# CARLTON TRAIL REGIONAL COLLEGE FINANCIAL STATEMENTS JUNE 30, 2014

#### **INDEPENDENT AUDITORS' REPORT**

To the Board Carlton Trail Regional College

We have audited the accompanying financial statements of Carlton Trail Regional College, which comprise the statements of financial position as at June 30, 2014, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, including supporting schedules and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Carlton Trail Regional College as at June 30, 2014, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Wynyard, Saskatchewan September 11, 2014 Ed.C. Dudley & Co. Chartered Accountants

## Carlton Trail Regional College Statement of Financial Position as at June 30, 2014

	June 30	June 30
	2014	2013
	2014	
Financial Assets		
Cash and cash equivalents (Note 3)	\$ 1,589,591	\$ 2,086,887
Accounts receivable (Note 4)	669,551	637,218
Inventories for resale (Note 5)	39,561	22,563
Total Financial Assets	2,298,703	2,746,668
Liabilities		
Accrued salaries and benefits (Note 6)	166,910	237,748
Accounts payable and accrued liabilities (Note 7)	235,277	163,981
Deferred revenue (Note 8)	43,152	144,360
Liability for employee future benefits (Note 9)	124,200	110,600
Total Financial Liabilities	569,539	656,689
Net Financial Assets	1,729,164	2,089,979
Non-Financial Assets		
Tangible capital assets (Note 10)	4,840,858	4,766,823
Prepaid expenses (Note 11)	122,586	53,562
Total Non-Financial Assets	4,963,444	4,820,385
Accumulated Surplus	\$ 6,692,608	\$ 6,910,364
Accumulated Surplus is comprised of:		
Accumulated surplus from operations	\$ 6,692,608	\$ 6,910,364
Total Accumulated Surplus	\$ 6,692,608	\$ 6,910,364

Contractual Obligations and Commitments (Note 17)

On behalf of the Board:	
Hon Jegs	Chairperson
and Buyer	Chief Financial Officer

## Carlton Trail Regional College Statement of Operations and Accumulated Surplus for the year ended June 30, 2014

		2014 Budget (Note 14)	2014 Actual		2013 Actual
Revenues (Schedule 2)					
Provincial government					
Grants	\$	4,227,230	\$ 4,216,317	\$	4,482,932
Other		830,630	857,131		1,040,202
Federal government					
Other		710,065	603,412		566,997
Other revenue					
Administrative recoveries		4,500	18,943		3,620
Contracts		396,500	339,624		402,854
Interest		24,000	29,423		26,378
Rents		N=	2,053		3,679
Resale items		184,060	135,305		139,911
Tuitions		1,087,815	957,810		887,594
Donations			128,734		8,392
Other		9,360	11,766		133,221
Total revenues		7,474,160	7,300,518		7,695,780
Expenses (Schedule 3)					
General		2,931,375	3,045,589		2,768,753
Skills training		2,559,960	2,221,821		2,005,317
Basic education		1,453,495	1,329,047		1,188,482
Services		888,330	856,439		923,119
University		**	#1		
Scholarships		:=	65,378		5,000
Total expenses		7,833,160	7,518,274	0	6,890,671
Surplus (Deficit) for the Year from Operations		(359,000)	(217,756)	) <del></del>	805,109
Accumulated Surplus, Beginning of Year	_	6,105,255	6,910,364	_	6,105,255
Accumulated Surplus, End of Year	\$	5,746,255	\$ 6,692,608	\$	6,910,364

### Carlton Trail Regional College Statement of Changes in Net Financial Assets as at June 30, 2014

	2014 Budget (Note 14)	2014 Actual	2013 Actual
Net Financial Assets, Beginning of Year	\$ 2,089,979	\$ 2,089,979	\$ 982,417
Surplus (Deficit) for the Year from Operations	(359,000)	(217,756)	805,109
Acquisition of tangible capital assets	(335,000)	(451,050)	(85,131)
Proceeds on disposal of tangible capital assets		280 E	115,000
Net loss (gain) on disposal of tangible capital assets	<b>2</b> %	<u> =</u>	(114,400)
Amortization of tangible capital assets	359,000	377,015	357,541
Acquisition of prepaid expenses	(40,000)	(121,743)	(51,802)
Use of prepaid expenses	60,000	52,719	81,245
Change in Net Financial Assets	(315,000)	(360,815)	1,107,562
Net Financial Assets, End of Year	\$ 1,774,979	\$ 1,729,164	\$ 2,089,979

## Carlton Trail Regional College Statement of Cash Flows for the year ended June 30, 2014

		2014		2013
Operating Activities	8			
(Deficit) surplus for the year from operations	\$	(217,756)	\$	805,109
Non-cash items included in surplus (deficit)				
Amortization of tangible capital assets		377,015		357,541
Net (gain) loss on disposal of tangible capital assets		9=		(114,400)
Changes in non-cash working capital				
(Increase) in accounts receivable		(32, 333)		(330,254)
(Increase) in inventories for resale		(16,998)		(1,433)
(Decrease) increase in accrued salaries and benefits		(70,838)		10,138
Increase (decrease) in accounts payable and accrued liabilities		71,296		(226,030)
(Decrease) in deferred revenue		(101,208)		(136,100)
Increase in Liability for Employee Future Benefits		13,600		12,200
(Increase) decrease in prepaid expenses		(69,024)		29,443
Cash Provided by Operating Activities		(46,246)		406,214
Capital Activities				
Cash used to acquire tangible capital assets		(451,050)		(85,131)
Proceeds on disposal of tangible capital assets		-		115,000
Cash (Used) Provided by Capital Activities		(451,050)		29,869
(Decrease) increase in Cash and Cash equivalents		(497,296)		436,083
Cash and Cash Equivalents, Beginning of Year	5.	2,086,887	1	1,650,804
Cash and Cash Equivalents, End of Year	\$	1,589,591	\$	2,086,887

#### CARLTON TRAIL REGIONAL COLLEGE

Notes to the Financial Statements for the year ended June 30, 2014

#### 1. PURPOSE AND AUTHORITY

Carlton Trail Regional College (the College) was established by Saskatchewan Order in Council 22/89 dated February 16, 1989.

The College offers educational services and programs under the authority of Section 14 of *The Regional Colleges Act*. The College Board plays an integral part in strategic direction and management guidance.

The purpose of the Colleges is to provide credit and non-credit classroom and vocational training to meet the needs of regional constituents and industry. The College is exempt from the payment of income tax.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

As a government not-for-profit organization, the College prepared these financial statements in accordance with Canadian public sector accounting standards for government reporting entities, which it adopted for the June 30, 2013 financial statements. The accounting standards followed for government not-for-profit organizations is the Canadian Institute of Chartered Accountants (CICA) Public Sector Accounting (PSA) Handbook.

### (a) College Reporting Entity

The financial statements include all of the assets, liabilities, revenues and expenses of the College reporting entity

#### (b) Measurement Uncertainty and the Use of Estimates

The preparation of financial statements in conformity with PSA standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Uncertainty in the determination of the amount at which an item is recognized or disclosed in financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount.

Measurement uncertainty that may be material to these financial statements exists for:

• the liability for employee future benefits of \$124,200 (June 30, 2013 - \$110,600) because actual experience may differ significantly from actuarial or historical estimations and assumptions;

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known. While best estimates are used for reporting items subject to measurement uncertainty, it is reasonably possible that changes in future conditions, occurring within one fiscal year, could require material changes in the amounts recognized or disclosed.

## (c) Financial Instruments

Financial instruments create rights and obligations to receive or deliver economic benefits. Financial instruments include cash and cash equivalents, accounts receivable, accrued salaries and benefits, accounts payable and accrued liabilities.

Financial instruments are assigned to one of two measurement categories: fair value, or cost or amortized cost.

#### i) Fair Value

Fair value measurement applies to portfolio investments in equity instruments that are quoted in an active market.

#### ii) Cost or Amortized Cost

All other financial assets and financial liabilities are measured at cost or amortized cost. Transaction costs are a component of cost for financial instruments measured using cost or amortized cost. Loans and receivables are measured at amortized cost. Due to their short-term nature, the amortized cost of these instruments approximates their fair value.

#### (d) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Valuation allowances are used where considered necessary to reduce the amounts reported for financial assets to their net realizable value.

Cash and Cash Equivalents consist of cash, bank deposits and highly liquid investments with initial maturity terms of three months or less and held for the purpose of meeting short-term operating cash commitments rather than for investing purposes.

**Accounts Receivable** are shown net of allowance for doubtful accounts to reflect their expected net recoverable value. Valuation allowances are recorded where recovery is considered uncertain. Changes in valuation allowances are recorded in the statement of operations.

Inventories for Resale consist of textbooks and course materials, which are held for sale in the ordinary course of operations and are valued at the lower of cost and net realizable value. Cost is determined average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

## (e) Liabilities

Liabilities are present obligations arising from transactions and events occurring prior to year-end, which will be satisfied in the future through the use of assets or another form of economic settlement.

**Bank indebtedness** is comprised of bank overdraft and short-term loans with initial maturities of one year or less, incurred for the purpose of financing current expenses.

Accrued Salaries and Benefits represents salaries and benefits owing to or on behalf of work performed by employees, but not yet paid, at the end of the fiscal period. Amounts are payable within one year.

Accounts Payable and Accrued Liabilities include accounts payable and accrued liabilities owing to third parties for goods supplied and services rendered, but not yet paid, at the end of the fiscal period. Amounts are payable within one year.

**Deferred revenue** from government transfers represents restricted grants with stipulations that give rise to a liability. The revenue is recognized as the stipulation liabilities are settled. Deferred revenue from non-government sources represents revenue related to fees or services received in advance of the fee being earned or the services being performed, and other contributions for which the contributor has placed restrictions on the use of the resources. Tuition and fee revenue is recognized as the course is delivered, revenue from contractual services is recognized as the services are delivered, and revenue from other contributions is recognized in the fiscal year in which the resources are used for the purpose specified.

Liability for Employee Future Benefits represents accumulating non-vesting sick leave benefits that accrue to the College's employees. The cost of these benefits is recorded as the benefits are earned by employees. The liability relating to these benefits is actuarially determined using the projected benefit method pro-rated on service and management's best estimate of expected sick

leave usage, discount rate, inflation, salary escalation, termination and retirement rates and mortality. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups. Actuarial valuations are performed periodically. Extrapolations of these valuations are made when a valuation is not done in the current fiscal year.

Long-Term Debt is comprised of capital loans and other long-term debt with initial maturities of more than one year. Long-term debt also includes capital lease obligations where substantially all of the benefits and risks incident to ownership are transferred to the College without necessarily transferring legal ownership. The amount of the lease liability recorded at the beginning of the lease term is the present value of the minimum lease payments, excluding the portion thereof relating to executory costs.

### (f) Non-Financial Assets

Non-financial assets are assets held for consumption in the provision of services. These assets do not normally provide resources to discharge the liabilities of the College unless they are sold.

Tangible Capital Assets have useful lives extending beyond the accounting period, are used by the College to provide services to the public and are not intended for sale in the ordinary course of operations. Tangible capital assets are recorded at cost and include all costs directly attributable to the acquisition, design, construction, development, installation and betterment of the tangible capital asset.

The cost of depreciable tangible capital assets, net of any residual value, is amortized on a straight line-basis over their estimated useful lives as follows:

Buildings	20 years
Furniture and equipment	3 to 5 years
Computer hardware	5 years
Computer software	5 years
Vehicles	5 years
Leasehold improvements	Term of lease or useful life
Leased capital assets	Term of lease or useful life

Write-downs are accounted for as expenses in the statement of operations.

**Prepaid Expenses** are prepaid amounts for goods or services, which will provide economic benefits in one or more future periods. The prepaid amount is recognized as an expense in the year the goods or services are consumed.

## (g) Employee Pension Plans

## Multi-Employer Defined Benefit Plans

The College's employees participate in one of the following multi-employer defined benefit plans:

- i) Teachers and other employees holding a teaching certificate participate in either the retirement plan of the Saskatchewan Teachers' Retirement Plan (STRP) or Saskatchewan Teachers' Superannuation Plan (STSP). The College's obligation for these plans is limited to collecting and remitting contributions of the employees at rates determined by the plans.
- ii) Other employees participate in the Municipal Employees' Pension Plan (MEPP). In accordance with PSA standards, the plan is accounted for as a defined contribution plan whereby the College's contributions are expensed when due.

## (h) Revenue Recognition

Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The College's major sources of revenue include the following:

## i) Government Transfers (Grants)

Grants from governments are considered to be government transfers. Government transfers are recognized as revenues when the transfer is authorized, all eligibility criteria have been met, the amount can be estimated and collection is reasonably assured except when, and to the extent, stipulations by the transferor give rise to an obligation that meets the definition of a liability.

### ii) Fees and Services

Revenues from tuition fees and other services are recognized in the year they are earned. Amounts that are restricted pursuant to legislation, regulation or agreements with external parties that may only be used in the conduct of certain programs or in the delivery of specific services and transactions are initially recorded as deferred revenue and subsequently recognized as revenue in the fiscal year the related expenses are incurred or services are performed.

#### iii) Interest Income

Interest is recognized on an accrual basis when it is earned.

#### iv) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the College if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions that are to be held in perpetuity are recognized as revenue in the year in which they are received or committed if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions that are not held in perpetuity are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

## (i) Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

## (j) Contingent liabilities

Contingent liabilities are potential liabilities which may become actual liabilities when one or more future events occur or fail to occur. To the extent that the future event is likely to occur or fail to occur, and a reasonable estimate of the loss can be made, an estimated liability is accrued and an expense recorded. If the likelihood is not determinable or an amount cannot be reasonably estimated, the contingency is disclosed in the notes to the financial statements.

### 3. CASH AND CASH EQUIVALENTS

Due to the short-term nature of the investments, market value of cash and cash equivalents approximates cost.

Cash and bank deposits	June 30 2014		June 30 2013		
	\$ 1,589,59	1 \$	2,086,887		
Cash and cash equivalents	\$ 1,589,59	1 \$	2,086,887		

#### 4. ACCOUNTS RECEIVABLE

All accounts receivable presented on the statement of financial position are net of any valuation allowances for doubtful accounts.

(provide details as appropropriate)		June 30 2014	June 30 2013		
Provincial government:					
Advanced Education/Economy	\$	374,308	\$	441,574	
Other		55,484		62,494	
Federal government		108,974		62,741	
Other receivables		143,976		84,159	
	-	682,742		650,968	
Less: Allownace for doubtful accounts		(13, 191)		(13,750)	
Accounts receivable, net of allowances	\$	669,551	\$	637,218	

## 5. INVENTORIES FOR RESALE

Text books and course materials	J	June 30 2013			
	\$	39,561	\$	22,563	
		12		2	
Inventories for resale	\$	39,561	\$	22,563	

## 6. ACCRUED SALARIES AND BENEFITS

	•	June 30 2014	June 30 2013
Accrued salaries	\$	-	\$ 41,557
Accrued employee benefits		8,721	5,722
Accrued retro		185	45,931
Accrued vacation pay		158,189	144,538
Accrued salaries and benefits	\$	166,910	\$ 237,748

## 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

1	June 30 2013		
\$	235,277	\$	163,981
	-		-
\$	235,277	\$	163,981
	\$		<b>2014</b> \$ 235,277 \$

### 8. DEFERRED REVENUE

Other deferred revenue:	-	June 30 2013	Addition during the year	re	Revenue ecognized in the year		June 30 2014
First Nations	\$	102,526	\$ 97,700	\$	157,074	\$	43,152
Heavy Equipment Operator Tuition	=	41,834	-	_	41,834	_	
Deferred revenue		144,360	\$ 97,700	\$	198,908	\$	43,152

### 9. LIABILITY FOR EMPLOYEE FUTURE BENEFITS

The College provides certain post-employment, compensated absence and termination benefits to its employees. These benefits include accumulating non-vested sick leave. The liability associated with these benefits is calculated as the present value of expected future payments pro-rated for service and is recorded as Liability for Employee Future Benefits in the statement of financial position.

Details of the employee future benefits are as follows:

	June 30 2014	June 30 2013
Actuarial valuation date		30-Jun-12
Long-term assumptions used:		
Salary escalation rate (percentage)	1.75%	1.50%
Discount rate (percentage)	2.80%	2.80%
Expected average remaining service life (years)	11.4	11.4

Liability for Employee Future Benefits	June 30 2014	June 30 2013		
Accrued Benefit Obligation - beginning of year	\$ 110,600	\$ 98,400		
Current period benefit cost	28,700	28,300		
Interest cost	3,300	2,600		
Benefit payments	(18,600)	(19,100)		
Actuarial gains / losses	1,200	1,400		
Plan amendments	200	400		
Accrued Benefit Obligation - end of year	125,400	112,000		
Unamortized Net Actuarial Gains / Losses	(1,200)	(1,400)		
Liability for Employee Future Benefits	\$ 124,200	\$ 110,600		

Employee Future Benefits Expense		June 30 2014	June 30 2013		
Current period benefit cost	\$	28,700	\$ 28,300		
Amortization of net actuarial gain / loss		200	400		
Plan amendments					
Benefit cost		28,900	28,700		
Interest cost on unfunded employee future benefits obligation		3,300	2,600		
Total Employee Future Benefits Expense	\$	32,200	\$ 31,300		

## 10. TANGIBLE CAPITAL ASSETS

	-	Machinery							
		and	Office	Office		Leasehold	Work in		
	Buildings	Equipment	Equipment	Furniture	Vehicles	Improv	Progress	2014	2013
Tangible Capital Assets - at Cost:									
Opening Balance at Start of Year	\$ 832,239	\$ 426,329	\$ 973,483	\$ 267,049	\$ 49,304	\$4,619,531	\$ 22,595	\$ 7,190,530	\$ 7,237,285
Additions/Purchases	17,579		6,789	56,803	71,268		298,612	451,051	85,131
Disposals								38	(131,886)
Write-Downs								-	
Transfers to (from)						321,207	(321,207)	•	
Closing Balance at End of Year	849,818	426,329	980,272	323,852	120,572	4,940,738	•	7,641,581	7,190,530
Tangible Capital Assets - Amortiza	tion:								
Opening Balance at Start of Year	340,781	394,303	899,074	100,658	39,716	649,175		2,423,707	2,197,452
Amortization of the Period	43,077	15,707	43,103	24,544	20,873	229,712		377,016	357,541
Disposals									(131,286)
Write-Downs									
Closing Balance at End of Year	383,858	410,010	942,177	125,202	60,589	878,887	N/A	2,800,723	2,423,707
Net Book Value:									
Opening Balance at Start of Year	491,458	32,026	74,409	166,391	9,588	3,970,356	22,595	4,766,823	5,039,833
Closing Balance at End of Year	465,960	16,319	38,095	198,650	59,983	4,061,851	-	4,840,858	4,766,823
Change in Net Book Value	(25,498)	(15,707)	(36,314)	32,259	50,395	91,495	(22,595)	74,035	(273,010)
Disposals:									
Historical Cost								(=)	131,886
Accumulated Amortization								7.00	131,286
Net Cost		•		Ä	-		-	(2)	600
Price of Sale									115,000
Gain (Loss) on Disposal									114,400
Net Book Value (NBV) of Assets									
Pledged as Security for Debt	x.e.			-	=	-	1.5	(*)	¥

## 11. PREPAID EXPENSES

	June 30 2014			June 30 2013			
Rent		\$13,074	\$	9,339			
Agency Contracts		83,398		28,884			
Photocopiers		14,948		8,554			
Vehicle extended warranties		677		1,760			
Other		10,489		5,025			
Prepaid expenses	\$	122,586	\$	53,562			

# 12. EMPLOYEE PENSION PLANS

# Multi-Employer Defined Benefit Plans

Information on the multi-employer pension plans to which the College contributes is as follows:

i) Saskatchewan Teachers' Retirement Plan (STRP) or Saskatchewan Teachers' Superannuation Plan (STSP):

The STRP and STSP provide retirement benefits based on length of service and pensionable earnings.

The STRP and STSP are funded by contributions by the participating employee members and the Government of Saskatchewan. The College's obligation to the STRP and STSP is limited to collecting and remitting contributions of the employees at rates determined by the plans. Accordingly, these financial statements do not include any expense for employer contributions to these plans. Net pension assets or liabilities for these plans are not reflected in these financial statements as ultimate responsibility for retirement benefits rests with the Saskatchewan Teachers' Federation for the STRP and with the Government of Saskatchewan for the STSP.

Details of the contributions to these plans for the College's employees are as follows:

	2014					2013	
	STRP		STSP		TOTAL	T	OTAL
Number of active College members	3		1		4		4
Member contribution rate (percentage of salary)	8.33%		6.93%	8.33	3%/6.93%	8.33%	% / 6.93%
Member contributions for the year	\$ 15,832	\$	108	\$	15,940	\$	20,241

## ii) Municipal Employees' Pension Plan (MEPP)

The MEPP provides retirement benefits based on length of service and pensionable earnings.

The MEPP is funded by employer and employee contributions at rates set by the Municipal Employees' Pension Commission.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees which could affect future contribution rates and/or benefits.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. In accordance with PSA standards, the plan is accounted for as a defined contribution plan whereby the College's contributions are expensed when due.

#### Details of the MEPP are as follows:

2014		2	2013
	73		69
	8.15%	7.4%	/ 8.15%
	8.15%	7.4%	/ 8.15%
\$	219,888	\$	182,754
\$	219,888	\$	182,754
	\$	73 8.15% 8.15% \$ 219,888	73 8.15% 7.4% 8.15% 7.4% \$ 219,888 \$

#### **Defined Contribution Plans**

The self-directed RRSP is funded equally by Staff and College. Contribution rates are the same as MEPP. Plan benefits are based on accumulated contributions and investment earnings. Under the plan, the College's obligations are limited to its contributions.

Details of the plan are as follows:

	2014	2013
Number of active College members	1	2
Member contribution rate (percentage of salary)	8.15%	7.4% / 8.15%
College contribution rate (percentage of salary)	8.15%	7.4% / 8.15%
Member contributions for the year	\$10,867	\$9,899
College contributions for the year	\$10,867	\$9,899

Rate increased January 1, 2013 to 8.15% from 7.4%.

#### 13. RISK MANAGEMENT

The College is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk (consisting of interest rate risk and foreign exchange risk).

#### i) Credit Risk

Credit risk is the risk to the College from potential non-payment of accounts receivable. The credit risk related to the College's receivables from the provincial government, federal government and their agencies are considered to be minimal. The College does not have a significant exposure to any individual customer. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect an impairment in collectability.

The aging of accounts receivable at June 30, 2014, and June 30, 2013, was:

	June 3	0, 2014	June 30, 2013			
	Accounts Receivable	of Doubtful Accounts	Accounts Receivable	of Doubtful Accounts		
Current	\$ 560,604	\$ -	\$ 625,735	\$ -		
0-30 days	-	-		: <del>-</del> : :		
30-60 days	6,282		(2,247)	( <b>=</b> )		
60-90 days	(1,590)	-	16,710	575		
Over 90 days	117,446	13,191	10,770	13,750		
Total	\$ 682,742	\$ 13,191	\$ 650,968	\$ 13,750		
Net		\$ 669,551		\$ 637,218		

## ii) Liquidity Risk

Liquidity risk is the risk that the College will not be able to meet its financial obligations as they come due. The College manages liquidity risk by maintaining adequate cash balances, budget practices and providing forecasts to the Board on a quarterly basis.

The following table sets out the contractual maturities of the College's financial liabilities:

		June 3	0,2	014
Accounts payable and accrued liabilities	Within 6 months			6 months to 1 year
Accrued salaries and benefits	\$	66,764	\$	100,146
Accounts payable and accrued liabilities	\$	209,631	\$	5,896
Total	\$	276,395	\$	106,042

#### iii) Market Risk

The College is exposed to market risks with respect to interest rates and foreign currency exchange rates, as follows:

### **Interest Rate Risk:**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The College's interest rate exposure relates to cash and cash equivalents and credit cards. The College also has an authorized bank line of credit of \$100,000 with interest payable monthly at a rate of Royal Bank of Canada prime less 0.6%. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. There was no balance outstanding on this credit facility as of June 30, 2014.

#### 14. BUDGET FIGURES

Budget figures included in the financial statements were approved by the Board on May 21, 2013, and the Minister of Advanced Education on July 11, 2013. The budget figures are unaudited.

#### 15. RELATED PARTIES

These financial statements include transactions with related parties. The College is related to all Government of Saskatchewan ministries, agencies, boards, school divisions, health authorities, colleges and crown corporations under the common control of the Government of Saskatchewan. The College is also related to non-Crown enterprises that the Government jointly controls or significantly influences. In addition, the College is related to other non-Government organizations by virtue of its economic interest in these organizations.

## (a) Related Party Transactions:

Transactions with these related parties are in the normal course of operations. Amounts due to or from and the recorded amounts of transactions resulting from these transactions are included in the financial statements and the table below.

	June 30 June 30			June 30
	2014			2013
Revenues:				
Career and Employment Services		433,665		( <del>-</del>
Horizon School Division #205		232,132		286,153
Lakeview Pioneer Lodge		<u> </u>		10,000
Ministry of Advanced Education/Economy		3,909,880		5,209,484
Ministry of Finance		31		106
Other Regional Colleges		13,305		19,650
Saskatchewan Advantage Scholarships		16,337		3 <b>≔</b>
Saskatoon Health Region		9,192		2,322
SIAST		787		32,400
Other Related Parties		80,444		11,615
	\$	4,695,773	\$	5,571,730
Expenses:				
Association of Saskatchewan Regional Colleges	\$	68,078	\$	66,000
Horizon School Division #205		58,275		307,566
Ministry of Central Services		48,637		47,989
Ministry of Finance		6,041		12,645
SaskEnergy		8,004		10,056
SaskPower		15,310		12,812
SaskTel / Sask Mobility		47,928		47,912
				20 240
Saskatchewan Tourisn Educational Council		=		29,340
Saskatchewan Tourisn Educational Council Saskatchewan Workers Compensation Board		20,465		6,905
		20,465 658,164		2.4
Saskatchewan Workers Compensation Board				6,905
Saskatchewan Workers Compensation Board SIAST		658,164		6,905 444,666
Saskatchewan Workers Compensation Board SIAST SIIT		658,164 5,670		6,905 444,666 14,201

In addition, the College pays Provincial Sales Tax to the Saskatchewan Ministry of Finance on all its taxable purchases and customer sales on items that are deemed taxable. Taxes paid are recorded as part of the cost of those purchases.

The College receives long distance telephone services between major centers from SaskTel, a related party, at reduced rates available to Government agencies.

## 16. ACCUMULATED SURPLUS

Accumulated surplus represents the financial assets and non-financial assets of the College less liabilities. This represents the accumulated balance of net surplus arising from the operations of the College and accumulated net remeasurement gains and losses.

Certain amounts of the accumulated operating surplus, as approved by the Board, have been designated for specific future purposes. These internally restricted amounts are included in the accumulated surplus presented in the statement of financial position. Accumulated surplus from operations also includes externally restricted contributions for which the contributor has placed restrictions that the resources be held in perpetuity.

The College does not maintain separate bank accounts for the internally restricted amounts and/or externally restricted resources to be held in perpetuity.

Details of accumulated surplus are as follows:

			Α	ddition	Reductions				
		ne 30 013		during ne year	dui	ring the year		June 30 2014	
nvested in Tangible Capital Assets:				2000		~~~~		to a constant contains the	
Net Book Value of Tangible Capital Assets	\$ 4,	766,823	\$	451,050	\$	377,015	\$	4,840,858	
Less: Debt owing on Tangible Capital Assets	4,	766,823		451,050		377,015		4,840,858	
nternally Resricted Operating Surplus:									
Capital projects:									
Humboldt Education Centre - Electronic Sign				75,000				75,000	
Watrous Practical Nursing build outs	8	215,000				215,000		-	
Welding Shop fire alarm	9	20,000				20,000			
And a second of the second of		16,000		20,000		16,000		20,000	
Sustaining Capital Funding	-	251,000		95,000		251,000		95,000	
Other:									
Information Technology		75,000		<u> </u>		7		75,000	
Online registration/content management software		50,000		2		36		50,000	
Learning Enhanced Technology		25,000				( <del>(*)</del>		25,000	
Professional Development		47,341		4,166		-		51,507	
Facilities		31,780		127		100		31,780	
SLT furnishings		25,000		3.0		25,000		8	
Marketing wrap for vehicles		5,000		172		5,000		3	
Vehicles		115,000		15,000		71,268		58,732	
Scholarship		-		250,424		( 8)		250,424	
Other (targeted programming funds)									
Learner support costs								12	
- EAPD funding		10,000		(4)		=		10,000	
- Learning Specialist		15,000		152		=		15,000	
- LMA Funding		38,085		-		E		38,085	
Programming								(4)	
- Early Childhood Education		94,279		181		1,440		92,839	
- English as a Second Language		44,154		43,490		7.		87,644	
- SIAST deferred revenue		15,430		120		15,430		140	
- Skills Training Allocation		607,286		3 <del>4</del> 8		161,265		446,021	
-ABE Credit		84,585		(2)		=		84,585	
- ABE on Reserve		59,250		-		2		59,250	
	1,	,342,190		313,080		279,403		1,375,867	
Unrestricted Operating Surplus		550,351		•		169,468	_	380,883	
Total Accumulated Surplus	\$ 6.	,910,364	\$	859,130	\$	1,076,886	\$	6,692,608	

# 17. CONTRACTUAL OBLIGATIONS AND COMMITMENTS

	Operating Leases								
	Office Rental	Copier Leases	(Other - Vehicle)	T otal Operating					
Future minimum lease payments: 2015	\$ 132,266	\$ 12,169	\$ 1,519	\$ 145,954					
2016	130,945	12,169		143,114					
2017	130,945	12,169		143,114					
2018	102,072	12,169		114,241					
2019	102,072			102,072					
Thereafter									
Interest and executory costs	598,300	48,676 -	1,519 -	648,495 -					
Total Lease Obligations	\$ 598,300	\$ 48,676	\$ 1,519	\$ 648,495					

### Carlton Trail Regional College Schedule of Revenues and Expenses by Function for the year ended June 30, 2014

		2014 Actual								2014	2013
	General	Skills Tr	raining	Basic E	ducation	Services		Scholarships			
						Learner					
		Credit	Non-credit	Credit	Non-credit	Support	Counsel		Actual	Budget	Actual
Revenues (Schedule 2)											
Provincial government	\$ 2,236,856	\$ 1,135,158	\$ -	¢ 527,000	£ 840 406	C 444 205	£ 450 400	£ 54.007	C = 070 440	A 5 057 000	0 5 500 404
	DESCRIPTION OF THE PROPERTY.	φ 1,130,100	Φ -	\$ 527,000	\$ 849,106	\$ 111,385	\$ 159,106	\$ 54,837	\$ 5,073,448	\$ 5,057,860	\$ 5,523,134
Federal government	2,401	10 <del>0</del> 0	18 <del>2</del> 1	weekerty or most	160,010	441,001		V <del>=</del> Wester 200 = 2	603,412	710,065	566,997
Other	38,320	1,143,731	89,084	104,240	75,004	12,113	12,798	148,368	1,623,658	1,706,235	1,605,649
Total Revenues	2,277,577	2,278,889	89,084	631,240	1,084,120	564,499	171,904	203,205	7,300,518	7,474,160	7,695,780
Expenses (Schedule 3)											
Agency contracts		681,744	30,654	=	62,875	6,940	-	;; <del>=</del> :	782,213	761,240	717,453
Amortization	377,015		-			- 5	_	10 <del>0</del>	377,015	395,000	357,541
Equipment	108,467	122,646	37	41,911	6,714	1,124	6,675	( <del>-</del>	287,574	156,440	175,314
Facilities	99,866	151,157	860	45,602	7,267	10 <b>1</b> 000 = 1020 10 <b>=</b> 0	-	38	304,752	328,650	283,763
Information technology	24,023	1,828	430	989	113	15,619	54	3/ <del>=</del>	43,056	77,150	49,702
Operating	497,763	268,104	7,982	65,126	90,899	11,490	11,431	65,378	1,018,173	1,088,835	827,106
Personal services	1,938,455	931,721	24,658	520,189	487,362	631,015	172,091	1000000 \$100000000 C	4,705,491	5,025,845	4,479,792
Total Expenses	3,045,589	2,157,200	64,621	673,817	655,230	666,188	190,251	65,378	7,518,274	7,833,160	6,890,671
Surplus (Deficit)											
for the year	\$ (768,012)	\$ 121,689	\$ 24,463	\$ (42,577)	\$ 428,890	\$ (101,689)	\$ (18,347)	\$ 137,827	\$ (217,756)	\$ (359,000)	\$ 805,109

## Carlton Trail Regional College Schedule of Revenues by Function for the year ended June 30, 2014

				2014 Reve	nues Actual				2014	2014	2013
	General	Skills Tr	raining	Basic B	Education	Servi	ces	Scholarships	Total	Total	Total
		2 10	200	620 200	500 000	Learner	a //		Revenues	Revenues	Revenues
7.		Credit	Non-credit	Credit	Non-credit	Support	Counsel		Actual	Budget	Actual
Provincial Government			Œ								
Advanced Education/											
Economy											
Operating grants	\$ 2,216,325	\$ -	\$ -	\$ -	\$ -	\$ 100,585	\$ 132,090	\$ -	\$ 2,449,000	\$ 2,448,165	\$2,400,300
Program grants	-	1,040,397	-	346,809	360,111	-	=		1,747,317	1,743,065	1,946,632
Capital grants	20,000	4.040.007		240,000	200 444	400 505	100.000		20,000	36,000	136,000
Combooks	2,236,325	1,040,397	<b></b>	346,809	360,111	100,585	132,090	S##//	4,216,317	4,227,230	4,482,932
Contracts Other	-	-	30	7	438,803		27,016	- 20 500	465,819	300,000	540,254
Other	2 226 225	1 040 207		346,809	700.014	100 505	150 100	36,500	36,500	4 507 000	73,000
Other provincial	2,236,325 531	1,040,397 94,761	1500 1500	180,191	798,914 50,192	100,585 10,800	159,106	36,500 18,337	4,718,636	4,527,230	5,096,186
3		-		4.00.43.00		8			354,812	530,630	426,948
Total Provincial	2,236,856	1,135,158	=1	527,000	849,106	111,385	159,106	54,837	5,073,448	5,057,860	5,523,134
Federal Government											
Rents	2,400	-	-	141	_	-	_	3=3	2,400	<u> </u>	4,850
Contracts	1	-		##S	160,010	441,001	-	-	601,012	710,065	562,147
Total Federal	2,401	-	(4)	B1	160,010	441,001	-	-	603,412	710,065	566,997
Other Revenue											
Admin recovery	2,334	1,077	182	_	2	_	_	15,350	18,943	4,500	3,620
Contracts	5,000	121,314	28,619	100,827	72,964	_	10,900	10,000	339,624	396,500	402,854
Interest	26,907	121,514	20,015	100,027	72,504		10,300	2,516	29,423	24,000	26,378
Rents	340	1,608		2500 2 <b>4</b> 00		105		2,010	2,053	24,000	3,679
Resale items	-	127,995	4,724	168	520	-	1,898	_	135,305	184,060	139,911
Tuitions	2	887,868	55,559	1,055	1,320	12,008	-,,,,,		957,810	1,087,815	887,594
Donations	_	-	-	-	-	-,	_	128,734	128,734	_	8,392
Other	3,739	3,869	-	2,190	200	-	-	1,768	11,766	9,360	133,221
Total Other	38,320	1,143,731	89,084	104,240	75,004	12,113	12,798	148,368	1,623,658	1,706,235	1,605,649
Total Revenues	\$2,277,577	\$2,278,889	\$ 89,084	\$631,240	\$1,084,120	\$ 564,499	\$ 171,904	\$ 203,205	\$ 7,300,518	\$ 7,474,160	\$7,695,780
	, -,,	, =,=,=00	, ,,,,,,,		+ 1,00 1,1.20	+ 00.17.00	, , , , , , , ,		+ 1,000,010	+ 1,1111,100	

## Carlton Trail Regional College Schedule of Expenses by Function for the year ended June 30, 2014

				2014 Expenses Actual					2014	2014	2013
	General	Skills Ti	raining		ducation	Serv	rices	Scholarships	Total	Total	Total
	(Schedule 4)					Learner			Expenses	Expenses	Expenses
		Credit	Non-credit	Credit	Non-credit	Support	Counsel		Actual	Budget	Actual
Agency Contracts											
Contracts	\$ -	\$ 681,015	\$ 30,654	\$ -	\$ 62,875	\$ 6,940	\$ -	\$ -	\$ 781,484	\$ 697,335	\$ 716,263
Instructors		729					3.		729	63,905	1,190
		681,744	30,654		62,875	6,940			782,213	761,240	717,453
									077.045	005 000	057.544
Amortization	377,015	-	-				-		377,015	395,000	357,541
Equipment											
Equipment (non-capital)	33,681	55,311	37	37,902	6,714	1,124	E.	1000	134,769	20,700	52,950
Rental	45,492	64,750	-	3,611	12	(2)	0.075	12	113,853	104,600	82,793
Repairs and maintenance	29,294	2,585	- 27	398	C 744	1 101	6,675		38,952 287,574	31,140 156,440	39,571 175,314
Facilities	108,467	122,646	37	41,911	6,714	1,124	6,675		201,314	100,440	170,014
Building supplies	550	2,266	1000	1,445	283	1901	_		4,544	7,175	5,424
Grounds	2,438	5,042	171 1821	539	42	10 To		354 341	8,061	1,860	5,941
Janitorial	20,813	26,137	11 <del>-</del> 1	6,198	-	2	12.	12	53,148	48,270	51,224
Rental	54,590	90,068	860	34,205	6,910	).=)	200		186,633	227,270	113,172
Repairs & maintenance building		5,250	-	580	32	12	21	-	25,197	22,395	80,717
Utilities	2,140	22,394		2,635	3.5	100		-	27,169	21,680	27,285
	99,866	151,157	860	45,602	7,267	(( <b>H</b> )		-	304,752	328,650	283,763
Information Technology					15						
Computer services	9,528	53			3 <del>5</del> 6	12,027		-	21,608	17,500	28,300
Data communications	1,367	9	121	2	-	761	12	-	2,128	850	785
Equipment (non-capital)	5,557	683	430	298	150	674			7,642	32,490	6,025
Materials & supplies	3,196	499	((=)	72	113	27	54		3,961	7,400	4,083
Rental	509	8		9	-	-	20	12	509	420	661
Repairs & maintenance building	, -	593	) <del>-</del>	-	· 18	(E)	:	(5)	593		648
Software (non-capital)	3,866		1121	619	750	2,130		-	6,615	18,490	9,200
	24,023	1,828	430	989	113	15,619	54		43,056	77,150	49,702
Operating	666.2566	12505392	555525	12.02.02	0/2020	10000	20		2010/10/01	9.200.00	1000 (0.000)
Advertising	64,726	16,772	730	3,040	4,638	137	94	**	90,137	113,790	86,569
Association fees & dues	39,692	1,264	25		1,518	8 <del>-</del> 8	:=	3.7	42,474	47,850	41,162
Bad debts	44.000	~	-	-	-	( <del>-</del>	·	8.4	44.000	1,000	(34,401)
Financial services	11,836	- 50	(5)	4.050	4.057	4.007	0.705	i <del>.</del>	11,836	9,920	8,934
In-service (includes PD)	50,062	50	10	1,250	4,657	1,327	2,795	0 <del>-1</del>	60,141 36,220	61,550 33,920	44,791 33,935
Insurance	36,220	CO 0EC	993	40.000	EE 0E2	2.702	378	15	194,760	222,695	169,408
Materials & supplies	29,180 28,907	62,856 1,597	993	42,692 39	55,853 633	2,793 342	310	26	31,544	19,050	20,199
Postage, freight & courier Printing & copying	42,755	63	-	575	256	395	31	20	44,075	52,475	34,910
Professional services	61,105	-	35	515	4,175	160	-		65,440	79,325	47,963
Resale items	01,100	134,757	4,201	2	2,468	-	-	19	141,426	192,095	146,634
Subscriptions	4,594	200	1,201	223	-,100		-	-	5,017	5,250	4,082
Telephone & fax	38,349	9,093		3,923	3,444	1,438	1,459	(±)	57,706	69,050	53,458
Travel	83,716	30,600	2,058	3,964	8,812	4,898	6,674	=	140,722	156,640	122,387
Other	6,621	10,852		9,420	4,445	-	-	65,337	96,675	24,225	47,075
	497,763	268,104	7,982	65,126	90,899	11,490	11,431	65,378	1,018,173	1,088,835	827,106
Personal Services			35		4						v.====================================
Employee benefits	307,197	116,173	2,177	55,148	63,982	50,186	27,016		621,879	767,420	556,824
Honoraria	28,120	1,120	-	2	(4)	WS.		-	29,240	51,170	32,891
Salaries	1,602,793	813,949	22,481	465,041	423,380	580,829	145,075		4,053,548	4,205,055	3,883,127
Other	345	479	020	-	:140	( <b></b>	(¥0	7.00	824	2,200	6,950
	1,938,455	931,721	24,658	520,189	487,362	631,015	172,091		4,705,491	5,025,845	4,479,792
Total Expenses	\$ 3,045,589	\$ 2,157,200	\$ 64,621	\$ 673,817	\$ 655,230	\$ 666,188	\$ 190,251	\$ 65,378	\$ 7,518,274	\$ 7,833,160	\$ 6,890,671

## Carlton Trail Regional College Schedule of General Expenses by Functional Area for the year ended June 30, 2014

		2014 Genera	al Actual		2014	2014	2013 Total	
*	Governance	Operating	Facilities	Information	Total	Total		
		and	and	Technology	General	General	General	
6		Administration	Equipment	recommences	Actual	Budget	Actual	
Agency Contracts								
Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Instructors	Ψ.	Ψ -	Ψ _	Ψ .	Ψ	_	1,190	
instructors	-7/		<u>-</u>				1,190	
					<del></del>	<b>9</b>	1,100	
Amortization			377,015	•	377,015	395,000	357,541	
Equipment								
Equipment (non-capital)	772	20,450	3	12,459	33,681	8,000	12,923	
Rental	h <del>-</del>	45,492	-	( <del>-</del>	45,492	45,950	54,020	
Repairs and maintenance	121	29,294	=	141	29,294	28,340	30,444	
, repaire and regimentation	772	95,236	=======================================	12,459	108,467	82,290	97,387	
Facilities								
Building supplies	121		543	7	550	1,250	1,188	
Grounds		2	2,438	72 75 7 <u>2</u> 57	2,438	1,600	2,485	
Janitorial	-	( <del>-</del>	20,813	:-:	20,813	19,650	20,241	
Rental	842	-	53,748	-	54,590	43,470	25,535	
Repairs & maintenance building	1/2000000	-	19,312	23	19,335	10,970	32,302	
Utilities			2,140	2.5	2,140	2,200	4,768	
Otilides	842		98,994	30	99,866	79,140	86,519	
Information Technology	042		90,994	30	99,000	73,140	. 00,519	
Information Technology		3,821		5,707	9,528	5,000	17,247	
Computer services	-	215	-			100	48	
Data communications	1=1		-	1,152	1,367		5,928	
Equipment (non-capital)	-	1,281	-	4,276	5,557	1,250	300000000000000000000000000000000000000	
Materials & supplies	191	1,199	-	1,997	3,196	1,400	3,747	
Rental	-	509	=	(=)	509	420	661	
Repairs & maintenance building		(4)	-	-			584	
Software (non-capital)	-	613		3,253	3,866	8,450	8,309	
	-	7,638		16,385	24,023	16,620	36,524	
Operating								
Advertising	25,860	37,654	=	1,212	64,726	82,225	66,545	
Association fees & dues	30,000	9,692	=	( <del>=</del> )	39,692	46,850	39,663	
Bad debts	(4)	120	걸	-	25	1,000	(34,401)	
Financial services	153	11,836	-	·30	11,836	9,920	8,918	
In-service (includes PD)	12,499	37,045	-	518	50,062	45,900	39,572	
Insurance	929	36,220	~	121	36,220	33,400	33,816	
Materials & supplies	1,085	27,751	=	344	29,180	23,100	21,845	
Postage, freight & courier		28,907	-	050	28,907	16,050	17,822	
Printing & copying	208	42,500	-	47	42,755	41,700	33,994	
Professional services	6,229	54,851	5	25	61,105	37,050	47,963	
Resale items		2. 1 <del>.0</del> 2	-	2€8	-	=	150	
Subscriptions	121	4,594	_	121	4,594	3,050	3,144	
Telephone & fax		37,464		885	38,349	36,450	38,561	
Travel	27,629	53,964	-	2,123	83,716	65,925	67,155	
Other	796	5,825	2		6,621	7,050	8,213	
	104,306	388,303		5,154	497,763	449,670	392,810	
Personal Services	10 1,000	000,000		5,107	,,,,,,	,,,,,,		
Employee benefits	570	281,719	12	24,908	307,197	328,750	271,705	
Honoraria	26,470	1,650		27,000	28,120	40,570	32,490	
Salaries	20,470		<i>5</i>	128 815	1,602,793	1,538,335	1,489,122	
	III.	1,463,978		138,815				
Other .	07.040	240		105	345	1,000	3,465	
s	27,040	1,747,587	<u> </u>	163,828	1,938,455	1,908,655	1,796,782	
Total General Expenses	\$ 132,960	\$ 2,238,764	\$ 476,009	\$ 197,856	\$ 3,045,589	\$ 2,931,375	\$2,768,753	