

# Ministry of Justice

## Office of the Public Guardian & Trustee



## Annual Report for 2013-14



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This Annual Report is also available in electronic form from the Ministry’s website at [www.justice.gov.sk.ca/annual-reports](http://www.justice.gov.sk.ca/annual-reports).

# Letters of Transmittal



Her Honour, the Honourable Vaughn Solomon Schofield  
Lieutenant Governor of Saskatchewan

May it Please Your Honour:

I have the pleasure to transmit to your Honour the Annual Report of the Public Guardian and Trustee of Saskatchewan for the year ending March 31, 2014.

I am pleased to report that the financial statements for the above fiscal year have now been finalized and audited.

The staff of the Public Guardian and Trustee are to be commended for their hard work and commitment to their clients.

Respectfully submitted,

A handwritten signature in black ink, appearing to be 'G. Wyant'.

Gordon S. Wyant, Q.C.  
Minister of Justice and Attorney General

Her Honour, the Honourable Vaughn Solomon Schofield  
Lieutenant Governor of Saskatchewan

Dear Sir:

I have the pleasure to submit for your consideration the Annual Report of the Public Guardian and Trustee for the year ending March 31, 2014.

The Public Guardian and Trustee has made major progress in a number of areas. I refer you to the goals and the planned actions in this report. I thank the staff of the Office for their hard work and their efforts in accomplishing many of the goals for the year.

Since this will be my last report as Public Guardian and Trustee, I wanted to express thanks to you and your Ministry for your support in helping the Office serve over 6,300 clients.

Respectfully submitted,

A handwritten signature in black ink, appearing to be 'R. Kruzeniski'.

Ronald J. Kruzeniski, Q.C.  
Public Guardian & Trustee

# Mandate

## Vision

A society where the interests of vulnerable people are protected.

## Mandate

The mandate of the Office of the Public Guardian and Trustee (PGT) is to:

- protect the property rights of children under the age of 18;
- manage the financial or personal affairs of adults who are incapable of managing those affairs, monitor other guardians, and investigate allegations of financial abuse;
- administer the estates of deceased persons and missing persons; and
- hold and administer unclaimed property.

## Guiding Principles

- Clients are entitled to a continuum of services from the PGT.
- Clients of the PGT should be able to obtain service in the simplest way possible.
- The PGT, although easily accessible, should be the appointment of last resort.
- Every client is entitled to quality and timely service.
- The PGT will protect the assets of each client and attempt to maximize the rate of return.
- To the extent possible, every service of the PGT should be charged for on a cost recovery basis.

## Goals and Objectives:

### Goal 1: Greater security and safety for the affairs of vulnerable people

- Objective 1: Intervene to secure the interests of vulnerable adults, children and deceased persons where permitted or directed by law.
- Objective 2: Where possible, protect the estates of vulnerable adults and children from financial abuse and enhance the protection of their personal affairs where appropriate and permitted by law.

### Goal 2: Quality management of clients' assets and protection of their interests

- Objective 1: Identify, secure and manage clients' property and assets in a timely, prudent manner and maximize the rate of return.
- Objective 2: Maintain accurate records of clients' property, assets, incomes and payments.
- Objective 3: Make decisions regarding disbursement of clients' property in a timely and prudent manner.
- Objective 4: Manage costs to clients and to the PGT effectively.

### Goal 3: Knowledge and expertise around policy issues and law reform initiatives that affect clients' interests or the protection of vulnerable people

- Objective 1: Work with others in government to develop common approaches to legal and policy issues of concern to the PGT.
- Objective 2: Work with other Public Guardians and Trustees to develop common approaches to legal and policy issues of concern to the PGT.
- Objective 3: Develop a research basis for understanding the legal and policy issues of concern to the PGT.
- Objective 4: Promote public knowledge of the abuse of vulnerable people and develop potential tools for their protection.

**Goal 4: A high quality of work life, where all members of the PGT develop and use their skills, take leadership and share in decision-making as part of a team**

- Objective 1: Encourage leadership through staff skills development.
- Objective 2: Recognize the achievements and accomplishments of employees.
- Objective 3: Support a balance between work and family life.

**Workplace Values**

The PGT and its staff believe in high quality services provided in a knowledgeable, courteous and professional manner. This service:

- contributes to the public's confidence in and understanding of the PGT;
- is responsive and sensitive to people's needs;
- is open, honest and candid while respecting legitimate rights to privacy; and
- is accessible.

The PGT and its staff value a high quality of work life where all members:

- share in decision making;
- demonstrate leadership;
- respect and communicate with each other;
- take personal initiative;
- have pride in their work;
- develop individual skills and abilities;
- develop team building skills; and
- work in a safe, healthy and adequately resourced work environment.

The PGT and its staff are accountable to clients and to the taxpayers of Saskatchewan for the wise, innovative and effective use of resources.

The PGT and its staff believe in working together as a team through negotiations and partnership with others for mutually acceptable outcomes.

The PGT and its staff respect and value diversity and equality among clients and employees by recognizing, encouraging and understanding the individuality of each person.

# What the PGT Does

## For children under the age of 18

In administering the affairs of children under the age of 18, the PGT:

- holds funds for children under the age of 18;
- monitors the actions of executors and trustees managing property for children;
- manages children's interests in estates, lotteries, insurance policies and permanent impairment benefits;
- approves settlements for personal injury claims and fatal accident claims and manages the proceeds of those claims;
- approves legal fees for settlements of personal injury claims or fatal accident claims;
- consents to the sale, transfer or lease of real estate where children have an interest;
- acts as property guardian for permanent wards of the province; and
- applies for and manages registered disability savings plans (RDSPs) for children.

## For persons who are not capable of managing their own affairs

The PGT can be appointed as guardian by means of:

- A Certificate of Incompetence under *The Mentally Disordered Persons Act*:
  - A medical doctor issues a Certificate of Finding of Incompetence.
  - A Chief Psychiatrist issues a Certificate of Incompetence.
  - The PGT issues an Acknowledgement to act as property guardian.
  - The PGT has up to one year to issue an Acknowledgement after the date of the Certificate of Incompetence.
- A court order under *The Adult Guardianship and Co-decision-making Act*:
  - Under *The Adult Guardianship and Co-decision-making Act* the court can appoint the PGT as personal or property guardian if no one else wants to act or a family is in dispute.

When the PGT acts as property guardian, it is responsible for managing all the financial affairs of the person and does some or all of the following:

- Ascertains the assets and debts of the person
- Determines the monthly income and expenses of the person
- Manages any personal property or real estate for the person
- Places funds of the person in the Common Fund
- Makes any claims to recover funds on behalf of the person and, if necessary, commences a legal action
- Defends or settles claims against the person
- Arranges for the preparation of income tax returns

The PGT may also act as temporary property guardian if appointed by the court.

The PGT may investigate an allegation that a vulnerable person is being subjected to financial abuse.

The PGT may require a financial institution to suspend the withdrawal or payment of funds from a person's account for up to 30 days, where the PGT has reasonable grounds to believe that the person is a vulnerable adult and the PGT has received an allegation that the person is being subjected to financial abuse.

Where an adult is mentally incapable, the PGT may require the attorney under a Power of Attorney to provide an accounting.

Where an attorney under a Power of Attorney refuses to provide an accounting or provides an incomplete accounting, the PGT may apply to court for an order requiring an accounting.

Where an attorney under a Power of Attorney abuses his or her authority, the PGT may apply to court for an order removing the attorney.

Where a property guardian improperly manages the affairs of an adult, the PGT may apply to court for removal of the guardian.

## For deceased persons

Usually the family will administer the estate of a deceased person, but sometimes there is no one to act as administrator or the family is in dispute.

In these instances, the PGT can act as Official Administrator.

If family members are disputing the validity of a will, the PGT can be appointed as administrator pending the outcome of the litigation.

When the PGT is appointed Administrator, it is responsible for dealing with all the financial affairs of the deceased and does some or all of the following:

- Ascertains all the assets and liabilities of the deceased
- Determines the beneficiaries of the deceased estate
- Pays all income taxes owed by the deceased if there are sufficient funds
- Pays all debts of the deceased if there are sufficient funds
- Distributes the estate to the beneficiaries according to the will or *The Intestate Succession Act*

## For missing persons

The PGT can act as property guardian under *The Missing Persons and Presumption of Death Act, 2009*, (which replaced *The Absentee Act*). While it is acting as property guardian, it may:

- determine the property of the missing person;
- hold, manage or sell the property of the missing person;
- search for the missing person;
- advertise in an attempt to locate the missing person; and
- hire an heir locator to attempt to locate the missing person.

The PGT will act until the person is found, is determined to be dead or the court issues an order presuming the person to be dead.

## For the Common Fund

Pursuant to section 47 of *The Public Guardian and Trustee Act*, all funds received by the PGT are to be placed in the Common Fund. Section 47 allows the PGT to invest a portion of those funds. An Investment Policy dated June 2011, governs this investment activity. The complete policy can be found at [www.justice.gov.sk.ca/The-Common-Fund](http://www.justice.gov.sk.ca/The-Common-Fund).

An investment manager makes the investment decisions. The investment manager is required to comply with the Investment Policy. Regular compliance reports are provided and any deviations from policy are reported to the PGT.

An investment consultant, Aon Hewitt Investment Consulting, monitors the actions and performance of the investment manager. The investment consultant meets with the Investment Advisory Committee on a periodic basis to review the performance of the Common Fund and more particularly, the investment manager.

The custodian of the Common Fund is RBC Dexia Investor Services. The custodian is responsible for safekeeping of the assets, income collection, settlement of investment transactions, and accounting for the investment transactions and related holdings.



## Common Fund Benchmark and Asset Component Ranges

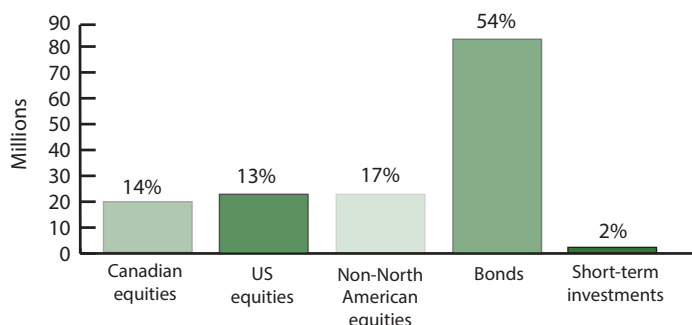
The Investment Policy provides that investments can be made in different asset classes, which are as follows:

	Minimum%	Benchmark%	Maximum%
<b>Equities</b>			
Canadian equities	5.0	14.0	25.0
U.S. equities	5.0	13.0	25.0
Non-North American equities	5.0	13.0	25.0
Total Foreign equities	10.0	26.0	40.0
<b>Total equities</b>	<b>20.0</b>	<b>40.0</b>	<b>50.0</b>
<b>Total Fixed Income</b>			
Bonds	40.0	59.0	70.0
Short-term investments	0.0	1.0	30.0
<b>Total Fund</b>		<b>100</b>	

Each asset class has a minimum and a maximum amount that can be invested in that class. Each asset class also has a benchmark percentage. The performance of the investment manager is monitored against market rates of return in each asset class. Total fund performance is measured against a benchmark portfolio return, which is calculated by applying market rates of return to the benchmark portfolio weights.

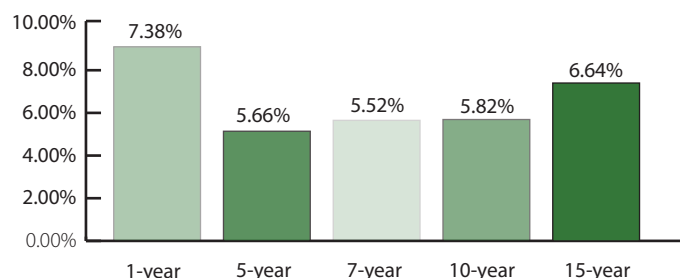
The Common Fund is invested in a manner that reflects the highest standard of prudence in investment management and the high duty of care required to fulfill the responsibilities of the PGT. Accordingly, the Common Fund is invested in a prudently diversified portfolio of high quality securities, with an overall conservative orientation. The Common Fund objective is to minimize the risk of a loss of capital, while providing current income sufficient to meet ongoing cash needs and to provide potential for capital appreciation over time to meet the needs of our clients with higher risk tolerances and longer investment time horizons.

## Amounts and percentages invested in each asset class as of March 31, 2014



	Amount (000s)	Percentage
Canadian equities	\$20,944	14%
US equities	\$19,741	13%
Non-North American equities	\$26,193	17%
Bonds	\$81,481	54%
Short Term Investments	\$2,949	2%
<b>Total Invested</b>	<b>\$151,308</b>	<b>100%</b>

## The average annualized rates of return (%) as at March 31st over the past number of years



	1-Year	5-Year	7-Year	10-Year	15-Year
Percentage	7.38%	5.66%	5.52%	5.82%	6.64%

*The Public Guardian and Trustee Regulations* require that earnings be distributed quarterly. Earnings are distributed in accordance with sections 4 to 7 of the Regulations. These Regulations can be found under "Relevant Legislation" at [www.justice.gov.sk.ca/pgt](http://www.justice.gov.sk.ca/pgt).

Distribution of earnings takes place after March 31, June 30, September 30 and December 31 of each year. Each distribution involves interest, dividends and capital gains or losses.

As of March 31, 2014, the PGT held net assets in trust for clients in the amount of approximately \$205.0 million.

The annualized average rate of return realized for clients with money in the Common Fund for the 12 months ended March 31, 2014 was 7.38 per cent.

## 2013-14 Information

As of March 31, 2014, the PGT provided services to:

Children whose property rights the PGT may monitor	1,464
Children for whom the PGT holds funds	1,942
Children who are permanent wards for whom the PGT is property guardian	969
Adults where the PGT acts as property guardian	1,093
Adults where the PGT reviews property guardians' accountings	410
Adults where the PGT carries out investigations	3
Adults where the PGT acts as litigation guardian	3
Adults where the PGT monitors property guardians	15
Adults where the PGT has notice of an interest in an estate	27
Adults where the PGT acts as power of attorney	12
Estates where the PGT has letters of administration	267
Estates where the PGT acts as administrator ad litem	0
Estates 24 months	31
Estates where the value is less than \$25,000	126
Estates where the PGT monitors activities	24
Estates where the PGT has notice of tax enforcement	65
Estates where the PGT acts as trustee	8
Estates where the PGT has unclaimed funds	8
<b>Total</b>	<b>6,467</b>

## 2013-14 Planned Actions

- Promote amendments to *The Powers of Attorney Act*, *The Health Care Directives and Substitute Health Care Decision Makers Act*, *The Mentally Disordered Persons Act*, *The Public Guardian and Trustee Act* and *The Child and Family Service Act*.
- Work towards a new computer system to replace the current Guardian system.
- Propose the engagement of a lawyer to represent children in the child protection system.
- Request authority to allow the Public Guardian and Trustee to set up RDSPs for children in long-term care.
- Hold a Lean event to review and improve the mail opening to electronic filing of documents process.
- Review the Office's system of internal controls to protect the assets and funds of clients.
- Request support from the Productivity Fund to develop a business case for the modernization of Guardian.
- Review the PGT fees charged on income and expenses.
- Provide a service of reviewing draft applications for guardianship.
- Upgrade the Office to Windows 7.
- Complete the scanning of documents received by September 1, 2013.

## 2013-14 Activities and Results

- *The Powers of Attorney Amendment Act, 2013*, *The Health Care Directives and Substitute Decision-making Act, 2013* and *The Public Guardian and Trustee Amendment Act, 2013* were introduced in the Legislative Assembly in fall of 2013 and passed in the spring of 2014.
- The Office has no resources to begin the process of modernizing the financial and case management computer system.
- Funding was approved to engage a counsel for children and manage a program for providing legal representation to children involved in the child protection system.
- The Public Guardian and Trustee is now authorized to set up RDSPs for children who are in long term care.
- The Office continues to believe in and support Lean events. The Office did not hold one on the mail process but did hold one on the management and recording of assets.
- The Productivity Fund provides funds to assist with the development of the business case to replace the Office's financial and case management computer system.
- The Office did review the system of internal controls, developed an internal audit system and requested the Ministry of Justice to do an internal audit of the PGT's internal controls.

- Reviewed the fees charged by the PGT and proposed some changes in those fees which were approved in the March 2014 budget.
- The PGT does provide a service of reviewing court applications for guardianship and provides the potential applicant or his or her lawyer with comments and suggestions for change so that the application complies with requirements.
- The Office has not converted to Windows 7 but it expects to do so in 2014.
- The Office scans all incoming paper documents and invoices and stores them electronically. The Office has successfully converted to an electronic file management system and is reaping the benefits of this conversion.

## 2014-15 Planned Actions

- Implement the provisions of *The Powers of Attorney Act, 2013*, *The Health Care Directives and Substitute Decision-making Act, 2013* and *The Public Guardian and Trustee Act, 2013*, and develop regulations, policy and practice to best apply the amendments.
- Request funds to modernize the financial and case management computer system.
- Propose and promote the modernization of *The Escheats Act*, amendments to *The Registered Plan (Retirement Income) Exemption Act*, *The Victims of Domestic Violence Act* (related to financial abuse), *The Children's Law Act, 1997*, *The Child and Family Services Act*, modernization of *The Intestate Succession Act* and *The Wills Act, 1996*.
- Implement fee changes approved in the March 2014 budget through amendments to *The Public Guardian and Trustee Regulations* and *The Administration of Estates Regulations*.
- Implement a program of engaging counsel for children and implement a program of providing legal representation to children involved in the child protection system.

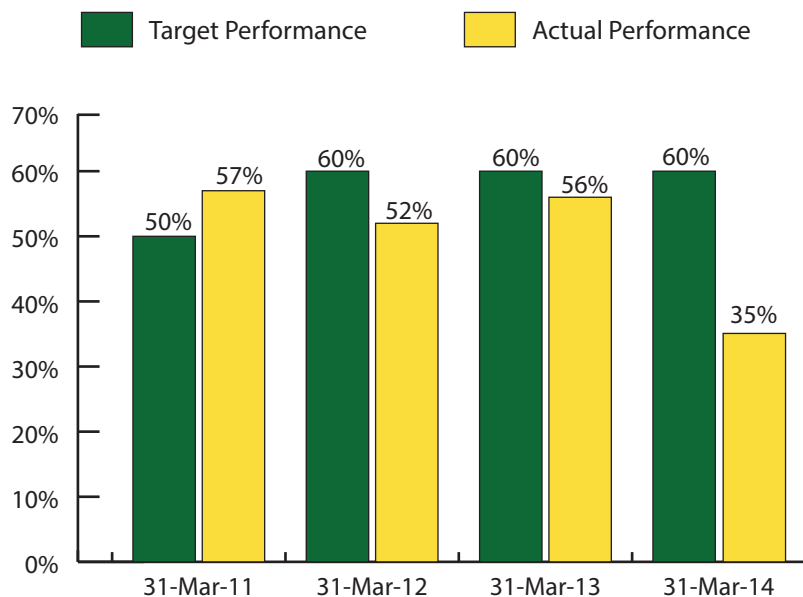
# Performance Measures

The PGT has developed a series of performance measures to assist in determining how well it is carrying out its obligations. The performance measures assist in determining efficiency and workload pressures.

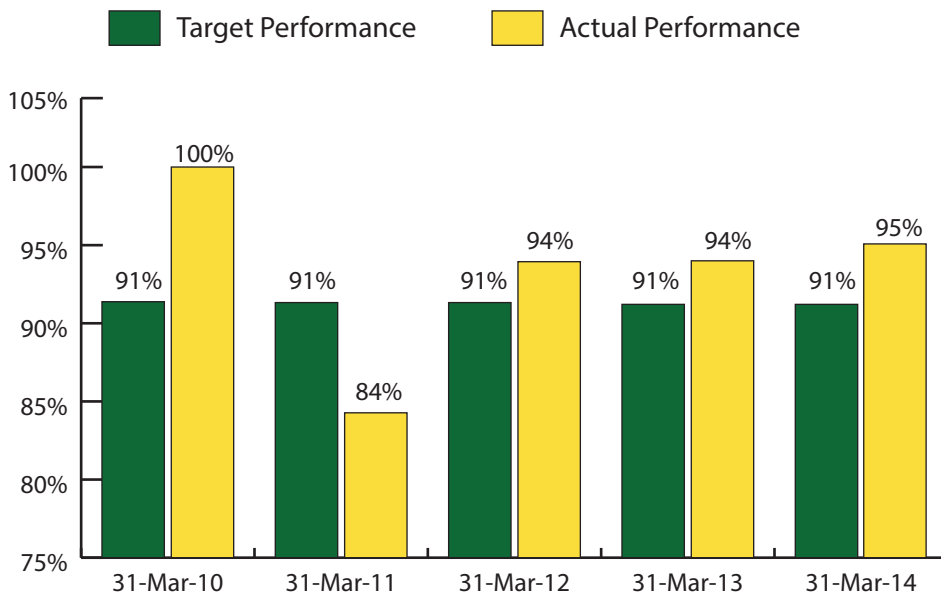
## Deceased Estates Unit

### Files that are closed within three years of being opened

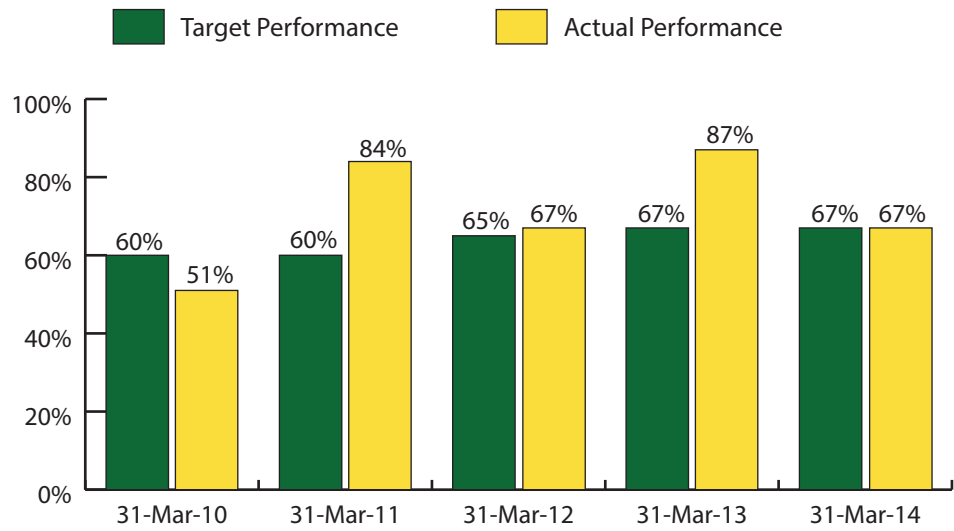
\*Measurement began in 2011, and no data is available for years prior



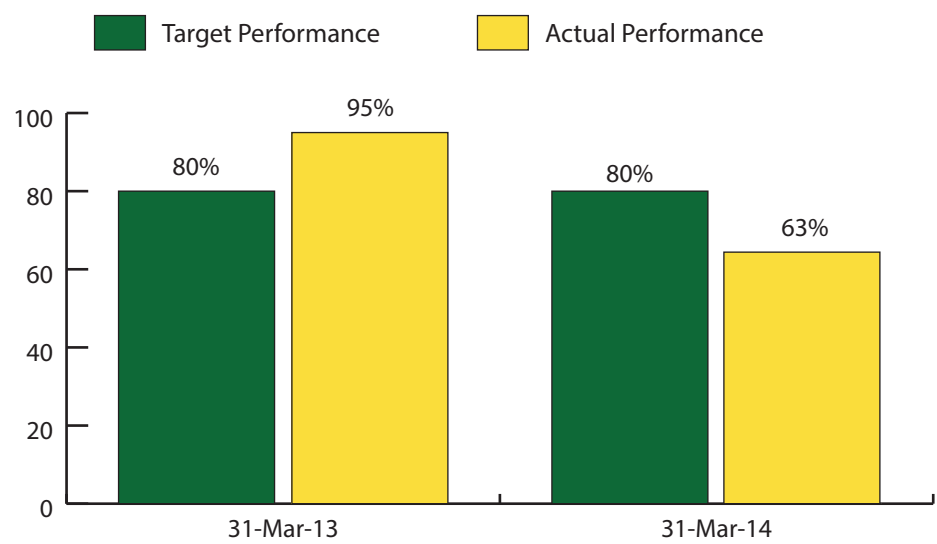
### Beneficiaries who received average, above average or excellent service from the Estate Unit



**Estates where Letters of Administration were issued within six months**

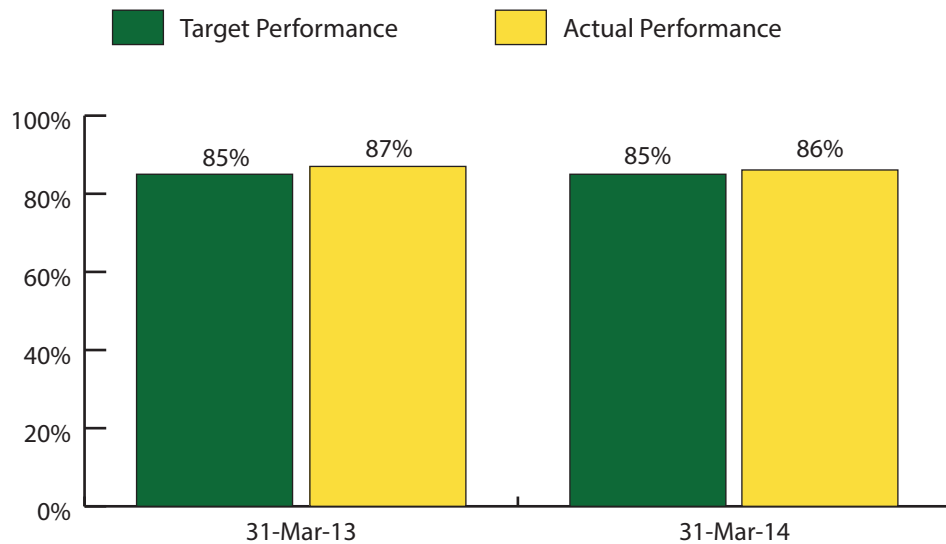


**Files where the tax return to date of death is completed within nine months of appointment**

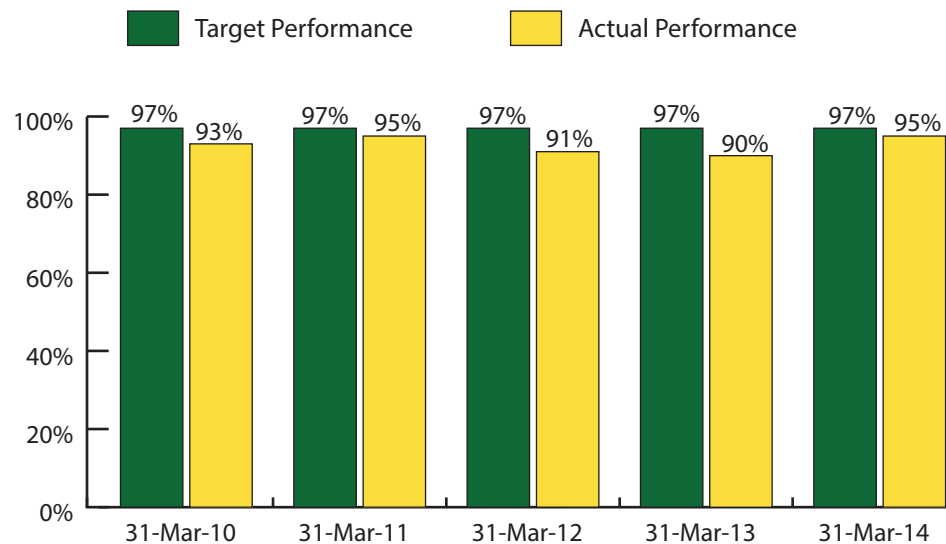


## Children's Unit

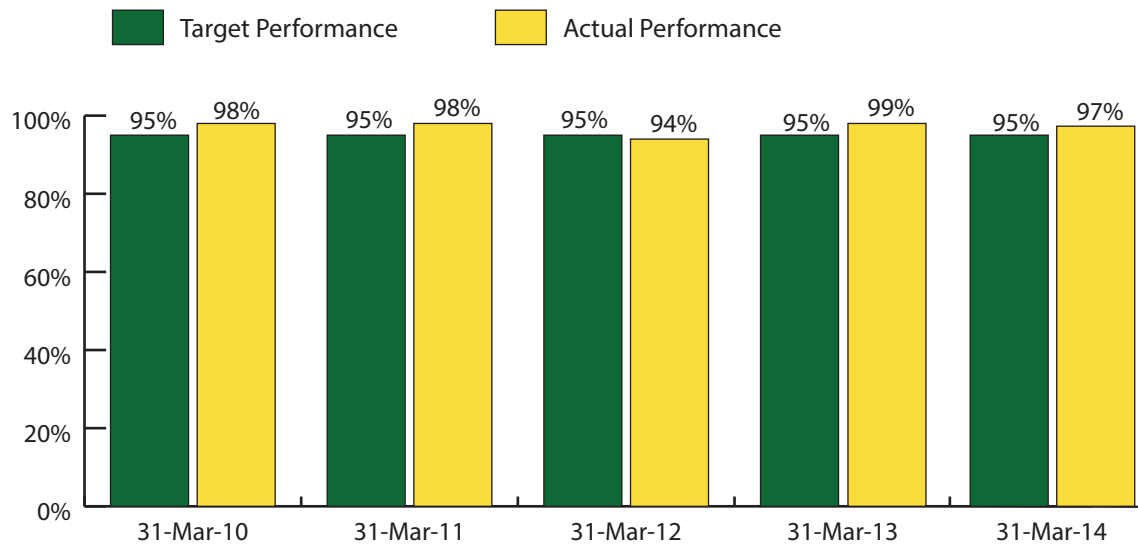
Files where a child account is released within five days of receipt of a signed release



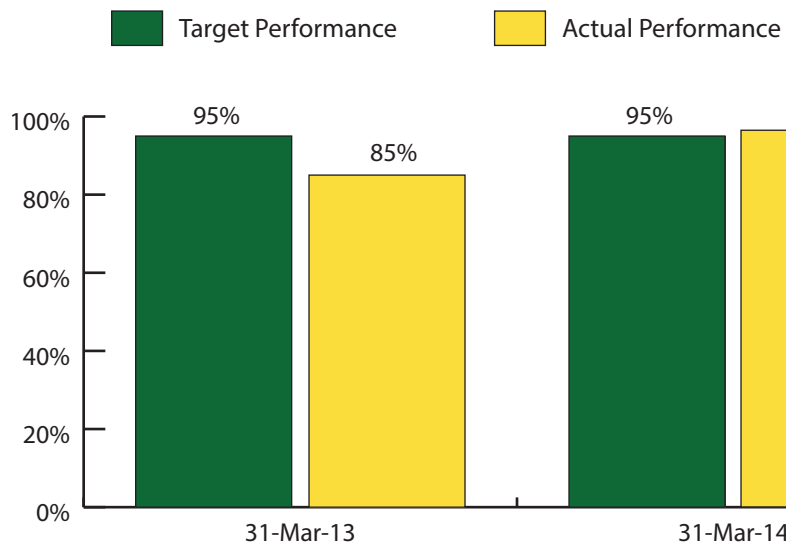
Files where payments are made withing five days of receipt of the request



**Clients and parents who received average, above average or excellent service from the Children's Unit**



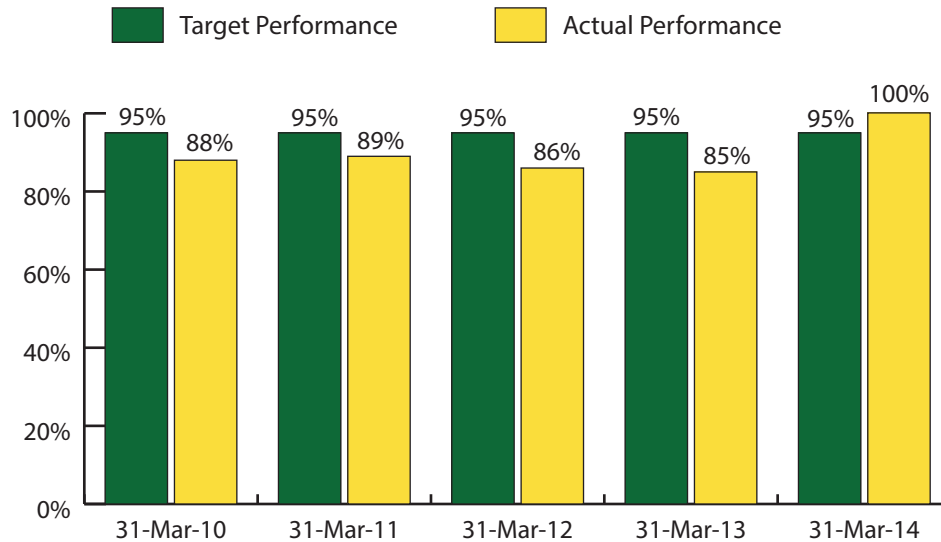
**Files where a Certificate of No Infants is issued within five days of receipt of all required information**



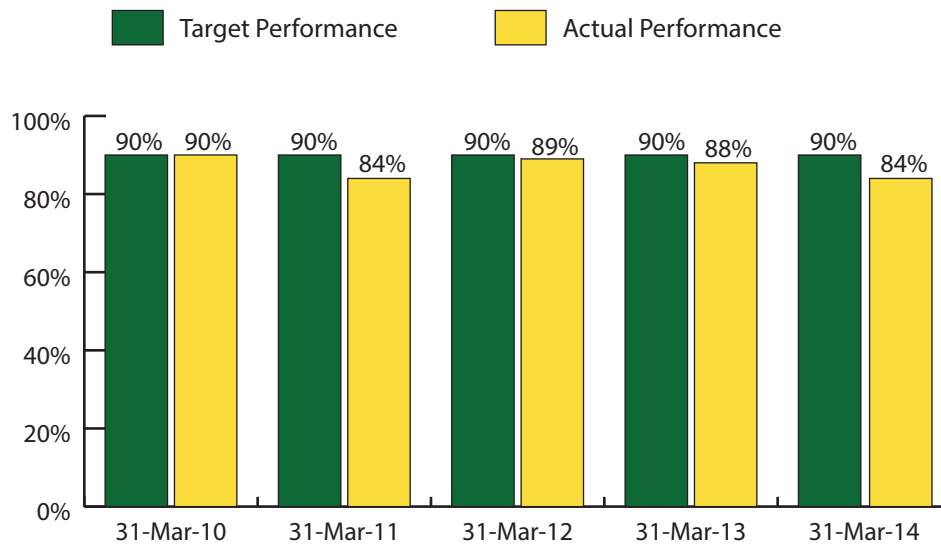


## Adult's Unit

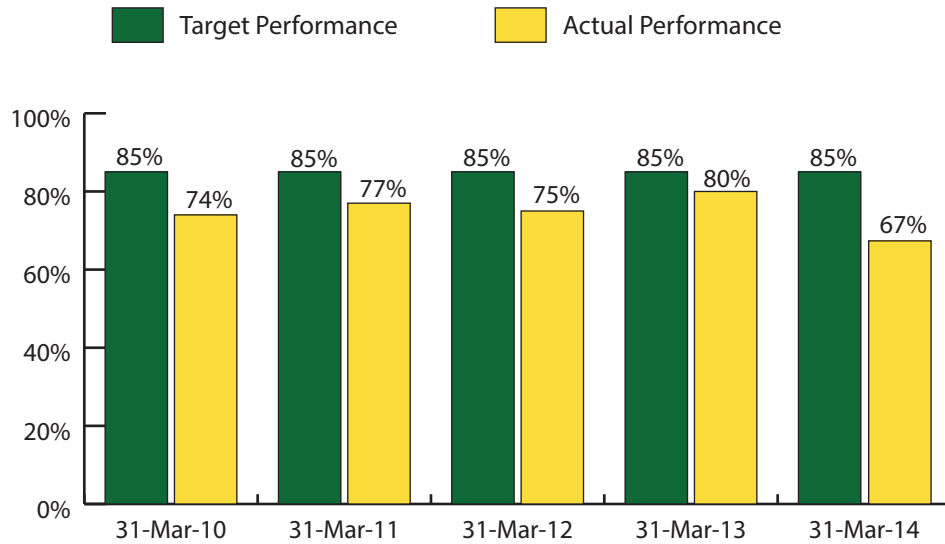
Clients or personal representatives who received average, above average or excellent service from the Adult's Unit



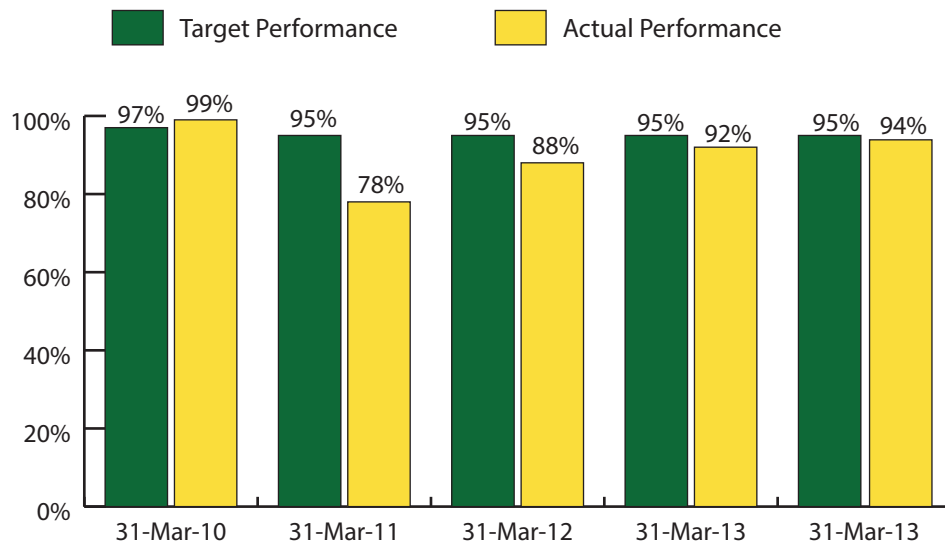
Files where an Acknowledgement is signed within 90 days from the date the Certificate of Incompetence is received



**Files where the request for an investigation or inventory is made within 30 days from the date than an Acknowledgement is signed**



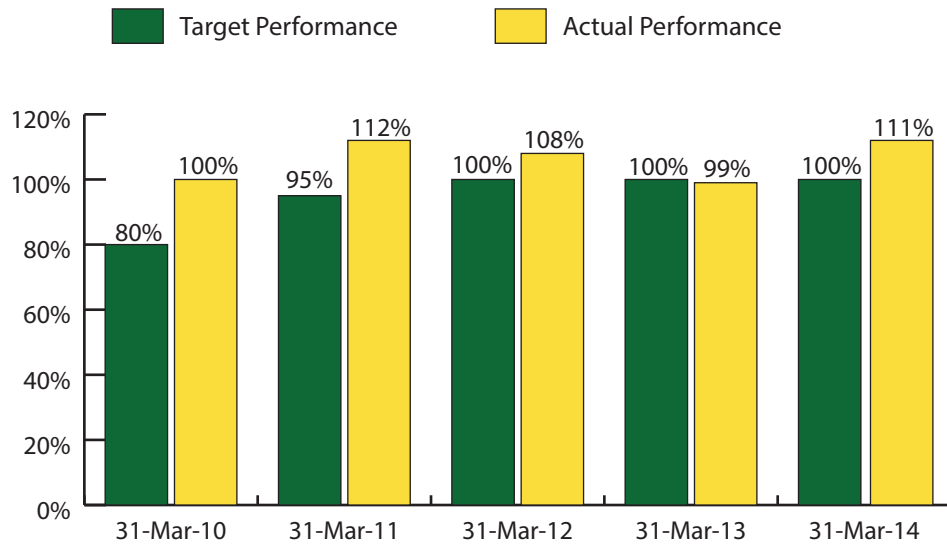
**Annual Accountings of property guardians that have been reviewed within 10 days of receipt**



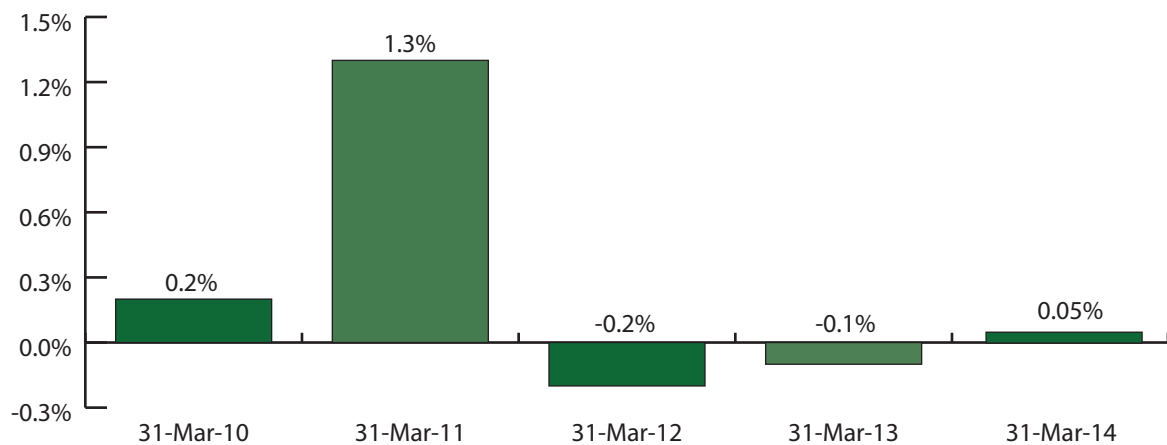
# Accounting and Administration Unit

## Percentage of Legal fees invoiced as compared to \$250,000

\*In 2013 the legal fees were at \$248,200.



## Difference between the four-year average rate of return on client assets invested by the PGT and the benchmark identified in the Investment Policy



# Important Issues

## Aging Population

Saskatchewan's population is aging. According to the 2006 Census, just over 15 per cent of Saskatchewan's citizens were 65 or older. The 65 and older population is expected to continue to increase as the baby boomer generation matures, potentially to almost one in five Saskatchewan people by 2021. Meanwhile, the number of those over 80 (the citizens with the greatest need for guardianship and estate management) has increased dramatically. According to the 2006 Census, about one in 20 people in Saskatchewan were aged 80 or above, higher than the Canadian average of one in 27 and much higher than in Alberta, where only one in 36 residents were 80 or older in 2006.

It is difficult to predict, but our aging population will probably result in the PGT being appointed as property guardian for more and more senior citizens. We know that as people age, they are more likely to have a disability. Statistics Canada's 2006 Participation and Activity Limitation Survey found that 48 per cent of those aged 65 or older in Saskatchewan (60 per cent of those aged 75 or older) have some form of disability, as opposed to 16 per cent of the population of the province as a whole. In addition, we know that the prevalence of the types of disability associated with adult guardianship, such as memory, learning and speech loss, increase with age.

Therefore, there may be more need for adult guardianship in the coming years. As well, seniors may also live longer under guardianship.

## Abuse of Senior Citizens

Human service providers, such as doctors, lawyers, police officers, nurses, psychologists, and social workers would probably be able to tell you of at least one case of physical, mental or financial abuse of a senior citizen. Physical and sexual abuses are obviously very serious, but financial abuse is also harmful to a senior citizen. What information we have from cross-Canada surveys and research elsewhere suggests that as many as one in 10 non-institutionalized Canadian seniors is the victim of some form of abuse in any given year, while perhaps one in 25 is the victim of financial abuse.

Financial abuse results in lost savings. It can mean that a nest egg set aside for retirement is gone. Once it occurs, it is difficult to get the lost property or money back. The PGT has published a booklet, *Minimizing the Risk of Financial Harm to Vulnerable Adults*, setting out steps to reduce the risk of financial harm. This booklet can be obtained upon request or viewed at [www.justice.gov.sk.ca/pgtpubs](http://www.justice.gov.sk.ca/pgtpubs).

## Accountability

The PGT is required to account publicly to the Minister and the Legislative Assembly, as evidenced by this Annual Report.

The PGT is required to have an audit performed by the Provincial Auditor each year. This audit reviews financial information and involves a review of systems and controls. The PGT is subject to all financial controls of the Comptroller's Office. This year, the PGT upgraded its internal review process to an internal audit process which is intended to further protect clients. Citizens have the right to contact the Ombudsman, who has the authority to do a review of a file. Finally, the PGT must account to a client, his or her property guardian, executor or administrator.

These accountability mechanisms are in place to ensure that the PGT operates in a lawful and responsible way.

## Privacy and Confidentiality Policy

The PGT has been in existence since April 1, 1984. The PGT and its predecessors, the Administrator of Estates and the Official Guardian have always taken the issue of privacy and confidentiality very seriously.

In administering the financial affairs of an adult, child or deceased estate, the PGT will always err on the side of disclosing less information rather than more to family or third parties, so that the client's privacy is protected.

*The Freedom of Information and Protection of Privacy Act* reinforces this principle in section 29.

*The Health Information Protection Act* further enforces this principle in subsection 5(2).

## Adults

On a day-to-day basis, the staff of the PGT must disclose information in order to manage the financial affairs of its clients. The PGT will release only the information that is necessary and in the best interest of the client. The reverse is also true. If the releasing information is not in the best interest of the client, the PGT will not release it.

If a neighbor or friend of the client calls asking for information, there is no best interest for the client and the PGT will refuse to provide that information. If a son or daughter calls, the PGT takes the same approach. If there is no advantage to releasing the information, the PGT will not release that information. Sons or daughters who call may expect the PGT to release information to them because of their relationship to the client. If the client were competent, he or she would decide whether to give any information to a son or daughter. Some parents give information to their children; some parents do not. A son or daughter has no more right to a parent's financial information than does a stranger.

A person who wishes for more control and information may apply to the Court to assume the role of property guardian. The PGT will provide all information to the person who is appointed as property guardian by the court.

In many instances, when the PGT is property guardian for a client, it is because some financial abuse has taken place prior to the PGT's involvement. In many instances a client's child is the abuser. That child may have tried to benefit or has benefited from being power of attorney, property guardian or unofficial manager of the parent's affairs. Sometimes there is a major family dispute occurring. The PGT may be placed between disputing members of the family.

## Risk Management

The PGT, when faced with an information request, does not want to give information to an abuser, take sides between family members, or prejudice the rights of the client in case there is a claim for restitution. These concerns reinforce the importance of a policy of confidentiality and protection of the client's privacy. For these reasons, the PGT prioritizes a person's privacy and enforces a strict confidentiality policy.

It should be noted that an adult, for whom we are property guardian, is always entitled to his or her financial information.

### Children

The PGT is committed to maintaining the confidentiality of children's records and information. This is an important part of protecting the rights and interests of our clients, and one reason we ask for written requests for withdrawing funds or for inquiries about the amount of money in the child's account. Account balances are not provided over the telephone unless we are certain that the person requesting the information is the child's legal guardian. We will mail a statement upon request.

### Deceased Estates

When the PGT acts as Official Administrator, it will provide information only as is required to complete administration. If it is dealing with creditors, it will provide only sufficient information to settle debts. It will provide all information to a beneficiary when the beneficiary requests that information. It will not provide information to a relative who is not a beneficiary.

The PGT continues to identify and manage risk.

Market fluctuations could have an adverse impact on the PGT's Common Fund. The PGT attempts to minimize this impact through:

- a balanced investment policy that is reviewed annually;
- an investment manager that makes all investment decisions;
- an investment consultant who advises on the performance of the investment manager;
- a custodian who holds investments in the Common Fund, receives income and completes transactions;
- an investment advisory committee that reviews the performance of the investment manager and changes to the investment policy; and
- a policy that provides for the distribution of capital gains over a two-year period.

Other internal risk factors include negligent administration of a client's affairs, breach of the fiduciary obligations, fraud, errors in recording income or expenses, failure to request a benefit and loss of assets.

These are the risks faced by any organization that holds funds and manages assets. Every PGT in Canada also has these risks. The greatest risk is to ignore these risks. The preferred approach is to recognize them as risks, take steps to minimize them, and do everything in our power to ensure such events do not occur. To minimize these risks to the greatest extent possible, the PGT:

- provides training and reinforcement of policy at monthly meetings;
- ensures that criminal record checks (CRCs) are done for new employees and that current CRCs are on file for all employees;
- ensures that staff attend relevant conferences and workshops;
- ensures client files are reviewed by legal counsel;
- maintains a policy manual and a regular updating process;
- conducts an internal review on a monthly basis;
- undergoes periodic reviews by the Ministry of Justice's internal auditor;
- requested another review by the Ministry of Justice's internal auditor ;
- establishes a series of tight controls surrounding the issuing of cheques and the processing of expenses;
- provides for greater physical security in the PGT;
- prescribes procedures for the opening of mail and the handling of cash and other assets;

## Legislation

- prescribes procedures for the recording of assets on the PGT's computer system;
- maintains and updates controls around the recording of income and expenses;
- creates rules regarding the taking and recording of inventory;
- secures personal property stored at the PGT;
- does daily bank reconciliations;
- insures assets;
- places access restrictions on the computer system that allow only authorized staff to perform certain functions; and
- has a service provider verification process.

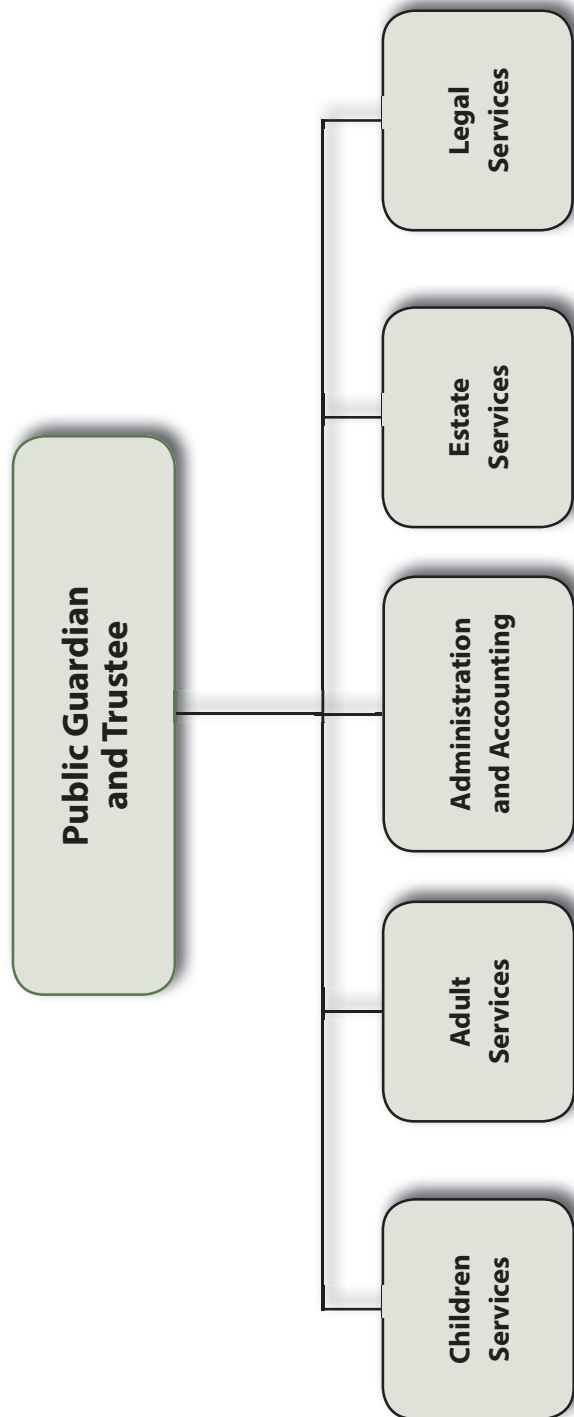
As stated above, the PGT believes the prudent approach is to recognize potential risks and take as many steps as possible to minimize those risks.

The PGT has powers, duties or responsibilities under the following Acts and Regulations:

- *The Administration of Estates Act*
- *The Adult Guardianship and Co-decision-making Act*
- *The Automobile Accident Insurance Act*
- *The Child and Family Services Act*
- *The Children's Law Act, 1997*
- *The Closing-Out Sales Act*
- *The Condominium Property Act, 1993*
- *The Department of Social Services Act*
- *The Dependants' Relief Act, 1996*
- *The Enforcement of Canadian Judgments Act, 2002*
- *The Escheats Act*
- *The Family Maintenance Act, 1997*
- *The Fatal Accidents Act*
- *The Health Care Directives and Substitute Health Care Decision Makers Act*
- *The Intestate Succession Act, 1996*
- *The Land Titles Act, 2000*
- *The Limitations Act*
- *The Mentally Disordered Persons Act*
- *The Missing Persons and Presumption of Death Act*
- *The Municipalities Act*
- *The Powers of Attorney Act, 2002*
- *The Provincial Land Act*
- *The Public Guardian and Trustee Act*
- *The Queen's Bench Act, 1998*
- *The Saskatchewan Insurance Act*
- *The Subdivisions Act*
- *The Survival of Actions Act*
- *The Survivorship Act, 1993*
- *The Tax Enforcement Act*
- *The Teachers Superannuation and Disability Benefits Act*
- *The Trustee Act, 2009*
- *The Wills Act, 1996*

These acts and regulations can be viewed on the PGT's website at [www.justice.gov.sk.ca/pgt](http://www.justice.gov.sk.ca/pgt).

# Management Structure





## Fees

The PGT is expected to operate at cost recovery or near cost recovery. The fees are set out in *The Public Guardian and Trustee Regulations* and *The Administration of Estate Regulations*. Details of the fee schedule can be found at [www.justice.gov.sk.ca/pgt](http://www.justice.gov.sk.ca/pgt).

## Acknowledgment

The PGT acknowledges and thanks the many staff members who have continued to provide courteous, effective and efficient service to clients. Without their expertise and commitment, the PGT would not have been able to achieve our many goals for the 2013-14 fiscal year.

## Contact Information

Public Guardian and Trustee Office  
100 - 1871 Smith St.  
REGINA SK S4P 4W4  
Telephone: (306) 787-5424  
Toll Free: 1-877-787-5424  
Fax: (306) 787-5065  
Email: [pgt@gov.sk.ca](mailto:pgt@gov.sk.ca)  
Web site: [www.justice.gov.sk.ca/pgt](http://www.justice.gov.sk.ca/pgt)

### Office Hours:

Monday through Friday, 8 a.m. to 5 p.m.  
(Closed for the noon hour and holidays)  
(Preferred method of communication is email)

## Management's Responsibility for the Financial Statements

Management is responsible for the integrity of the financial information reported by the PGT. Fulfilling the responsibility requires the preparation and presentation of financial statements and other financial information in accordance with Canadian public sector accounting standards. These standards are consistently applied, with any exceptions specifically described in the financial statements.

The accounting systems used by the PGT include an appropriate system of internal controls to provide reasonable assurance that:

- transactions are authorized;
- clients' assets are properly recorded and financial reports are properly monitored to ensure reliable information is provided for preparation of financial statements and other information; and
- the accounts are properly kept and financial reports are properly monitored to ensure that reliable information is provided for preparation of financial statements and other financial information.

The Provincial Auditor of Saskatchewan has audited the PGT financial statements in accordance with Canadian generally accepted auditing standards.

The Provincial Auditor's responsibility is to express an opinion on the fairness of management's financial statements. The Auditor's Report outlines the scope of the audit and the Provincial Auditor's opinion.

## Financial Statements

The financial statements on the following pages provide an account of the financial activities of the PGT for the year ended March 31, 2014.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED March 31, 2014**



## INDEPENDENT AUDITOR'S REPORT

To: The Members of the Legislative Assembly of Saskatchewan

I have audited the accompanying financial statements of the Public Guardian and Trustee of Saskatchewan Estates and Trusts under Administration, which comprise the statement of financial position as at March 31, 2014 and the statements of operations, changes in net assets, and remeasurement gains for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for Treasury Board's approval, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### *Opinion*

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Public Guardian and Trustee of Saskatchewan Estates and Trusts under Administration as at March 31, 2014, and the results of its operations, changes in its net assets, and remeasurement gains for the year then ended in accordance with Canadian public sector accounting standards.

Regina, Saskatchewan  
October 9, 2014

Judy Ferguson, FCA  
Acting Provincial Auditor

Statement 1

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
STATEMENT OF FINANCIAL POSITION  
AS AT MARCH 31

(in 000'S)

	2014	2013
<b>Assets</b>		
Cash and Due from General Revenue Fund (Note 5)	\$ 4,374	\$ 4,853
Interest and dividends receivable	733	694
Common fund investments (Schedule 1 & Note 4)	151,308	134,576
Client trust assets (Schedule 2)	53,093	38,297
	<u>209,508</u>	<u>178,420</u>
<b>Liabilities</b>		
Accounts payable (Note 7)	3,685	2,690
Mortgages and loans payable	780	893
	<u>4,465</u>	<u>3,583</u>
<b>Net Assets (Statement 3)</b>	<u>\$ 205,043</u>	<u>\$ 174,837</u>

(See accompanying notes to the financial statements)

Statement 2

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
STATEMENT OF OPERATIONS  
FOR THE YEAR ENDED MARCH 31

(in 000'S)

	2014	2013
<b>Revenue</b>		
Pensions, benefits, and other income	\$ 28,889	\$ 27,052
Investment income	4,049	3,831
Total	<u>32,938</u>	<u>30,883</u>
<b>Expenses</b>		
Client care and maintenance	21,664	19,669
Administration fees (Note 6)	3,119	2,949
Management fees	334	297
Total	<u>25,117</u>	<u>22,915</u>
<b>Operating surplus</b>	7,821	7,968
Net realized gains on assets sold	10,414	2,507
Change in unrealized gains (losses) (Statement 4)	9,346	3,652
<b>Net earnings available for distribution (Statement 3)</b>	<u>\$ 27,581</u>	<u>\$ 14,127</u>

(See accompanying notes to the financial statements)

## Statement 3

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
STATEMENT OF CHANGES IN NET ASSETS  
FOR THE YEAR ENDED MARCH 31

(in 000'S)

	2014	2013
Net earnings available for distribution (Statement 2)	\$ 27,581	\$ 14,127
Net Client assets acquired	19,203	12,957
Cash distributions to clients, beneficiaries and heirs	<u>(16,578)</u>	<u>(13,676)</u>
Increase in net assets	30,206	13,408
Net assets, beginning of year	<u>174,837</u>	<u>161,429</u>
<b>Net assets, End of Year (Statement 1)</b>	<u><u>\$ 205,043</u></u>	<u><u>\$ 174,837</u></u>
Net Assets, End of Year are comprised of:		
Accumulated Operating Surplus	\$ 176,845	\$ 155,985
Accumulated Remeasurement Gains (Statement 4)	<u>\$ 28,198</u>	<u>\$ 18,852</u>
<b>Net assets, End of Year (Statement 1)</b>	<u><u>\$ 205,043</u></u>	<u><u>\$ 174,837</u></u>

(See accompanying notes to the financial statements)



Statement 4

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
STATEMENT OF REMEASUREMENT GAINS  
FOR THE YEAR ENDED MARCH 31

(in 000'S)

	2014	2013
Accumulated remeasurement gains beginning of year	\$ 18,852	\$ 15,200
Remeasurement gains for the year		
Change in unrealized gains (losses) (Statement 2)	\$ 9,346	\$ 3,652
Accumulated remeasurement gains end of year (Statement 3)	<u>\$ 28,198</u>	<u>\$ 18,852</u>

(See accompanying notes to the financial statements)

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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**1. Legislative Authority and Purpose**

Effective April 1, 1984 the Office of the Public Guardian and Trustee (PGT) of Saskatchewan was established pursuant to *The Public Trustee Act* and continued under *The Public Guardian and Trustee Act*. *The Public Trustee Act* was repealed and *The Public Guardian and Trustee Act* was proclaimed effective May 17, 2002.

Section 3(1) of *The Public Guardian and Trustee Act* constitutes the office as a corporation.

Effective November 12, 1992, the Public Trustee became the official administrator for each judicial centre pursuant to *The Queen's Bench Act*. (Now *The Administration of Estates Act*)

Effective August 13, 2002, PGT became responsible for holding property for persons whose whereabouts are unknown.

**2. Scope of the Financial Statements**

These financial statements reflect the assets and liabilities of estates and trusts under the administration of PGT. In addition, these financial statements reflect the annual changes in those assets and liabilities including:

- a) Revenue earned on behalf of clients;
- b) Income received on behalf of clients;
- c) New client account additions;
- d) Released client withdrawals;
- e) Payments made on behalf of clients; and
- f) Administration fees payable to PGT.

The net assets held in trust is available for distribution to the beneficiaries or clients. The operating costs of the Office of PGT are included in the appropriation of the Ministry of Justice.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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**3. Significant Accounting Policies**

These financial statements have been prepared in accordance with Canadian Public Sector Accounting (PSA) standards, issued by the Public Sector Accounting Board and published by CPA Canada. These financial statements do not present a Statement of Cash Flows as this information is readily apparent from the other statements. The following accounting policies are considered to be significant.

(i) Common Fund Securities

Common fund investments, primarily bonds, debentures and shares, are stated at market value. Market value is determined with reference to closing year-end sale prices from recognized security dealers. In the absence of recorded sales, market values are determined by reference to closing year-end bid and ask prices.

Short-term investments are stated at cost, which approximates market value.

(ii) Common Fund Income Recognition

Income earned on common fund securities is recorded using the accrual basis of accounting with amounts earned in the fiscal year but not received prior to the year-end reflected as interest receivable.

(iii) Common Fund Distribution

Common fund investments generate interest, dividends, realized and unrealized capital gains (losses) income. Pursuant to section 5, 6 and 7 of the Public Guardian and Trustee Regulations, interest, dividends and gains (losses) income earned on the common fund investments are to be calculated and distributed to client trust accounts after the end of each quarter. Section 6 and 7 outline how interest and dividends shall be calculated. Section 7 allows PGT to set the amount of capital gains (losses) to be distributed.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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As the investment accounts are stated at market value, the undistributed interest, dividends and capital gains (losses) for the quarter ended March 31 are included in the financial statements as part of the investment value.

The undistributed common fund equity at March 31, 2014 is \$14,888,000 (2013 – \$9,554,000). These interest, dividends and capital gains (losses) amounts are distributed to the client equity accounts in future years.

(iv) Client Trust Assets

Client Trust Assets consist of accounts receivable, commodities, investments, personal property, insurance and real estate. Client trust securities, primarily term deposits, bonds, RRSP and RDSP accounts are initially stated at market value at the date PGT assumes control of the securities. For financial statement purposes, these securities are adjusted to the market value annually.

Other client trust assets are stated at the following values:

- (a) **Commodities** are stated at market value, which is determined annually with reference to the estimated final delivery price for the particular commodity.
- (b) **Real estate**, including real estate holdings for children where PGT is appointed property guardian, are initially recorded at appraised value at the date PGT assumes control of the asset or at cost if the real estate is purchased on behalf of clients by PGT. Real estate is carried at fair value in the statement of financial position as determined by an appraisal or the most recent Saskatchewan Assessment Management Agency property assessments.
- (c) **Miscellaneous Personal Property** is stated at amounts determined from information available to PGT at the date PGT assumes control of the assets. Subsequent adjustments are made if additional valuation information is received. If no valuation is available, these assets are recorded at a nominal value of \$1.
- (d) **Life Insurance Policies** that carry cash surrender values are stated at the cash surrender value as determined with reference to the most recent valuation information available prior to March 31. Policies that do not carry cash surrender values are stated at a nominal value of \$1.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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(e) **Pension Plans and Annuity Contracts** are stated at residual value as determined with reference to the most recent evaluation information available prior to March 31 of each year. Pension plans and annuity contracts with no residual value are stated at a nominal value of \$1.

(v) Use of Estimates

Preparation of financial statements in accordance with Canadian public sector accounting standards applicable for governments requires management to make estimates and assumptions in determining the reported amounts for assets and liabilities. Actual results could differ from management's best estimates, as additional information becomes available.

(vi) Financial Instruments

PGT's financial instruments consist of Receivables, Cash and Due from the General Revenue Fund, Investments, Accounts Payable and Mortgage and Loans Payable.

Investments are recorded at fair value (Notes 3(i) and 3(iv)). Changes in fair value and gains and losses as a result of the asset being derecognized due to disposal or impairment are recognized in the Statement of Operations.

Cash and Due from the General Revenue Fund are recorded at fair value. Fair value is determined as cost plus accrued income, which approximates fair market value.

Receivable, Accounts Payable and Mortgages and Loan Payable are measured at amortized cost. Due to their short-term nature, the amortized cost of these instruments approximates their fair value.



**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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#### **4. Common Fund Investments**

Section 47 of *The Public Guardian and Trustee Act* requires PGT to place monies in a common fund.

Common Fund Investments are invested through a single “common” fund to ensure consistency of return among clients. The investment objectives of the Common Fund are to achieve at least the returns of a capital market based benchmark portfolio, utilizing a diversified portfolio in several asset classes and an active investment management strategy. PGT recognizes that there are diverse time horizons of clients, their income and capital preservation needs. Overall the Common Fund seeks a maximization of return, while balancing a requirement for stability, income and a degree of inflation protection. The investment objectives are measured using a total return approach which values all types of investment income equally.

PGT recognizes that, by their nature, all investments with a return potential in excess of Government of Canada T-bills carry varying degrees of risk. The investment policy employed by PGT is designed to mitigate these risks as much as possible through restrictions and guidance on the quantity and quality of permitted investments. The following describes the risks associated with the investment portfolio, managed through an investment manager, by PGT.

##### Price Risk

Price risk refers to the potential that the value of investments will fluctuate as a result of capital market, interest rate and foreign currency movements.

To mitigate these price risks PGT works with an investment manager to actively manage asset class allocations through a balanced fund approach. The investment policy limits capital market risk by permitting a maximum of 50% in equities, including foreign equities, with a target allocation of 40% in total equities. The investment policy limits foreign currency exposure, permitting a maximum of 40% in foreign equities with a target allocation of 26%. PGT manages interest rate risk by limiting the quantity of interest rate sensitive investments to a maximum of 70% of the portfolio with a target allocation of 59%. Further risk mitigation is provided by holding a diversified portfolio of investments with exposures to the above listed risks.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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Credit and Liquidity Risks

Credit risk arises from the potential for an issuer to default on its obligations to the Common Fund. PGT mitigates this risk by prescribing the type and quality of permissible fixed income investments in the investment policy. Liquidity risk is the risk that an investment cannot be exchanged for cash within a reasonable time frame. Similar to credit risk, this risk is addressed in the investment policy through requirements on the quality of investments to be held in the Common Fund. Further, an investment manager that emphasises large, high quality and liquid securities is employed by the Common Fund.

**5. Due from the General Revenue Fund**

PGT's operating and fees bank accounts totaling \$4,374,000 (2013 - \$4,853,000) are included in the Consolidated Offset Bank Concentration arrangement for the Government of Saskatchewan.

Interest earned on the balance attributed to PGT is calculated and paid quarterly into PGT's operating account using the Government's thirty day borrowing rate and PGT's average daily bank account balance.

The Government's average thirty day borrowing rate for the year-ended March 31, 2014 is 1.02% (2013 - 1.09%).

**6. Administration Fees**

Pursuant to the provisions of The Public Guardian and Trustee Regulations and The Administration of Estate Regulations, PGT may charge a fee for services performed in the management of client accounts. Such fees charged are payable to the General Revenue Fund of the Province of Saskatchewan.

**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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**7. Accounts Payable**

Accounts payable represent encumbrances of client assets that are payable to independent third parties. These client obligations are settled, as client resources become available. In some cases, a client's liabilities exceed the stated value of their assets. These items are included as accounts payable and are paid, as the resources of the client become available to do so. This includes common fund expenses which were payable as of March 31, 2014.

Accounts payable consist of the following balances:

	(in 000's) 2014	(in 000's) 2013
Accounts Payable to Third Parties	\$ 2,794	\$ 1,982
Common Fund Expenses	33	-
Administration Fees Payable to GRF	858	708
	<u>\$ 3,685</u>	<u>\$ 2,690</u>

**8. Common Fund Earnings Distributions**

Of the undistributed \$14,888,000 (see note 3(iii)), in April 2014, PGT distributed the following interest, dividends and capital gains (losses) for the quarter ended March 31, 2014; interest \$581,000 (2013 - \$539,000), dividends \$137,000 (2013 - \$117,000), foreign dividends \$511,000 (2013 - \$546,000) and capital gain (loss) \$1,896,000 (2013 - \$1,196,000).



**PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED March 31, 2014**

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**9. Related Party Transactions**

Ministry of Justice - Victims' Fund

PGT holds and invests funds for the Ministry of Justice - Victims' Fund (Victims' Fund) established pursuant to *The Victims of Crime Act, 1995*. Earnings are allocated pursuant to sections 5, 6 and 7 of The Public Guardian and Trustee Regulations, but no fee pursuant to those regulations is charged.

The trust equity held on behalf of the Victims' Fund, the amount due to the Victims' Fund, and the Common Fund earnings distributed to the Victims' Fund is as follows:

	(in 000's) 2014	(in 000's) 2013
Accumulated Trust Equity	\$ 5,104	\$ 951
Common Fund earnings distributed		
During the year	\$ 153	\$ 46
Common Fund earnings to be		
Distributed in April	\$ 115	\$ 18

Other related party transactions are described elsewhere in these financial statements.

**10. Budget**

Budget amounts have not been disclosed as PGT's nature of operations does not provide for relevant budget amounts to be reasonably determined.

**11 Comparative Figures**

Certain comparative figures have been reclassified to conform to the current year's presentation.

## Schedule 1

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
SCHEDULE OF COMMON FUND INVESTMENTS  
FOR THE YEAR ENDED MARCH 31

(in 000's)

	2014		2013	
		% of Portfolio		% of Portfolio
<b>Bonds and Debentures</b>				
Government of Canada	\$ 20,729	14%	\$ 21,814	16%
Province of Saskatchewan	1,767	1%	2,124	2%
Other Provinces	22,690	15%	19,445	14%
Corporations	36,295	24%	32,892	24%
<b>Total Bonds and Debentures *</b>	81,481		76,275	
<b>EAFE Pooled Equity Fund</b>	26,193	17%	19,176	14%
<b>Other Equities</b>				
Canadian	20,944	14%	19,424	14%
Foreign	19,741	13%	17,618	13%
Short Term Investments *	2,949	2%	2,083	2%
<b>TOTAL COMMON FUND SECURITIES</b>	\$ 151,308		\$ 134,576	
<b>Total Canadian Investments</b>	\$ 105,375	70%	\$ 97,782	73%
<b>Total Foreign Investments</b>	45,933	30%	36,794	27%
<b>TOTAL COMMON FUND SECURITIES</b>	\$ 151,308		\$ 134,576	

\* All Investments held are Canadian

Schedule 2

PUBLIC GUARDIAN AND TRUSTEE OF SASKATCHEWAN  
ESTATES AND TRUSTS UNDER ADMINISTRATION  
CLIENT TRUST ASSETS  
FOR THE YEAR ENDED MARCH 31

	(in 000's)	
	2014	2013
Accounts Receivable	\$ 11,106	\$ 2,923
Commodities	73	12
Client Investments	16,990	14,080
Personal Property	2,847	2,595
Insurance	2,824	2,611
Real Estate	19,253	16,076
<b>Total Client Trust Assets (Statement 1)</b>	<b>\$ 53,093</b>	<b>\$ 38,297</b>







