

PROVINCE OF SASKATCHEWAN



11-12

ANNUAL REPORT

**MINISTRY OF TOURISM
PARKS, CULTURE & SPORT**

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Letters of Transmittal



July 25, 2012

Her Honour, the Honourable Vaughn Solomon Schofield,
Lieutenant Governor of Saskatchewan

May it Please Your Honour:

I am honoured to submit the Ministry of Tourism, Parks, Culture and Sport's Annual Report for the fiscal year, which ended March 31, 2012.

The Ministry of Tourism, Parks, Culture and Sport is accountable for its actions, manages expenditures responsibly and honours its commitments. Government's commitments are contained in the election platform, the Throne Speech, the Minister's Mandate letters and the Budget Summary.

The Ministry of Tourism, Parks, Culture and Sport's 2011-12 Annual Report is evidence that the Ministry is continually strengthening Saskatchewan and meeting its commitments to the people of our province.

The Ministry enhances economic growth and supports quality of life by managing the provincial parks system and providing recreation, sport, heritage and cultural opportunities for residents and visitors.

In 2012, we launched a new campsite reservation service for our provincial parks. This new service provides a faster, more efficient automated system for our residents and tourists to book a campsite. Almost 14,000 reservations were processed during the first day which was more than all of the reservations requests that were received in five months with the previous process.

We promote a creative arts and cultural community that is vibrant and sustainable. We promote healthy, active families through sport, culture and recreation. We conserve significant heritage resources and we continue to enhance our Saskatchewan parks. We also continue to partner with third-party organizations such as the Saskatchewan Arts Board, SaskCulture, the Saskatchewan Heritage Foundation, Sask Sport Inc. and the Saskatchewan Parks and Recreation Association, in fulfilling the Ministry's mandate.

In 2011-12, Saskatchewan hosted many events. Events like these not only help attract visitors to our province, they help show people across the country, and even the world, what a great place Saskatchewan is to live, work and do business. One of the events we provided support to this past year included the 2012 Brier-Canadian Men's Curling Championship.

The initiatives outlined in the Ministry's 2011-12 Plan and the results are communicated to the Legislature and our province's residents through this report.

A stylized, handwritten signature in black ink, consisting of several loops and a long horizontal stroke at the end.

Kevin Doherty
Minister of Parks, Culture and Sport

Letters of Transmittal



July 25, 2012

The Honourable Kevin Doherty
Minister of Parks, Culture and Sport

I have the honour of submitting the 2011-12 Annual Report of the Ministry of Tourism, Parks, Culture and Sport.

The Ministry continued to move forward this past year to deliver on its mandate. In 2011, we launched “the Saskatchewaner” summer student project, which broke Saskatchewan stereotypes and shared our province’s unique and lesser-known destinations through social media. This project not only cultivates pride among Saskatchewan residents, it encourages visits to and within the province, which helps grow our economy.

The Ministry also introduced Main Street Saskatchewan. This pilot project will invest in and enhance the main streets of communities across the province over the next three years. Demonstration communities include Prince Albert, Indian Head, Wolseley and Maple Creek and are in the process of revitalizing their historic main streets.

To further strengthen our cultural sector, the Ministry partnered with Business for the Arts (BftA), to deliver artsVest, BftA’s matching grant program, in Saskatchewan for the next two years.

The popularity of provincial parks continues to increase, reaching an all-time high of 3.37 million visits in 2011, which was also the 80th anniversary of the parks system. The Ministry implemented new programs and continued to systematically replace aging facilities and other infrastructure in provincial parks to improve visitor experiences. These continued investments improved the ability of provincial parks to attract visitors.

The Royal Saskatchewan Museum enjoyed a productive year, with visitation the highest it has been in five years.

The Ministry works to support government’s vision and priorities. Saskatchewan is a wonderful place to live. Our efforts help sustain our province’s economic growth and enhance our already vibrant quality of life.

As Deputy Minister of Parks, Culture and Sport, I am responsible for managing the Ministry and handling its financial administration. I am also responsible for ensuring that the Annual Report contains complete, accurate information.

A handwritten signature in black ink, appearing to read 'Wynne Young'.

Wynne Young
Deputy Minister

Introduction

This annual report for the Ministry of Tourism, Parks, Culture and Sport (TPCS) presents the Ministry's results on activities and outcomes for the fiscal year ending March 31, 2012. It reports to the public and elected officials on public commitments made and other key accomplishments of the ministry.

The 2011-12 Annual Report is presented in relation to the vision and goals that guided the development of the 2011-12 Plan.

Results are provided on publicly-committed strategies, actions and performance measures identified in the 2011-12 Plan.

This report demonstrates progress made on Government commitments as stated in the *Government Direction for 2011-12: The Saskatchewan Advantage*, the Minister's Mandate Letter, throne speeches and other commitments and activities of the Ministry.

The annual report also demonstrates the Ministry's commitment to effective public-performance reporting, transparency and accountability to the public.

Alignment with Government's Direction

The 2011-12 Annual Report for the Ministry of Tourism, Parks, Culture and Sport aligns with Government's vision and three goals:

Our Government's Vision

A secure and prosperous Saskatchewan, leading the country in economic and population growth, while providing a high quality of life for all.

Government's Goals

1. Sustain economic growth for the benefit of Saskatchewan people, ensuring the economy is ready for growth and positioning Saskatchewan to meet the challenges of economic and population growth and development.
2. Secure Saskatchewan as a safe place to live and raise a family where people are confident in their future, ensuring the people of Saskatchewan benefit from the growing economy.
3. Keep Government's promises and fulfill the commitments of the election, operating with integrity and transparency, accountable to the people of Saskatchewan.

Together, all ministries and agencies support the achievement of Government's three goals and work towards a secure and prosperous Saskatchewan.

Ministry Overview

Our Mandate

The Ministry supports, celebrates and builds pride in Saskatchewan. The Ministry's strategic focus is on tourism enhancement, improved quality of life and economic growth. The Ministry works with diverse groups and communities to: enhance the province's cultural, artistic, recreational and social life; promote excellence in the arts, culture, heritage and sport areas; and to support a vibrant and growing arts and cultural community. The Ministry supports and promotes Saskatchewan tourism, manages and enhances Saskatchewan's provincial parks system, conserves ecosystems and cultural resources and provides recreational and interpretive opportunities for park visitors.

Our Mission Statement

The Ministry focuses on tourism enhancement, quality of life and economic growth by providing sport, culture, recreation and heritage opportunities and management of a healthy, vibrant parks system.

Service Delivery System

The Ministry's actual full-time equivalents (FTEs) of 406.8 in 2011-12 was higher than the budgeted FTE utilization of 386.3. This was mainly due to the hiring of additional students to work in our provincial parks. An organization chart for TPCS in 2011-12 is provided in Appendix A.

The Ministry participates in a number of federal/ provincial/territorial initiatives related to tourism, parks, culture, heritage, recreation and sport. This involvement encourages knowledge exchange, informs policy and program development and partnerships with other jurisdictions and other government agencies.

The strategic lines of business within the Ministry were re-organized in 2011-12 into two key program areas:

OPERATIONS DIVISION:

- **Parks Service:** This branch is responsible for planning, managing and operating the provincial park system which includes 1.4 million hectares in 195 land parcels (34 provincial parks, 8 historic sites, 24 protected areas and 129 recreation sites) distributed throughout the province. The general purpose of each tract of park land is set out by its classification under *The Parks Act*. The Parks Service partners with the Ministry of Environment, the Saskatchewan Regional Parks Association (SRPA); The Association of Saskatchewan Urban Parks and Conservation Agencies (ASUPCA) and other stakeholders to support the provincial, regional and urban park systems throughout the province.
- **Heritage:** This branch administers *The Heritage Property Act*, which protects and conserves archaeological, palaeontological and built-heritage resources. Its mission is to facilitate the protection and conservation of heritage resources in Saskatchewan, and to foster a culture of heritage stewardship that will help build sustainable communities. It also operates the Royal Saskatchewan Museum (RSM), the provincial museum of Saskatchewan, which features natural history, palaeontology, archaeology and ethnology. In addition, the branch is responsible for providing administrative and technical support to the Saskatchewan Heritage Foundation (SHF), and its various standing committees, including the Saskatchewan Heritage Advisory Committee, the Saskatchewan Heritage Property Review Committee, and the Saskatchewan Geographic Names Committee.

STEWARDSHIP DIVISION:

- **Sport and Recreation:** This branch provides oversight and accountability services with respect to public responsibility for the lottery system and the Lottery Trust Fund for Sport, Culture and Recreation. It is responsible for stewardship and working in partnership on the governance of the Community Initiatives Fund (CIF), which provides grants to initiatives that enhance human development and community vitality. The division provides leadership, consultation and policy development to advance sport and recreation in partnership with its delivery partners SaskSport Inc., the Saskatchewan Parks and Recreation Association (SPRA) and other stakeholders.
- **Tourism Initiatives:** This branch provides leadership to advance the tourism sector and is responsible for coordinating tourism policy and delivering tourism programs in partnership with Tourism Saskatchewan and other stakeholders.
- **Culture:** This branch provides leadership to advance the arts and culture sectors and is also responsible for coordinating policy and delivering programs in partnership with SaskCulture Inc., the Saskatchewan Arts Board, the Saskatchewan Heritage Foundation and other stakeholders.

Progress in 2011 - 12

Government Goal: Economic Growth

Sustain Economic Growth for the benefit of Saskatchewan people, ensuring the economy is ready for growth and positioning Saskatchewan to meet the challenges of economic and population growth and development.

Strategy-Promote tourism development and investment

Key Actions & Results

TPCS continued to work with Tourism Saskatchewan and other tourism-oriented organizations to address recommendations from the tourism system review. (2010 Mandate Letter)

Since 2008, TPCS has worked with Regina, Saskatoon and the five former tourism regions to increase visitation to Saskatchewan, which includes developing bid proposals for hosting major events. In 2011, based on recommendations from the tourism system review, the five tourism regions were dissolved and their functions pulled back into Tourism Saskatchewan. This was done to strategically align and centralize in-province marketing and branding efforts.

TPCS continued to work on federal, provincial and territorial partnerships to promote tourism initiatives. Examples include:

- The Saskatchewan Open golf tournament held at Dakota Dunes;
- The 'Spirit of our Nations' Pow Wow in Saskatoon;
- The Star Blanket Cree Nation Healing Gathering;
- Back to Batoche Days;
- The War of 1812 Commemoration in Saskatoon;
- The 2011 Windscape Kite Festival in Swift Current;
- The 2012 Brier in Saskatoon – Canadian Men's Curling Championship; and

- The Canada Cup III – The Canadian Junior Championship for long track speed-skating.

The Ministry has partnered with Tourism Saskatoon and Regina Regional Opportunities Commission (RROC) to provide funding to help these entities develop and bid on major events, as well as enhance Regina's tourism sector. TPCS also worked with the RCMP Heritage Centre to grow the business and develop its tourism potential. Moreover, TPCS has increased the operating grant to Tourism Saskatchewan by one and one half per cent and provided an additional \$200,000 to work with the tourism industry in the development of a Quality Assurance program, which will ensure that Saskatchewan's tourism products are of high quality.

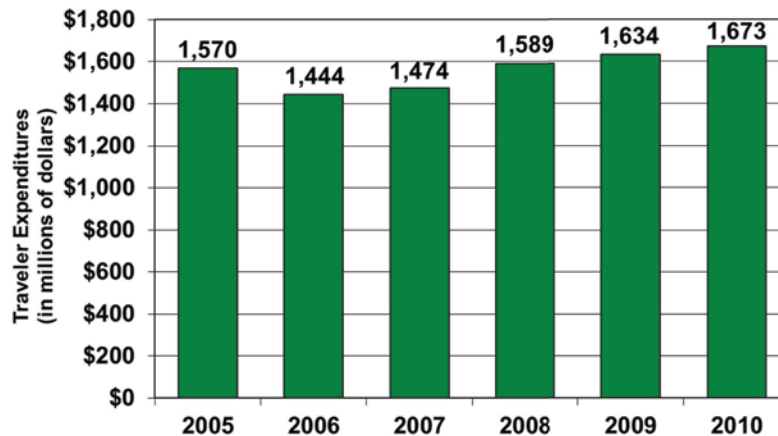
TPCS improved the ability of provincial parks to attract visitors through an enhanced website, improvements in programming and celebration of significant anniversaries in the parks system. In May 2011, the Ministry launched the new enhanced Parks website, as well as a mobile site which are continually being improved. TPCS also hired a summer student who travelled across the province and blogged about our parks and communities through written content, photos and videos, under the Saskatchewaner pilot project. As part of the launch of a new campsite reservation service, TPCS made several improvements to business policies to enhance overall customer service in provincial parks. These enhancements included: making all regular campsites available for reservation or walk-up registration; expanding the 14-night maximum stay policy in the most popular campgrounds; and, modest increases to customer reservation fees to recover costs for the new reservation service.

TPCS hosted a series of events to celebrate the 80th anniversary of Saskatchewan provincial parks. TPCS continued to partner with the Ministry of Highways and Infrastructure to improve tourism signage by developing a new logo and roll out for new regional parks signs as well as potential new border-crossing signs welcoming travellers to Saskatchewan.

Progress in 2011 - 12

Performance Measure & Results

Total Annual Visitor Expenditures in
Saskatchewan: 2005 to 2010



Source: Tourism Saskatchewan

This measure indicates the annual value of all tourism-related expenditures in Saskatchewan, including expenditures by visitors from overseas, the United States, other Canadian provinces and residents of Saskatchewan. Total annual visitor expenditures in Saskatchewan have increased 2.4 per cent from 2009 to 2010.

Beginning in 2008-09, annual funding for tourism in Saskatchewan doubled. This additional funding was strategically invested to increase tourism expenditures through marketing the province's tourism attractions and hosting major events. Examples of major events supported by the Ministry in 2011-12 include the 2012 Brier, the Windscape Kite

Festival and the War of 1812 Commemoration. This measure is influenced by the number of visitors to the province, discretionary income, awareness of the province, competition from other tourism destinations and world events. The number of visitors to the province increased slightly (1.8 per cent) from 2009 (8,928,800) to 2010 (9,093,500).

Tracking this measure helps the Ministry and Tourism Saskatchewan monitor visitor spending on tourism products and events. Tourism products include accommodations, attractions, campgrounds, outfitters, shopping, golf and food and beverages. Data for 2011 will be available in the fall/winter of 2012.

Progress in 2011 - 12

Performance Measure & Results

Total Tourism Employment in Saskatchewan: 2005 to 2011



Source: Statistics Canada Labour Force Survey (August Unadjusted)

The number of individuals employed in tourism-related and tourism-specific industries increased by 8 per cent and 10 per cent respectively from 2010 to 2011. The increase in employment from 2010 to 2011 was, in part, due to increased visitation by Saskatchewan residents and a recovery in visits by Albertans. This measure is influenced by marketing the

province's tourism attractions, major event hosting, the number of visitors to the province and visitor expenditures.

This measure helps TPCS and Tourism Saskatchewan better understand the impact of tourism on Saskatchewan's economy.

Progress in 2011 - 12

Government Goal: Securing Saskatchewan

Secure Saskatchewan as a safe place to live and raise a family where people are confident in their future, ensuring the people of Saskatchewan benefit from the growing economy.

Strategy-Promote a vibrant and sustainable creative and cultural sector

Key Actions & Results

TPCS continued its work with the cultural sector to implement Pride of Saskatchewan, the province's cultural policy for growing and developing the sector. TPCS and the cultural sector partnered on: delivering information sessions/workshops to help stakeholders use the policy as a planning tool; developing indicators to measure the health of the sector; and building a system to protect and promote cultural and historic assets.

The Ministry, in partnership with Enterprise Saskatchewan, Tourism Saskatchewan, the Protocol Office and Intergovernmental Affairs, launched a provincial marketing campaign in conjunction with *Prairie Scene*, a major multi-disciplinary arts festival, to help showcase Saskatchewan arts and culture in spring 2011 in Ottawa.

As per the 2011-12 Plan to identify ways to strengthen heritage conservation, the Ministry introduced a Main Street® demonstration program that officially launched in April 2011 to revitalize communities and create attractive places for residents, visitors and business. A three-year funding agreement with four selected demonstration communities (Wolseley, Indian Head, Maple Creek and Prince Albert) was approved in September 2011.

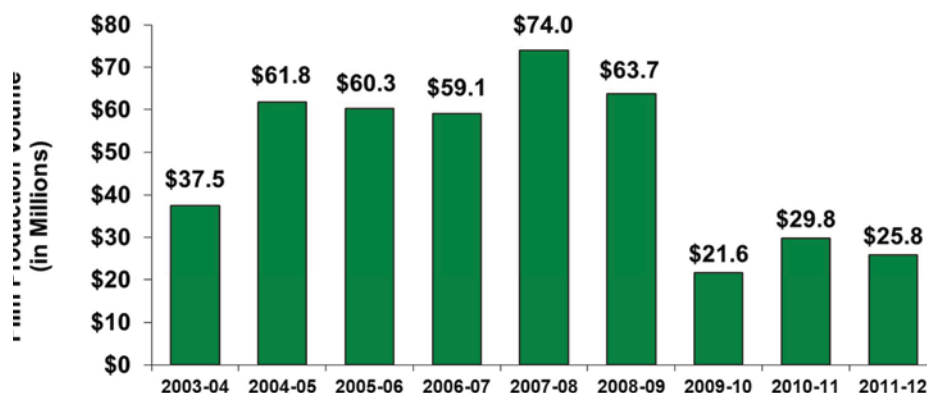
TPCS collaborated with the Saskatchewan Arts Board to evaluate the *Creative Industry Growth and Sustainability and Culture on the Go* programs. The Evaluations were completed March 31, 2012, and the results have been posted on the Ministry's website.

The Ministry provided an additional \$100,000 for SaskFilm's marketing activities and \$200,000 for the Series Incentive Initiative during 2011-12. While the Saskatchewan film industry has created some high quality film and television productions, it has required a public investment of over \$100 million since the program's inception. Industry representatives have indicated that an even greater level of subsidization is required to remain competitive. Given the current level of public investment, an overall decline in industry activity and the need for additional public support to remain competitive, the Government has announced plans to wind down the tax credit. The FETC is therefore being eliminated for any new productions.

Progress in 2011 - 12

Performance Measure & Results

Annual Saskatchewan Film Production Volume



Source: SaskFilm

Annual Saskatchewan film production volume is a measure of the total production budgets of films in Saskatchewan.

Although the number of film productions increased from 25 to 31 in 2011-12, film production volume decreased from \$29.8 million to \$25.8 million (13 per cent). Saskatchewan film projects in 2011-12 had overall smaller budgets than in 2010-11. Saskatchewan faced stiff competition from other jurisdictions for film projects and has

not recovered from the severe effects of the 2008-09 recession in the film industry.

This measure helps the Ministry and SaskFilm better understand the success of initiatives to attract film and television productions to Saskatchewan and provides an understanding of the impact of the film industry on Saskatchewan's economy. Production volumes are adjusted regularly as film productions are completed and Film Employment Tax Credits (FETC) are claimed.

Progress in 2011 - 12

Strategy-Provide effective stewardship and development of resources that have tourism, environmental, heritage, cultural, and recreational significance

Key Actions & Results

TPCS continued to support heritage stewardship and heritage conservation in Saskatchewan by administering *The Heritage Property Act* and by providing regulatory and advisory services to assist owners and developers to protect and conserve heritage resources.

In 2011-12, the Ministry reviewed 2,821 land development proposals for heritage concerns, required 387 heritage resource impact assessment studies and processed 502 additions to the Provincial Archaeological Site Inventory. TPCS continued to review and approve alterations to provincial heritage properties and issued 12 Heritage Alteration Permits. The Ministry also responded to more than 100 inquiries to support municipal heritage conservation and planning. TPCS continued to provide ongoing technical advice to the Saskatchewan Heritage Foundation (SHF) on community funding applications. The Ministry also helped provide administrative and technical support to the SHF's heritage advisory committee in reviewing two new Provincial Heritage Property nominations (Fish Lake Métis Settlement and Moose Mountain Chalet and Cabins) and the SHF's geographic naming committee in reviewing a number of Geo-Memorial Commemorative Place Name nominations.

Through the Royal Saskatchewan Museum (RSM), the Ministry continued to preserve,

promote and present Saskatchewan's natural and Aboriginal history to offer tourists, local visitors and schools a quality and educational experience.

TPCS provided outreach and extension services through school programs, new technology and travelling exhibits to improve the museum's accessibility throughout the province:

- In 2011-12, the RSM determined the technical requirements and design parameters for building a video conference studio for the delivery of school programs.
- The RSM partnered with the Parks Service on a plan to develop loan kits with joint themes that can be distributed through the RSM's loan kit program.
- Through the RSM's travelling exhibit program, the Scotty exhibit visited Coronach, Avonlea, Hudson Bay and Wilcox.
- In addition, *Hunter of the Prairie Sea* was loaned to the Western Development Museum in Saskatoon, Lloydminster, Estevan and the T.rex Discovery Centre in Eastend.

The Ministry continued to implement the new Repatriation Policy and worked with Saskatchewan First Nations and Métis people and organizations to conserve and/or repatriate culturally-sensitive items. The RSM responded to requests for information concerning the policy in response to the distribution of the policy and other contacts with the Aboriginal community. No official requests for the repatriation of sacred objects were received in 2011-12. Planning began for a series of information sessions in 2012-13 to increase awareness of the policy.

Progress in 2011 - 12

The RSM continued to enhance its travelling exhibit program through the further development and implementation of the Creatures of Saskatchewan's Ancient Seas travelling exhibit. The focus has been on the planning, content development and design of the RSM's third travelling exhibit in this series, which will feature the 90-million-year-old crocodile "Big Bert". The production phase had started by March 31, 2012.

TPCS continued to work with the T.rex Discovery Centre's board, to explore the opportunities associated with the Centre having a larger role in palaeontology in Saskatchewan. A consultant was hired and project research was underway as of March 31, 2012. Financial support of \$48,000 was provided to the centre in 2011-12. The second mount of the fossil marine reptile featured in the *Hunter of the Prairie Sea* travelling exhibit was loaned to the Centre as an added attraction for their 2011 summer tourist season. The tender for the mounting of Scotty the T.rex was awarded to Research Casting International and the mount is scheduled to be installed at the Centre by March 2013.

The Ministry continued developing park management strategies based on using provincial parklands for recreation while maintaining a healthy ecosystem that is sustainable for future generations.

TPCS continued to work with the Ministry of Environment and other stakeholders to conserve significant natural and cultural resources in Saskatchewan's provincial parks. In 2011-12:

- A major vegetation management plan was completed and designed to manage forests and recreation areas to improve the visitor experience.

- Saskatchewan Parks Service continued to use prescribed burning to restore forest and grassland health. Regeneration of old forests using ecologically-sensitive logging was also initiated as a pilot project. These activities improve the recreational potential of the system by increasing the health and beauty of provincial park lands.
- Weedy plants continue to be managed in several parks to safeguard attractive park landscapes and maintain natural diversity.

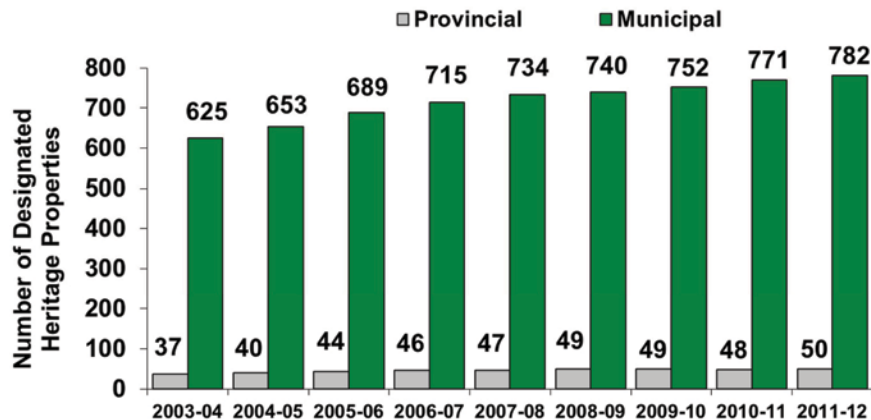
TPCS continued to work with the Stanley Mission committee for the long-term planning and operation of Holy Trinity Anglican Church, and initiated a multi-year project with One Arrow First Nations on Treaty 6 signing location and potential commemoration activities. The Ministry continued an operational partnership with Friends of St. Victor Petroglyphs Provincial Park, in assisting with the development of a new interpretive brochure and long-term planning, and also worked with partners to have both the Saskatchewan River and South Saskatchewan River designated as Canadian Heritage Rivers (CHR). The nominations have been approved by Parks Canada.

TPCS continued to exceed Government's commitment to triple regional park funding from 2007-08 levels. TPCS provided just over \$1 million to Saskatchewan regional parks in 2011-12. This brought the total over four years to \$3.2 million. TPCS also continued to partner with the Saskatchewan Regional Parks Association (SPRA) to improve the quality of outdoor recreation and tourism opportunities provided by regional parks.

Progress in 2011 - 12

Performance Measure & Results

Number of Designated Heritage Properties: Provincial and Municipal



Source: TPCS Heritage Conservation Branch

The Heritage Property Act empowers any municipality, by bylaw, to designate any locally-significant property as a municipal heritage property and also empowers the Minister to designate any property of provincial importance as a provincial heritage property. TPCS advises the Saskatchewan Heritage Foundation on grant applications involving provincial heritage properties and nominations for designation.

In 2011-12, 12 properties were formally designated as municipal heritage properties and one existing municipal heritage property was repealed. As well, two properties were designated as new provincial heritage properties.

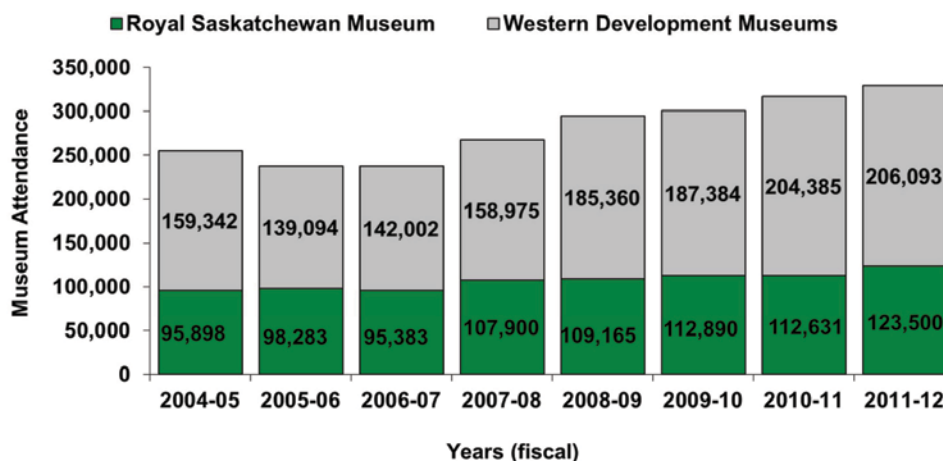
The number of new designated properties is a measure of the level of activity related to heritage resource identification, preservation and protection. Tracking this measure helps the Ministry understand the success of the services and programs directed to retention and rehabilitation of heritage buildings and structures formally designated under *The Heritage Property Act* as well as non-structured heritage projects, provided by the Ministry's Heritage Conservation Branch and the Saskatchewan Heritage Foundation.

The Saskatchewan Register of Heritage Property is a searchable database of all historic places designated under *The Heritage Property Act*, and is available on the Ministry's website. <http://www.tpcs.gov.sk.ca/heritage>

Progress in 2011 - 12

Performance Measure & Results

Number of Visitors to Saskatchewan Museums



Sources: Royal Saskatchewan Museum
Western Development Museums (Four WDMs and Curatorial Centre)

Attendance at the Western Development Museums (WDMs) increased slightly (0.8 per cent) from 2010-11 to 2011-12.

Attendance at the RSM increased by 9.7 per cent during that same period. Programming and promotions helped to increase casual visitation at the RSM by approximately 10,000 visits over 2010-11.

Museums in Saskatchewan play a critical role in conserving and interpreting the province's natural and cultural heritage. Tracking these numbers helps the Ministry evaluate the success of marketing, exhibits and programs for the RSM and WDMs. Visitation statistics from the WDMs combine the WDM locations of Moose Jaw, North Battleford, Saskatoon and Yorkton.

Progress in 2011 - 12

Strategy-Promote healthy active families and community vitality through sport, culture, and recreation

Key Actions & Results

The Ministry has been leading a Federal/ Provincial/Territorial (FPT) working group to develop a framework for action to achieve the 2015 federal, provincial and territorial targets focusing on the after-school time period including physical activity for children and youth. This work captures shared areas of action that will be addressed in collaboration with the Ministries of Health and Education. The shared areas of action are:

- access, transportation and the physical environment;
- supportive environment;
- human capital;
- quality programming and policy development and
- awareness and knowledge exchange.

The framework was presented to Sport, Physical Activity and Recreation Ministers in June 2012.

TPCS supported an SPRA research report to gain a better understanding of the after-school time period within the province. The report provides increased understanding and awareness of the current status of after-school time period programs and initiatives related to:

- Best practices;
- Availability;
- Need/desire; and
- Gaps and barriers to filling them.

The research report was received in fall 2011 and is guiding investments in the after-school time period through three provincial pilot projects:

- Physical Health and Education Canada received support to increase the number of pilot test sites for their Active Living After-School program from two sites to eleven sites in various Saskatchewan communities, including the north.
- The City of Regina in partnership with YMCA – Regina will be supported to develop outcome measurement, outcome analysis models and program development tools for their After the Bell program in six locations across the city.
- Saskatchewan Parks and Recreation Association will be supported to develop an online resource site and database which will provide accessibility to templates, manuals, best practices, training and existing after-school programs.

TPCS continued to work with SPRA to review the provincial recreation sector to identify best practices and growth opportunities and establish an evaluation framework to monitor sector outcomes. A project team and advisory committee consisting of sector experts was established to oversee the development of a provincial recreation policy for the province. An external consultant was hired, to develop a recreation policy and is currently conducting consultations throughout the province. (*2010 Mandate Letter*)

The Ministry has continued to manage and monitor the Active Families Benefit (AFB) program, developed in 2009. The AFB saved 25,891 Saskatchewan families more than \$5.7 million in 2009, the first tax year that this program was available. In 2010, the AFB saved 31,000 families more than \$6.6 million.

Effective January 1, 2012, in keeping with Government's commitments, the eligible age range is being extended to include all children less than 18 years of age.

TPCS supported the Community Initiatives Fund (CIF) as it implemented its three-year strategic plan to deliver voluntary and community-based initiatives that improve governance and accountability of CIF grant programs.

TPCS continued to work with the CIF to complete the first phase of revisions to the CIF grant application and its process. The following revisions were implemented by March 31, 2012:

- Updates of program guidelines and application forms;
- Clarification of eligible and ineligible expenses;
- Changes to annual grant deadlines which are now April 1 and October 1;
- Implementation of funding agreements for all programs;
- Grant payments are made upon receipt of a signed funding agreement (80 per cent) and the remaining (20 per cent) are paid on receipt of the Final Project Report; and
- Introduction of a provincial grant stream to the Community Grant Program.

The Ministry continued to promote and deliver the Community Vitality Program (CVP) through the CIF which enhances the quality, accessibility and use of facilities in communities across the province, and provided \$1,983,339 to 124 small capital and community events.

The Ministry continued to administer the wind down of the Building Communities Program (BCP) and has collaborated with sector partners on exploring needs related to outdoor infrastructure, event/games hosting infrastructure and indoor facilities capital. The remaining BCP projects to be completed by 2015-16 include:

- Remai Art Gallery of Saskatchewan;
- Meewasin Valley Centre Trail Enhancement;
- Saskatoon South East Park;
- Saskatoon WJL Harvey North Park;
- Sandy Bay Multipurpose Facility;
- Meadow Lake Summer Games and Multi-Purposes Facilities; and
- The Melville Communiplex.

The Ministry continued to work with federal and provincial partners to support joint initiatives to advance sport, physical activity and recreation in Saskatchewan, such as:

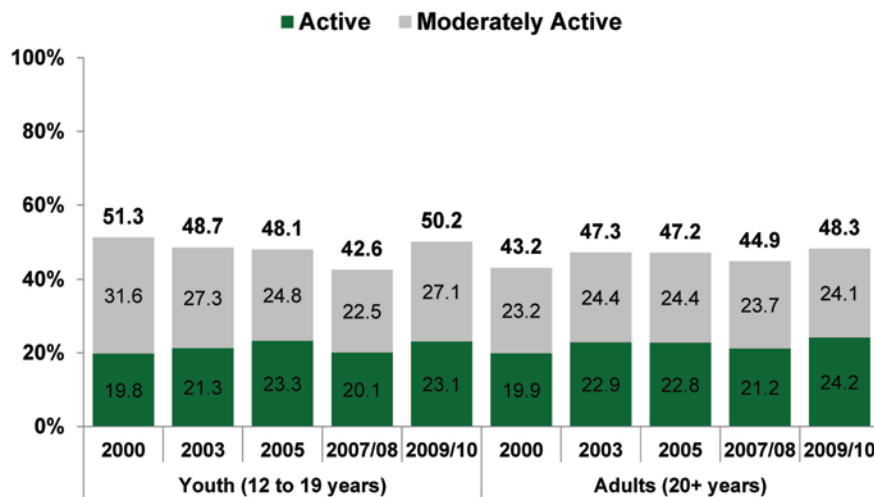
- *Inspiring Movement guidelines* for daily physical activity in schools; and
- The CIF Physical Activity Grant Program which funds ***in motion***, a province-wide social marketing program that encourages Saskatchewan residents to become more physically active.

TPCS continued to work with Sask Sport Inc., SaskCulture Inc., and SPRA to monitor the implementation of strategic priorities including youth leadership development and Aboriginal inclusion identified in the five-year lottery agreement. Key performance indicators were developed and progress reports are received annually to help TPCS monitor the agreement. More detailed information is available in the stakeholders' respective annual reports.

Progress in 2011 - 12

Performance Measure & Results

Percentage of Saskatchewan Residents who are Physically Active



Source: Statistics Canada: Canadian Community Health Survey
Physical Activity Index, Moderately Active or Active

This measure reflects the proportion of Saskatchewan adults (20 years or older) and youth (12 to 19 years) who are physically active during their leisure time. The proportion of Saskatchewan adults who were active or moderately active increased from 44.9 per cent in 2007-08 to 48.3 per cent in 2009-10. During that same time, the proportion of Saskatchewan youth who were active or moderately active increased from 42.6 per cent to 50.2 per cent.

This measure is based on the Physical Activity Index (PAI) from the Statistics Canada Canadian Community Health Survey. The PAI categorizes respondents as being active, moderately active or inactive.

In 2007, the Canadian Community Health Survey started collecting half of the sample size annually. The half samples collected in 2007 and 2008 were pooled together to match the sample sizes of 2000, 2003 and 2005. This approach was also taken for the

2009 and 2010 half samples and will continue in subsequent years. Data for 2011-12 is not currently available.

TPCS adjusted this measure to reflect physical activity levels of youth and adults rather than the overall population which had been reported in previous years. TPCS also revised the PAI categories to better reflect the Canadian Physical Activity Guidelines for youth.

Tracking this measure helps the Ministry understand the success of marketing, programming and infrastructure initiatives to increase the number of Saskatchewan residents engaging in sufficient levels of physical activity needed to help maintain a healthy, active lifestyle. The Ministry works with several stakeholders on initiatives to increase physical activity through the CIF, Sask Sport Inc., SPRA and Saskatchewan *in motion*.

Progress in 2011 - 12

Government Goal: Keeping Promises

Keep Government's Promises and fulfill the commitments of the election, operating with integrity and transparency, accountable to the people of Saskatchewan.

Strategy-Enhance the Saskatchewan Provincial Parks experience

Key Actions & Results

TPCS continues to plan and operate 195 discrete parcels of land in the provincial park system to offer diverse outdoor recreational opportunities while maintaining the integrity of our environmental and cultural resources.

The early flooding and numerous rain, hail and wind storms impacted delivery of park services throughout the summer. Facilities such as boat launches and beaches that were impacted by flooding were opened to public use as soon as safety issues could be resolved. In spite of these occurrences that resulted in some short-term closures of parks or facilities, park visitation reached an all-time high of 3.37 million.

TPCS improved opportunities for existing and new commercial lessees to complement the services provided in Saskatchewan provincial parks, by:

- Continuing to work with private-sector interests to provide quality services and facilities for park visitors and high-quality, low-impact recreational amenities. Commercial business lessees reported very successful summer 2011 operations, despite the wet spring start-up. The new zip line at Cypress Hills Interprovincial Park reported an excellent start-up year.

- The implementation of the Capital and Lease Incentive Program (CLIP) has allowed the Ministry to collect more than \$600,000 of the \$1.6 million in longstanding fee arrears from parks' lessees. More than \$2 million in private capital investment has been confirmed as eligible for Capital Investments Credits. Credits issued exceed \$160,000 for 2010 and 2011 combined.

Through long-term capital planning, the Parks Service continued to systematically replace aging facilities and other infrastructure in provincial parks to improve visitor experiences. In 2011-12, the Ministry received an enhanced capital budget totalling more than \$10 million to undertake key priorities in the park system:

- Major capital projects included: three new state-of-the-art campground service centres at Crooked Lake Provincial Park, Cypress Hills Interprovincial Park, and Emma Lake Recreation Site; two new potable water systems at Crooked Lake Provincial Park; Shoreline stabilization at Elbow Harbour; park road improvements; a new maintenance shop for Missinipe Recreation Site, located in Lac La Ronge Provincial Park; and, repairs at Duck Mountain Provincial Park.
- Smaller capital projects included: infrastructure upgrades (eg., campsite enlargement, internet connectivity for new campsite reservation system, service centre repairs, potable water system upgrades, bridge repair, trail development); new infrastructure (eg., interpretive signage, BBQs, and picnic tables); and new operation and maintenance equipment.

The Ministry exceeded Government's commitment to add electrification to 1,000 new campsites. Over four years, electricity was added to nearly 1,100 campsites. In 2011-12 electrification was added to more than 200 campsites in six provincial parks.

Progress in 2011 - 12

The Ministry continued to provide programs and facilities for swimming, hiking, biking, boating and other nature-based activities.

- A new multi-use trail at Greenwater Lake Provincial Park and the Boreal Trail in Meadow Lake Provincial Park were opened.
- Handcycle trails are being developed at Wascana Valley Natural Area Recreation Site to provide opportunities for visitors with physical disabilities.

TPCS continued to provide and promote outdoor recreational and interpretive opportunities for park visitors:

- Interpretive/education and recreation programs were offered for school groups and general park visitors at four Historic and thirteen Natural Environment and Recreation parks.
- A new observatory complex, completed by Cypress Hills Interprovincial Park and the Friends of Cypress Hills, builds on the park's reputation as a dark-sky preserve and one of the very best astronomical viewing sites in North America. It includes a dome observatory with a 60 seat Yurt classroom, an outdoor telescope platform and two telescopes.

- TPCS also enhanced the curriculum for programs delivered to school groups and added a geo-caching program. This includes responding to requests for more inquiry-based learning.

TPCS continued to consult with the public, First Nations and key stakeholders to meet Government's commitment to establish new provincial parks.

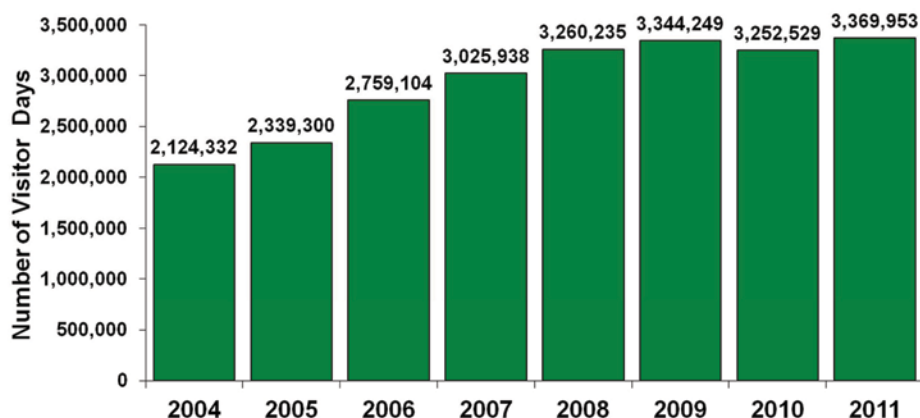
The Ministry will keep improving the marketing of the province's existing wilderness parks and explore opportunities to create new ones:

- Wilderness Parks were highlighted on an "On Your Own" two-page spread in the Parks Guide.
- Sustainability messaging is being coordinated between Parks and the RSM for future educational and communication initiatives.
- Assessments of potential new wilderness parks have been undertaken as a first step to creating a new wilderness park.

Progress in 2011 - 12

Performance Measure & Results

Number of Visitor Days in Saskatchewan Provincial Parks



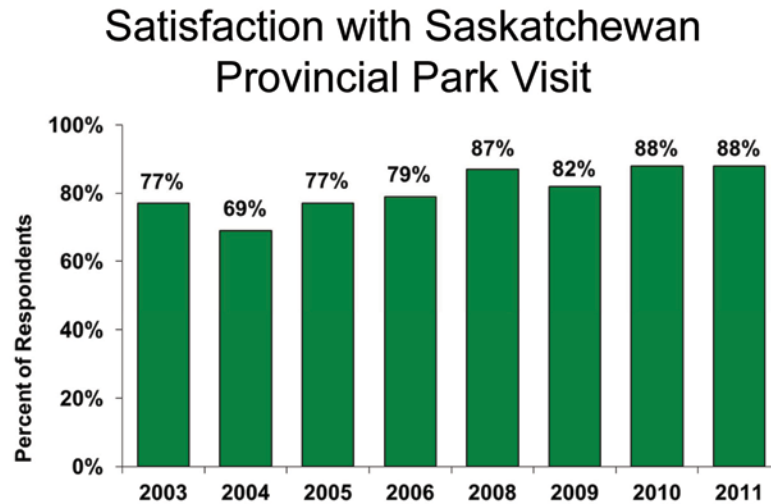
Source: TPCS Summer Visitation and Outdoor Recreation Statistical Report

Saskatchewan's provincial parks had a record year for visitation in 2011 and for the fifth year in a row, there were more than three million visitor days at provincial parks. The high visitation in 2011 is, in part, due to warmer-than-average summer and fall weather and the additional funding that has been strategically invested in marketing, adding electrical service to more campsites and upgrading other park facilities, which began in 2008-09.

This is a measure of park access and popularity during the summer. Tracking this measure helps the Ministry evaluate the success of its marketing, policies and related programs. This measure is a conservative estimate as no data is collected in fall and winter or in many smaller park sites in the summer. Data for 2006 to 2008 and 2010 differs slightly from those previously reported due to minor corrections to source data.

Progress in 2011 - 12

Performance Measure & Results



Source: 2003-2006: Saskatchewan Omnibus Poll; 2008: Park Camper Survey
2009-2011: SK Tourism Post-Campaign Survey by Fast Consulting for Tourism SK
Note: No data was collected in 2007

This measure is an indicator of how satisfied visitors are with the programs, services and facilities offered at our provincial parks. Beginning in 2008-09, the Ministry made significant investments to enhance the provincial park experience for visitors. Improvements were made to park

programming and park infrastructure, including adding more campsites and electrical service to nearly 1,100 campsites. Visitor satisfaction remained high in 2011 with 88 per cent of visitors indicating satisfaction with their visit to a provincial park, despite heavy flooding, in several areas in Spring 2011.

Progress in 2011 - 12

Strategy-Improve the effectiveness and efficiency of the Ministry's programs and services so as to ensure the best use of public funds

Key Actions & Results

The Ministry continued to work with the Saskatchewan Heritage Foundation (SHF) to implement changes from consolidating Saskatchewan's heritage legislation to reduce fragmentation and create efficiencies in program and policy coordination. TPCS sponsored a strategic review of the SHF mandate, governance and operations and continued to work with the SHF board in response to recommendations.

The Ministry worked on creating synergies among the tourism, parks, culture and sport areas to achieve efficiencies to drive effective planning, policy development and program delivery processes. Initiatives include:

- A lean initiative was undertaken to improve the process for customers reserving a campsite at Saskatchewan provincial parks. This led to TPCS implementing a new automated campsite reservation system in March 2012.

- A Lean initiative with the Saskatchewan Arts Board was completed and the new streamlined granting process was piloted for the Francophone arts program Portail culturel Fransaskois. It is expected to reduce processing time and the application notification period by at least four weeks.
- A Lean initiative was undertaken with the archaeology unit, Heritage Conservation Branch, to streamline business processes and improve client services. The results will reduce review time per referral by 38 per cent, and increase client response time by 50 per cent.
- The Client Service Office, within the Ministry of Environment, underwent a Lean exercise to streamline the land use disposition process for the Ministry of Environment and TPCS. This new process will help reduce renewal and transfer time from more than a year to a couple of months by creating a more client driven process.

TPCS participated on a working group with First Nations and Métis Relations, the Saskatchewan Liquor and Gaming Authority, the Saskatchewan Gaming Corporation, the Crown Investments Corporation and Executive Council, to review gaming with goals for consolidating and streamlining governance and maintaining an appropriate balance between revenue generation and social responsibility. *(2010 Mandate Letter)*

2011-12 Financial Overview

The Ministry's expenditure estimate for 2011-12 was \$107.61 million. Including an amortization expense of \$2.442 million (less capital asset acquisitions of \$9.349 million), the Ministry's total approved expense for 2011-12 was \$100.703 million.

Total 2011-12 expenses were \$91.715 million, a variance of \$8.988 million from the expense estimate of \$100.703 million.

The Ministry's actual revenue for the 2011-12 fiscal year was \$8.805 million. The 2011-12 budgeted revenue was \$7.319 million, resulting in a \$1.486 million variance of actual from budget.

The Ministry's budgeted FTE's for 2011-12 were 386.3. Actual FTE utilization was 406.8.

Expenditure Statement 2011-12

Summary of Expenditures

The following table outlines information on actual and budgeted expenditures by subvote and subprogram. Explanations are provided for all variances that are greater than \$100,000.

(in thousands of dollars)					notes
Subvote/Subprogram	2010-11 Actual	2011-12 Estimate	2011-12 Actual	2011-12 Variance	
Central Management and Services					
Executive Management	857	890	879	(11)	
Central Services	2,724	3,324	3,369	45	
Accommodation Services	5,304	5,504	5,014	(490)	¹
Minister's Salary (Statutory)	45	45	45	0	
Subvote Total	8,930	9,763	9,307	(456)	
Tourism					
Tourism Operations Support	471	514	442	(72)	
Tourism Initiatives	1,421	1,986	1,315	(671)	²
Tourism Saskatchewan	11,804	12,181	12,181	0	
Subvote Total	13,696	14,681	13,938	(743)	

2011-12 Financial Overview

(in thousands of dollars)					notes
Subvote/Subprogram	2010-11 Actual	2011-12 Estimate	2011-12 Actual	2011-12 Variance	
Parks					
Provincial Park Programs	5,086	4,557	4,542	(15)	
Parks Capital Projects	5,839	10,956	10,452	(504)	³
Regional Parks	515	1,023	1,023	0	
Meewasin Valley Authority (Statutory)	840	740	740	0	
Meewasin Valley Authority Supplementary	155	169	169	0	
Wakamow Valley Authority (Statutory)	167	127	127	0	
Wakamow Valley Authority Supplementary	25	27	27	0	
Swift Current Chinook Parkway	90	91	91	0	
Prince Albert Pehanon Parkway	162	164	164	0	
Battlefords River Valley Parkway	75	76	76	0	
Weyburn Tatagwa Parkway	40	41	41	0	
Commercial Revolving Fund - Subsidy	7,992	9,372	9,922	550	⁴
- Net Expense (Recovery) (Statutory)	613	0	0	0	
Subvote Total	21,599	27,343	27,374	31	
Culture					
Culture Operations Support	1,146	1,240	1,160	(80)	
Saskatchewan Arts Board	6,338	6,433	6,433	0	
Support for Provincial Arts and Cultural Organizations	2,407	3,351	3,124	(227)	⁵
SaskFILM	1,083	1,199	1,199	0	
Film Employment Tax Credit	8,549	8,200	4,894	(3,306)	⁶
Active Families Benefit	7,700	9,000	9,023	23	
Subvote Total	27,223	29,423	25,833	(3,590)	

2011-12 Financial Overview

(in thousands of dollars)					notes
Subvote/Subprogram	2010-11 Actual	2011-12 Estimate	2011-12 Actual	2011-12 Variance	
Heritage					
Heritage Operations Support	916	866	884	18	
Royal Saskatchewan Museum	2,248	2,258	2,296	38	
Western Development Museum	3,999	4,059	4,059	0	
Wanuskewin Heritage Park	602	611	611	0	
Saskatchewan Science Centre	578	587	587	0	
Saskatchewan Heritage Foundation	289	504	504	0	
Subvote Total	8,632	8,885	8,941	56	
Sport Recreation and Stewardship					
Operations Support	1,891	1,174	1,181	7	
Saskatchewan Snowmobile Trail Management	1,427	1,175	1,123	(52)	
Subvote Total	3,318	2,349	2,304	45	
Community Initiatives Fund	8,159	9,474	9,350	(124)	⁷
Saskatchewan Communications Network	1,431	0	0	0	
Building Communities Program	11,099	5,692	1,247	(4,445)	⁸
Total Appropriation	104,087	107,610	98,294	(9,316)	
Capital Asset Acquisitions	(4,796)	(9,349)	(9,020)	329	⁹
Capital Asset Amortization	2,553	2,442	2,225	217	¹⁰
Other	445	0	216	216	¹¹
TOTAL EXPENSE	102,289	100,703	91,715	(8,988)	

2011-12 Financial Overview

Explanations of Major Variances

1. Accommodation charges from Government Services were less than originally budgeted due mainly to space requirement efficiency measures that resulted in the return of space part way through the year.
2. Funding for the RSM travelling exhibit was budgeted in this sub-program; but, expensed out of the RSM. In addition, several projects did not proceed as planned or were delayed.
3. Purchase and construction of capital assets required for provincial park operations were less than originally budgeted. Some projects budgeted in this program were expensed in the Commercial Revolving Fund.
4. Expenses were higher than budgeted primarily due to extraordinary costs from flood damage and implementation costs for the new reservation system. In addition, expensed capital projects originally budgeted in Parks Capital Projects were expensed in this sub-program.
5. Time constraints did not allow for the delivery of some projects.
6. A lower-than-anticipated number of FETC applications was processed.
7. Less funding was provided to the CIF in accordance with agreements in distributing gaming proceeds.
8. Savings were achieved in funding for approved projects under the Building Communities Program due to timing and status of projects.
9. Funding allocated to some capitalized projects was deferred.
10. Reflects adjustments made to the categorization of Park capital assets and amortization of work in process projects.
11. Includes the change in prepaid expenses, gains and losses on the disposal of capital assets and write-downs of capital assets.

2011-12 Financial Overview

Revenue Statement 2011-12

Summary of Revenues

The Ministry's actual revenue for the 2011-12 fiscal year was \$8.805 million. The 2011-12 budgeted revenue was \$7.319 million, resulting in a \$1.486 million variance of actual from budget.

The Ministry collects revenue relating to the lottery license fee as well as funding from the Federal Government under two Federal/Provincial Sport Bilateral Agreements. All revenue collected is deposited in the General Revenue Fund. A summary of the Ministry's 2011-12 budgeted revenue compared to actual revenue is presented below. Explanations are provided for all variances that are greater than \$100,000.

(in thousands of dollars)					notes
Revenue Category	2010-11 Actual	2011-12 Estimate	2011-12 Actual	2011-12 Variance	
Other Own-source Revenue					
Other Licenses and Permits	7,709	6,937	7,145	208	¹
Sales, Service and Service Fees	101	0	13	13	
Other Revenues	5,151	0	1,271	1,271	²
Subtotal	12,961	6,937	8,429	1,492	
Transfers from the Federal Government	419	382	376	(6)	
TOTAL REVENUE	13,380	7,319	8,805	1,486	

Explanations of Major Variances

- 1 Increased lottery sales due to high rollovers of major prizes.
- 2 Effective April 1, 2011, there was a minor change in accounting policy regarding revolving funds. The GRF acts similar to a bank account for revolving funds. The difference between a revolving fund's expenditures and receipts is classified as an accumulated net expenditure which is shown by the revolving fund as a payable to the GRF. In the past, the GRF has expensed this difference. Now the GRF will record these amounts as an advance to the revolving fund.

2011-12 Financial Overview

Revolving Funds

Commercial Revolving Fund

The Commercial Revolving Fund (CRF) is the financing mechanism for collection and distribution of funds used in the operation of Saskatchewan's provincial parks, recreation sites and historical parks. The purpose of the revolving fund is to conduct commercial activities required for the promotion, development and management of provincial parks. The fund receives revenue from commercial activities that take place within the province's parks and campgrounds such as camping, entry-gate collection, cottage-lot rental, commercial-lease facilities, resource-use activities and other miscellaneous items. Expenditures within the CRF relate to the operation of the provincial park system and are made to ensure safe public enjoyment of provincial parks and recreation sites.

The CRF operates under the authority of Section 18 of *The Natural Resources Act*. TPCS administers the CRF. The CRF contains the direct operating revenues and expenditures associated with delivering the provincial park program.

The following table outlines summary information on budgeted and unaudited results for 2011-12 relating to the operation of the fund. Explanations have been provided for all variances that are greater than \$100,000. Audited Financial Statements will be available at www.gov.sk.ca/finance under the publications section of their website.

Commercial Revolving Fund for the period ended March 31, 2012

(Based on unaudited figures for 2011-12)

(in thousands of dollars)					notes
	2010-11 Actual	2011-12 Estimate	2011-12 Actual	2011-12 Variance	
Revenue	13,228	12,901	13,370	469	¹
Expenses:					
Salaries	13,387	13,649	13,556	(93)	
Operating Expenses	8,389	8,624	9,933	1,309	²
Total Expenses	21,776	22,273	23,489	1,216	
Net Profit / (Loss)	(8,548)	(9,372)	(10,119)	(747)	
Subsidy from the GRF	7,992	9,372	9,922	550	
Net Profit / (Loss) after subsidy	(556)	0	(197)	(197)	

Explanation of Major Variances

- 1 Budget as originally developed used historical averages to forecast revenue. Actual revenues turned out to be higher, primarily due to another year of record visitation coupled with an increase in reservation and cancellation fees.
- 2 Expenses were higher than budgeted, primarily due to extraordinary costs from flood damage and implementation costs for the new campsite reservation service.

For More Information

Ministry Contact Information:

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Regina SK S4P 4H2
(306) 787-5729

Ministry Websites:

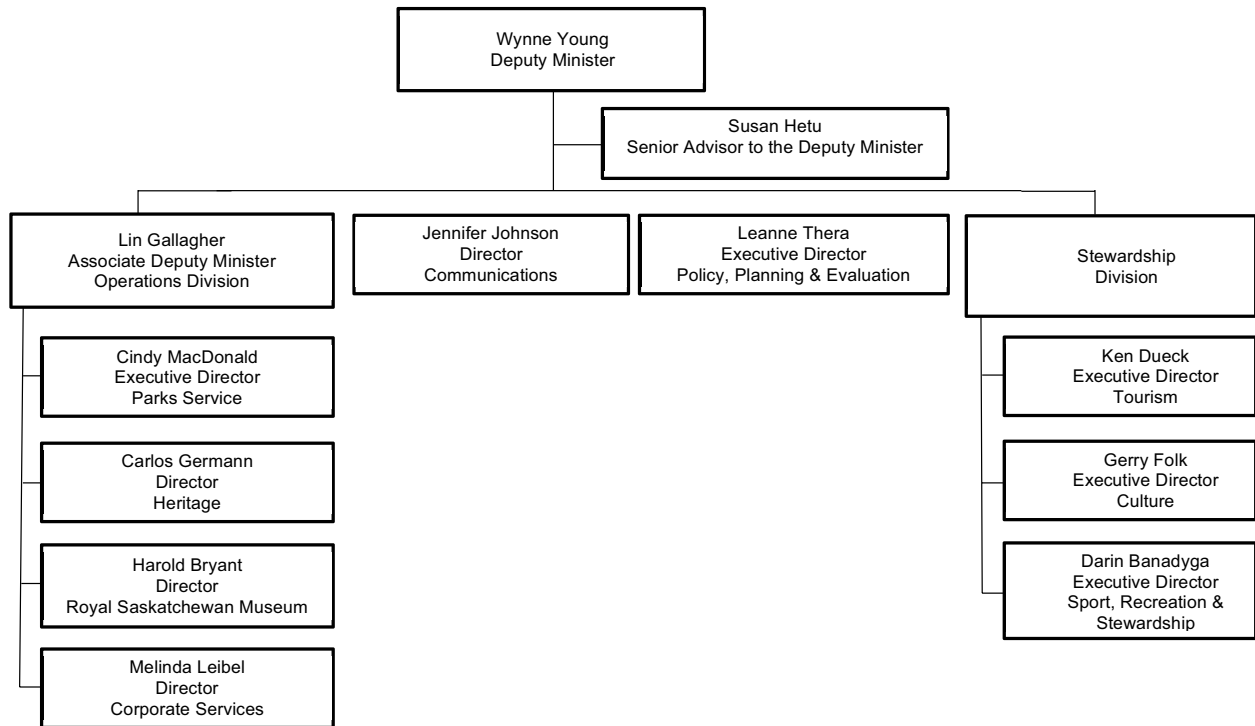
Tourism, Parks, Culture and Sport	www.tpcs.gov.sk.ca
Royal Saskatchewan Museum	www.royalsaskmuseum.ca
Saskatchewan Provincial Parks	www.saskparks.net
Saskatchewanwanderer	http://saskatchewanwanderer.ca

Ministry Partner Websites:

Canadian Parks Council	www.parks-parcs.ca
Community Initiatives Fund	www.cifsask.org
Museums Association of Saskatchewan	www.saskmuseums.org
Saskatchewan Archives Board	www.saskarchives.com
Saskatchewan Arts Board	www.artsboard.sk.ca
Saskatchewan Heritage Foundation	www.tpcs.gov.sk.ca/SHF
Saskatchewan in motion	www.saskatchewaninmotion.ca
Saskatchewan Parks and Recreation Association	www.spra.sk.ca
Saskatchewan Regional Parks Association	www.saskregionalparks.ca
SaskCulture Inc.	www.saskculture.sk.ca
SaskFilm	www.saskfilm.com
Sask Sport Inc.	www.sasksport.sk.ca
Tourism Saskatchewan	www.sasktourism.com

Appendix A – Organizational Structure

Ministry of Tourism, Parks, Culture and Sport



Appendix B – Ministry Legislation

The Minister of TPCS is responsible for the following legislation:

The Active Families Benefit Act

The Arts Board Act, 1997

The Arts Professions Act/Loi sur les professions artistiques

The Communications Network Corporation Act

The Culture and Recreation Act, 1993

- *jointly assigned to the Minister of TPCS and the Minister Responsible for the Provincial Capital Commission*

The Doukhobors of Canada C.C.U.B. Trust Fund Act

The Economic and Co-operative Development Act, but only with respect to:

- *clause 8(a) which is jointly assigned to the Minister of TPCS, the Minister of Enterprise Saskatchewan, the Minister of Energy and Resources and the Minister of Agriculture;*
- *clause 8(b) which is jointly assigned to the Minister of TPCS, the Minister of Enterprise Saskatchewan and the Minister of Agriculture; and*
- *clause 9(1)(e) which is jointly assigned to the Minister of TPCS and the Minister of Enterprise Saskatchewan*

The Film Employment Tax Credit Act

The Grasslands National Park Act

The Heritage Property Act

- *jointly assigned to the Minister of TPCS and the Minister Responsible for the Provincial Capital Commission but; with respect to the Minister Responsible for the Provincial Capital Commission, only as it relates to the City of Regina*

The Holocaust Memorial Day Act

The Interprovincial Lotteries Act, 1984

The Jean-Louis Légaré Act/Loi sur Jean-Louis Légaré

The Meewasin Valley Authority Act

The Multiculturalism Act

- *except clauses 4(g) and (h) which are jointly assigned to the Minister of TPCS and the Minister of Advanced Education, Employment and Immigration*

The Natural Resources Act; but, only with respect to:

- *section 18; and*
- *sections 3, 4, 14, 14.1, 17 and 23 as they relate to parks*

The Parks Act

The Regional Parks Act, 1979

The Royal Saskatchewan Museum Act

The Saskatchewan Gaming Corporation Act

- *but only with respect to the powers, duties and functions conferred or imposed on the Minister of TPCS and the Minister of Finance pursuant to Part IV*

The Snowmobile Act; but, only with respect to:

- *Part III; and*
- *section 41 which is jointly assigned to the Minister of TPCS and the Minister Responsible for Saskatchewan Government Insurance*

The Tourism Authority Act

The Wakamow Valley Authority Act

The Wanuskewin Heritage Park Act 1997

The Western Development Museum Act

These acts and related regulations can be viewed and downloaded from the Government of Saskatchewan Queen's Printer website at www.qp.gov.sk.ca.

