community of Swift Current, Shaunavon, and Maple Creek.

Other Programs include the Chinook International Program (CIP), Prairie Learning Centre and Reading Hoshin.

CIP provides opportunity for international students to access an educational experience in a Chinook school on a tuition fee basis. Students are recruited by the CIP coordinator through recruiting fairs and recruiting agents.

The Prairie Learning Centre represents the first provincial or federal effort to develop learning opportunities for students through a formal partnership with a school division and a National Park of Canada. The Prairie Learning Centre now represents a partnership between Grasslands National Park and the Chinook School Division. In April 2008, a full-time Program Manager/Outdoor Educator was hired to continue reaching out to students in the Chinook School Division and allowing youth to make connections to the native prairie of Grasslands National Park.

The Reading Hoshin is a portion of the Ministry's strategic plan to develop an Education System Plan. The purpose of this Hoshin is to increase the number of students who can read at a grade level by the end of grade 3.

#### 13. EXTERNAL SERVICES

External services represent those services and programs that are outside of the school division's learning/learning support and complementary programs. These services have no direct link to the delivery of the school division's K-12 programs nor do they directly enhance the school division's ability to deliver its K-12 programs.

Following is a summary of the revenue and expenses of the External Services programs operated by the school division in 2014 and 2013:

Summary of External Services Revenues and Expenses, by Program	Family Advocacy Worker	Regional Intersectoral Committee	Cognitive Disability Strategy	Cafeteria	2014	2013
Revenue:						
Operating Grants	\$ 76,135	\$ 100,000	\$ 56,454	\$ -	\$ 232,589	\$ 300,696
Fees and Other Revenue	-	-	-	10,117	10,117	140,323
Total Revenue	76,135	100,000	56,454	10,117	242,706	441,019
Expenses:						
Salaries & Benefits	102,363	92,937	37,929	-	233,229	242,562
Supplies and Services	469	-	970	767	2,207	7,806
Communications	2,167	-	-	-	2,167	2,254
Travel	12,912	5,231	1,857	-	20,000	14,118
Professional Development	776	369	2,672	-	3,816	3,009
Total Expenses	118,687	98,537	43,428	767	261,420	269,749
(Deficiency) Excess of Revenue over Expenses	\$ (42,552)	\$ 1,463	\$ 13,026	\$ 9,349	\$ (18,714)	\$ 171,270

The Cafeteria within the Swift Current Comprehensive High School is leased to an independent operator with the intent to provide food services to the students and staff of the school. Chinook provides the venue and equipment with the rental/lease payment based on the volume of sales.

Other programs include Family Advocacy Workers (FAW), Regional Intersectoral Committee (RIC), and Cognitive Disability Strategy.

The FAW program develops multisectoral partnerships which address issues encountered by vulnerable Saskatchewan Youth. This program employs two youth works – one located in Maple Creek and one in Swift Current.

The Regional Intersectoral Committee employs a coordinator who plays a pivotal role in advancing an integrated human services agenda by building partnerships among

government, non-government organizations, local interagency committees and community groups.

Cognitive Disability Strategy employs a consult who enhances the knowledge and skills of families and service providers in meeting needs of persons with cognitive disabilities.

#### 14. ACCUMULATED SURPLUS

Accumulated Surplus represents the financial assets and non-financial assets of the school division less liabilities. This represents the accumulated balance of net surplus arising from the operations of the school division and school generated funds.

Certain amounts of the accumulated surplus, as approved by the board of education, have been designated for specific future purposes (school generated funds, school based budget, future capital projects, professional development, board election and other programs). These internally restricted amounts are included in the accumulated surplus presented in the statement of financial position. The school division does not maintain separate bank accounts for the internally restricted amounts.

Details of accumulated surplus from operations are as follows:

	August 31 2013	Additions during the year	Reductions during the year	August 31 2014
Invested in Tangible Capital Assets:				
Net Book Value of Tangible Capital Assets	\$ 73,760,629	\$ 26,624,432	\$ (7,330,480)	\$ 93,054,581
Less: Debt owing on Tangible Capital Assets	12,139,039	1,112,330	(1,182,574)	12,068,795
	61,621,590	25,512,102	(6,147,906)	80,985,786
PMR maintenance project allocations (1)	575,034	872,138	(479,174)	967,998
Internally Restricted Surplus:				
Capital projects:				
Designated for tangible capital asset expenditures	1,417,801	2,131,454	(2,963,282)	585,973
	1,417,801	2,131,454	(2,963,282)	585,973
Other:				
School generated funds	946,025	97,214	-	1,043,239
Professional Development	872,902	-	(108,397)	764,505
School budget carryovers	74,803	130,065	-	204,868
Frontier Playground	1,720	-	-	1,720
Board Election	24,000	-	-	24,000
Additional Programs:				
EAL Assessment & Project Fund	22,675	-	(12,675)	10,000
Driver Training Program	22,821	-	(18,217)	4,604
Pre K Program	6,439	-	(6,439)	0
Prairie Learning Center	39,245	7,880	-	47,125
Cognitive Disability Strategy	28,060	13,026	-	41,086
Family Advocacy Project	92,954	-	(42,554)	50,400
Regional Intersectoral Committees	53,379	1,463	-	54,842
	2,185,024	249,648	(188,282)	2,246,390
Unrestricted Surplus	32,044,560		(10,281,502)	21,763,058
Total Accumulated Surplus from Operations	\$ 97,844,009	\$ 28,765,342	\$ 20,060,146	\$ 106,549,205

(1) **PMR Maintenance Project Allocations** represent transfers received from the Ministry of Education as funding support for maintenance projects on the school division's approved 3 year capital maintenance plans. Unspent funds at the end of a fiscal year are designated for future approved capital plan maintenance project expenditures.

The purpose and nature of each Internally Restricted Surplus amount is as follows: School Generated funds – Public funds that have been generated at the schools and used to enhance the development of education programs and to support school initiatives and activities.

Professional Development – As per the current LINC agreement, 1.5% of teacher salaries excluding allowances are budgeted for professional development each year. Any unused funds are reflected as restricted surplus.

School Budget carryovers – reflects that balance of yearly budget carryover from allocated budget for decentralized expenditures

Frontier Playground – reflects funds that have been generated for the a new playground for Frontier School

Board Election – reflects funds that are restricted for future board election expenditures

Additional Programs – reflects funds that have been generated for the particular program. Unspent funds at the end of the fiscal year are designated for those programs.

#### 15. BUDGET FIGURES

Budget figures included in the financial statements were approved by the Board of Education on June 24, 2013 and the Minister of Education on August 23, 2013.

#### 16. RELATED PARTIES

These financial statements include transactions with related parties. The school division is related to all Government of Saskatchewan ministries, agencies, boards, school divisions, health authorities, colleges, and crown corporations under the common control of the Government of Saskatchewan. The school division is also related to non-Crown enterprises that the Government jointly controls or significantly influences. In addition, the school division is related to other non-Government organizations by virtue of its economic interest in these organizations.

#### (a) Related Party Transactions:

Transactions with these related parties are in the normal course of operations. Amounts due to or from and the recorded amounts of transactions resulting from these transactions are included in the financial statements and the table below. They are recorded at exchange amounts which approximate prevailing market rates charged by those organizations and are settled on normal trade terms.

	2014	2013
Revenues:		
Ministry of Education	\$ 53,197,471	\$ 53,184,726
Workers' Compensation Board (Saskatchewan)	19,334	32,666
Ministry of Social Services	56,454	79,287
Sask Energy	5,000	-
Saskatchewan Government Insurance	256,420	281,115
	\$ 53,534,679	\$ 53,577,794
Expenses:		
Cypress Health Region	\$ -	\$ 2,580
Great Plains College	232,347	276,081
Information Services Corporation	1,533	312
Saskatchewan School Divisions	93,102	92,118
SaskEnergy Incorporated	616,122	488,580
Workers' Compensation Board (Saskatchewan)	189,571	152,778
Saskatchewan Power Corporation	579,261	544,742
Saskatchewan Queen's Printer	-	69
Saskatchewan Telecommunications Holding Corporation	235,304	194,412
Saskatchewan Government Insurance	160,930	137,763
	\$ 2,108,172	\$ 1,886,855
Accounts Receivable:		
Saskatchewan School Divisions	\$ 2,917	\$ 4,000
Ministry of Education	3,294,298	1,524,365
	\$ 3,297,215	\$ 1,528,364
Prepaid Expenses:		
Saskatchewan Workers Compensation Board	\$ 56,445	\$ 49,717
	\$ 56,445	\$ 49,717
Accounts Payable and Accrued Liabilities:		
SaskEnergy Incorporated	\$ 10,522	\$ 22,408
Saskatchewan Power Corporation	38,366	34,342
Saskatchewan Telecommunications Holding Corporation	14,647	14,163
	\$ 63,535	\$ 70,913

In addition, the school division pays Provincial Sales Tax to the Saskatchewan Ministry of Finance on all its taxable purchases and customer sales on items that are deemed taxable. Taxes paid are recorded as part of the cost of those purchases.

A portion of the revenue from the Ministry of Education includes funding allocated to principal and interest repayments on some school board loans.

On March 26, 2013 a Co-Ownership agreement was signed with the Ministry of Education to develop and construct a jointly owned school. At August 31, 2014, total costs incurred to date on this project were \$23,767,660. During the year payments of \$7,064,813 (\$6,741,549 – 2013) were received from the Ministry and reported as capital grant income. All transactions associated with this project have been reported on normal trade terms.

Other transactions with related parties and amounts due to/from them are described separately in the financial statements or notes thereto.

#### 17. TRUSTS

The school division, as the trustee, administers trust funds for banked salary for teacher deferred salary leaves and scholarships. The trust assets and transactions are not included in the financial statements.

Information about these trusts is as follows:

	Schola	Scholarships Deferred Sala		Salary Plan	ary Plan Total		
	<u>2014</u>	<u>2013</u>	2	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Cash and short-term investments	\$ 299,312	\$ 305,768	\$	-	\$ -	\$ 299,312	\$ 305,768
Total Assets	\$ 299,312	\$ 305,768	\$	-	\$ -	\$ 299,312	\$ 305,768
Revenues							
Contributions and donations	\$ -	\$ -	\$	-	\$ 12,698	\$ -	\$ 12,698
Interest on investments	12,128	8,118		-	447	\$ 12,128	8,565
	12,128	8,118		-	13,145	12,128	21,263
Expenses							
Receipient and DSLP Payouts	17,867	15,489		-	62,002	\$ 17,867	77,491
	17,867	15,489		-	62,002	17,867	77,491
(Deficit) of Revenue over Expenses	(5,739)	(7,371)		-	(48,857)	(5,739)	(56,228)
Trust Fund Balance, Beginning of Year	305,768	313,139		-	48,857	305,768	361,996
Trust Fund Balance, End of Year	\$ 300,029	\$ 305,768	\$	-	\$ -	\$ 300,029	\$ 305,768

#### 18. CONTRACTUAL OBLIGATIONS AND COMMITMENTS

Significant contractual obligations and commitments of the school division are as follows:

- construction contract for Fairview School for \$770,784 over 1 year
- construction contract for Leader Composite High School in the amount of \$398,333 over 1 year
- operating and capital lease obligations, as follows:

	Operating Leases					
	School Copier Rental Leases		То	tal Operating		
Future minimum						
lease payments:						
2015	\$ 144,502	\$	276,905	\$	421,407	
2016	6,000		276,905		282,905	
2017	6,000		-		6,000	
2018	6,000		-		6,000	
2019	6,000		-		6,000	
	\$ 168,502	\$	553,810	\$	722,312	
Total Lease Obligations	\$ 168,502	\$	553,810	\$	722,312	

#### 19. ACCOUNTING CHANGES

The school division adopted the following new/revised Public Sector Accounting (PSA) Standards in 2014:

#### **PS3260 Liability for Contaminated Sites**

On September 1, 2013, the school division adopted the new PS3260 Liability for Contaminated Sites standard. This section establishes standards on how to account for and report a liability associated with the remediation of contaminated sites. Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds the maximum acceptable concentrations under an environmental standard. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- an environmental standard exits:
- contamination exceeds the environmental standard;
- the school division:
  - o directly responsible; or
  - o accepts responsibility
- the school division expects that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

This change has been applied prospectively as the effect of the new accounting policy is not reasonably determinable for the cumulative effect of the change or for individual prior periods. Consequently, prior year comparatives have not been restated to reflect this new accounting policy and comparisons between the current and prior fiscal years may not be meaningful.

Liabilities are accrued to record the estimated costs related to the management and remediation of contaminated sites where the school division is obligated or likely to

be obligated to incur such costs. The liability estimate includes costs that are directly attributable to the remediation activities, and reflects the costs required to bring the site up to the current environmental standard for its use prior to contamination. The liability is recorded net of any expected recoveries. The impact to the school division's 2014 financial statements resulting from the adoption of the new PS3260 standard is as follows:

The school division recognized an estimated liability of \$620,000 for remediation of Sidney Street School and Herbert Bus Garage using environmental assessment studies. The nature of the liability is hydrocarbon contamination to the soil due to underground gas storage tanks. The assumptions used in estimating the liability include estimation of remediation costs in the environmental studies coupled with past best practices of costs associated with the remediation solutions. The amount of estimated recoveries is \$0.

#### 20. COMPARATIVE INFORMATION

Certain comparative figures have been reclassified to conform to the current year's presentation.

#### 21. RISK MANAGEMENT

The school division is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk (consisting of interest rate risk and foreign exchange risk).

#### i) Credit Risk

Credit risk is the risk to the school division from potential non-payment of accounts receivable. The credit risk related to the school division's receivables from the provincial government, federal government and their agencies are considered to be minimal. For other receivables, the school division has adopted credit policies which include close monitoring of overdue accounts. The school division does not have a significant exposure to any individual customer. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect an impairment in collectability.

The aging of other accounts receivable at August 31, 2014 and August 31, 2013 was:

	Aug	ust 31, 2014	August 31, 2013			
	-	accounts eceivable		Accounts Receivable		
Current	\$	23,525	\$	84,652		
Over 90 days		54,457		30,205		
Total	\$	77,982	\$	114,857		

#### ii) Liquidity Risk

Liquidity risk is the risk that the school division will not be able to meet its financial obligations as they come due. The school division manages liquidity risk by maintaining adequate cash balances, continually monitoring budget practices and cash flows. The following table sets out the contractual maturities of the school division's financial liabilities:

Accounts payable and accrued liabilities	
Long term debt	
Total	

August 31, 2014								
Within 6 months		6 months to 1 year		1 to 5 years		> 5 years		
\$ 6,305,524	\$	-	\$	-	\$	-		
289,073		734,646		2,954,482		8,090,594		
\$ 6,594,597	\$	734,646	\$	2,954,482	\$	8,090,594		

Long term debt repayments of \$9,727,308 included in the above amounts are repayments on unsecured debt.

#### iii) Market Risk

The school division is exposed to market risks with respect to interest rates and foreign currency exchange rates, as follows:

#### **Interest Rate Risk:**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The school division's interest rate exposure relates to cash and cash equivalents and portfolio investments. The school division also has an authorized bank line of credit of \$23,000,000 with interest payable monthly at a rate of prime less 0.70%. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. There was no balance outstanding on this credit facility as of August 31, 2014.

The school division minimizes these risks by:

- holding cash in an account at a Canadian bank, denominated in Canadian currency
- investing in GICs and term deposits for short terms at fixed interest rates
- managing cash flows to minimize utilization of its bank line of credit
- managing its interest rate risk on long-term debt through the exclusive use of fixed rate terms for its long-term debt

#### **Foreign Currency Risk:**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The school division is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations; however, this risk is minimal as the school division does not make a significant amount of purchases denominated on a foreign currency. The school division did not have any financial instruments denominated in foreign currency outstanding at August 31, 2014 or August 31, 2013.